

145

FINANCIAL TIMES

Americans awake from their Vietnam amnesia, Page 4

EUROPE'S BUSINESS NEWSPAPER

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World news

Business summary

Robbery at Wells Fargo nets \$50m

Four armed thieves ambushed guards at the Wells Fargo depot in New York and escaped with up to \$50m in one of the company's armed trucks.

Although unsure of the total amount stolen, police believe it to be the world's largest robbery. The biggest previous haul was the \$30m gold robbery at London's Heathrow airport in November 1983.

Police said the thieves seemed to have knowledge of Wells Fargo procedures, including how to start the specially-designed armoured car, suggesting they might have had inside help.

Summit bomb protest

Three bombs extensively damaged office buildings in Cologne and Düsseldorf. A left-wing group said it planted the bombs in protest against this week's summit on economic summit in Bonn. Page 2

Miners transported

More than 17,000 South African gold miners dismissed after wildcat pay strikes were being transported to their homelands or home countries. Elsewhere in South Africa at least five blacks were killed in renewed rioting in eastern Cape province, including a policeman.

Beirut kidnap foiled

French television journalist Norbert Ballit foiled a kidnap attempt in Beirut by shouting until help arrived. Rafiq Shihab, director of Lebanon's national news agency, was released unharmed after being kidnapped on Saturday.

Shuttle lift off

U.S. space shuttle Challenger blasted off from Cape Canaveral Florida, carrying a seven-man crew, the European space lab, two monkeys and two dozen rats.

Cloire settlement

The 5½ year legal battle over the estate of Sir Charles Cloire, founder of the Sears Holdings retail empire, ended in Jersey with the British tax authorities receiving \$57m (\$81.4m) of the £12m estate and the remainder going to charity. Page 6

Israelis quit Tyre

Israel pulled its troops out of the southern Lebanese port city of Tyre, withdrawing to a security zone five to eight kilometres deep north of its border. Page 3

Nobel Prize up

The prize money awarded to Nobel laureates will be increased this year by SKr 150,000 (\$16,000) to compensate for the declining value of the Swedish currency. In dollar terms the value of awards will remain almost unchanged at \$189,000.

Gambling chief out

Sir Edward Lyons, head of Queensland, Australia, Gambling Agency Board resigned after it was revealed that he had bet more than A\$300,000 (\$204,000) using the board's credit.

Radio station blast

Gunmen blew up the broadcasting equipment of a state-run Buenos Aires radio station criticised by right-wing politicians for its left-wing tone.

Platini's honour

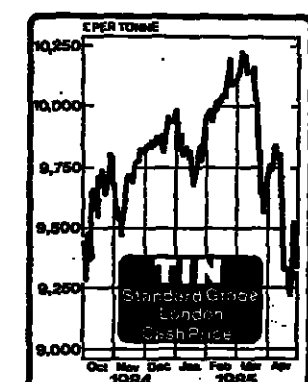
President Francois Mitterrand made footballer Michel Platini a member of France's most prestigious order, the Legion of Honour. Platini led France's football team to the European championship last June.

Bristow group bids £89m for Westland

WESTLAND, troubled British helicopter manufacturer, made plans to oppose £89m (\$109m) consortium bid launched by Alan Bristow, founder of Bristow Helicopter Group. Page 18; Background, Page 7

DOLLAR fell sharply in early New York trading losing about 3 pps on its European close to about DM 3.08. Dealers were mystified by the dollar's behaviour in this and nervous trading and amid no significant economic news. It was also weaker in London, falling to DM 3.111 (DM 3.1315), FRF 8.49 (FRF 9.55), SwFr 2.8115 (SwFr 2.8125) and Y252.65 (Y252.8). Page 39

STERLING was firmer in London, rising 1.45 cents against the dollar to \$1.23. It also improved to DM 3.83 (DM 3.81), FRF 11.7 (FRF 11.65), SwFr 3.215 (SwFr 3.175) and Y311.0 (Y307.25). The pound's exchange rate index rose to 77.8 from 77.4. Page 39



GOLD rose \$2 on the London bullion market to \$324.50. It lost \$1.10 in Zurich to finish at \$322.50. Page 38

WALL STREET: At 3pm, the Dow Jones industrial average was down 10.94 at 1,264.24. Section III

LONDON stocks continued their neutral stance while interest was shown in gilt. The FT Ordinary share index lost 2.4 to 988.5. Section III

INTERNATIONAL bank lending grew by \$55bn in the final quarter as worries about the health of the U.S. banking system subsided. Page 21

ALLIED, the U.S. conglomerate, expects to bid for Hughes Aircraft, the U.S. defence and aerospace contractor that was put up for sale in January. Allied set to buy back shares. Page 19

TDK, the world's leading magnetic tape maker, lifted group net earnings 18 per cent in the three months to February, to ¥7,700m (\$30.5m) against ¥6,250m in the corresponding 1984 period. Page 21

SMITHS INDUSTRIES, the former UK car components group, is to pay between £5m-£10m (\$8.1m-£12.3m) for the surgical equipment operations of Glaxo Holdings, the UK pharmaceuticals concern. Page 18

BNP, France's biggest nationalised bank, reported a 14.2 per cent increase in group net profits last year to FFr 1,770m (\$185m). Page 20

FIAT AUTOMOBILES, Brazil's fourth biggest vehicle manufacturer, showed its first profit in 1984 of Cr 0.1bn (\$2.9m at year-end exchange rate) after nine years of production. Page 20

KEROX, the diversified U.S. office products group, blamed the continuing strength of the dollar for a 10 per cent earnings decline to \$144m in the first quarter against \$126m previously. Page 19

TALBOT UK, British subsidiary of French Peugeot group, said profit fell to £27,000 (\$87,000) last year from £3.1m in 1983 and warned of a net loss for this year. Page 18

Reagan insists that Bitburg visit will go ahead

PRESIDENT Ronald Reagan insisted last night that there would be no going back on his decision to visit Bitburg military cemetery in West Germany where SS soldiers are among the buried, write Roger Waters and John Wyles in London.

He said he could understand the strong feelings that his planned visit next Sunday had aroused but behind it lay the desire to recognise that in the 40 years since the end of the second world war "we have become the close friends that we are."

"Never again must we be enemies," Mr Reagan said. "Never again must there be a holocaust." West Germany now enjoyed the most democratic government in its history and was a principal ally in Nato. "We are seeking to recognise this," the President said.

In the course of a live televised

interview with six journalists before setting out on his European visit, President Reagan also admitted, however, that perhaps there had been mistakes. But he went on to accuse the American press of "not being fair" and pursuing the issue "like a dog with a bone."

President Reagan said that he knew all about "the bad things that happened in the war," including the massacre of 642 people by some of the 33 troops buried in Bitburg, but he added that a lot of those men in the cemetery "had long since met the supreme judge."

Mr Reagan said he was not going to the cemetery to honour anyone but rather in those surroundings to bring home more vividly what had happened and the reconciliation that had since taken place.

On the star wars issue President

Reagan stressed that all that was being undertaken was research to discover if there was a defensive weapon capable of reducing the threat of a nuclear attack. He claimed that the Soviet Union was already engaged in such a programme and pledged that the U.S. would never deploy such weapons without first consulting its allies.

He said that the U.S. fully supported the UK and France going ahead with their own nuclear defence systems.

Asked about relations with the Soviet Union and the arms control negotiations in Geneva, Mr Reagan appeared enthusiastic about meeting the new Soviet leader, Mr Mikhail Gorbachev. "You only get into trouble when you are talking about each other rather than talking to each other," said the President in

one of his characteristically folksy observations.

He denied that he had been put on the defensive by Mr Gorbachev's public offer last Friday to negotiate deep cuts in the superpowers' strategic weapons. Mr Reagan said he would not defend himself against any such proposal since this was what the US wanted too. "We have faced them with proposals that have made this evident," said the President in an apparent reference to a U.S. initiative at the Geneva arms negotiations.

Mr Reagan revealed the depth of his disappointment at his failure last week to persuade the House of Representatives to release \$14m of aid for the "contra" fighting a guerrilla war against the Nicaraguan Sandinista government.

Opponents of his proposals, he

implied, were ready to accept a Marxist-Leninist government on the American mainland. He presented the contra, not as supporters of the Somoza regime deposed by the revolution, but as a revolutionary faction forced out of the country by a Sandinista takeover.

The U.S. under President Carter, had supported the original revolution and had provided more financial aid immediately after the overthrow of President Somoza than had been given to Nicaragua in the previous 40 years. But the Sandinistas had eliminated all other factions introduced a Marxist-Leninist government and "violated all their promises to the OAS" (the Organisation of American States).

Bonn tries to limit damage, Page 18

Arco cuts back in effort to save \$500m a year

By William Hall in New York

ATLANTIC Richfield (Arco), the sixth biggest U.S. oil company, is to spend \$60m buying back close to a third of its shares and has announced a major cutback in the size of its business in an attempt to cut costs by \$500m a year.

The move comes against a background of increasing pessimism within the U.S. oil business about the future course of oil prices and chronic overcapacity in several parts of the industry's downstream refining and marketing operations, which has severely depressed profitability.

The U.S. oil business has been undergoing a big restructuring over the last 18 months as corporate raiders, led by Mr T. Boone Pickens, the Texas oilman, have attacked the more vulnerable companies. He has justified his actions by arguing that U.S. oil companies were wasting shareholders' money by investing huge sums in a depressed industry.

Several large U.S. oil companies, including Exxon and Amoco, have been using part of their huge cash flows to repurchase their shares. But Atlantic Richfield is the first U.S. oil major to announce a voluntary restructuring of its business, including the sale of parts of the business which have long been regarded as essential equipment for an integrated oil company.

Last August, Atlantic Richfield gave a hint of what was to come when it announced a \$705m write-off covering a planned withdrawal from its mining and metals operations and the repurchase of 25m of its shares. Its latest restructuring is far more wide-ranging. The main elements are:

● The company is taking a \$1.5bn charge for anticipated losses on the sale of certain assets, the write-down of some of its remaining assets, including some exploration properties and the Houston refining/petrochemical complex, plus the one-time cost of staff reductions. This includes an orderly withdrawal from petroleum refining and marketing operations east of the Mississippi river.

● Capital spending will be cut to \$2.5bn in 1986 from a budgeted \$3.6bn in 1985. The company will also cut its oil exploration programme.

● A one-third increase in the quarterly dividend rate to \$1 per share. The company has already spent about \$1bn buying back 25m of its shares and has authorised the spending of an additional \$4m.

● The company estimates that the

Continued on Page 18

GROWTH OF 2.5 PER CENT PREDICTED

Institutes' call to speed tax cuts embarrasses Bonn ahead of summit

BY RUPERT CORNWELL IN BONN

WEST GERMANY'S five leading economic institutes yesterday forecast record trade and current account surpluses for 1985 and called for faster tax cuts to speed economic growth.

The timing of the recommendation, on the eve of the Western economic summit, is as awkward for Bonn as its substance. Both the Government and the Bundesbank have so far resisted all such suggestions arguing that the present strategy of favouring investment and promoting private enterprise offers the best chance of sustained expansion.

But the call from the institutes, in their annual joint spring assessment of Western Europe's most powerful economy, will not only fuel the domestic campaign already underway for the Government to take stronger action to bring down unemployment, now at around 2.5m.

It could also provide ammunition for West Germany's partners, notably the U.S., who could press Bonn during the seven-nation summit to do more to underpin world economic recovery now that the long boom in the U.S. seems to be petering out.

The basic thesis of the institutes - from Hamburg, Essen, Kiel, Munich and Berlin - is that in 1985, the third year of the current upswing, West Germany will manage growth of just 2.5 per cent, which in the circumstances is not good enough.

The forecast itself is in line with those already made by the German government and others. But the institutes maintain in contrast to official optimism on the subject, that unemployment will not fall but rise slightly on average this year, to 2.5m, against the official forecast of 2.3m.

Moreover, although private investment at home is set to grow by up to 7 per cent in real terms, the real threat behind the economy will remain foreign demand, helped by an undervalued D-Mark. This is despite the expectation of the institutes that the dollar will later this year drop to somewhere beneath DM 3.00, and that the D-Mark may be revalued upwards as part of an ERM currency realignment.

The report predicts that German exports might grow by 9 per cent this year, and that the trade surplus could reach an unprecedented DM 75bn (\$45m), against DM 54bn in 1984. The current account surplus is expected to double, to between DM 30m and DM 35m.

The latest figures released yesterday by the Federal Statistics Office support this belief. The trade surplus soared in March to DM 6,370m, up from DM 4,540m in the same month of 1984, while the current account was DM 2,7bn in the black, compared with only DM 1.9bn in 1984.

The key demand of the report is that the Government bring forward

by two years the second stage of the planned tax cuts from 1985, so that the entire DM 20bn package be executed at once next year.

Four of the five institutes feel that this cut in tax income should be matched by a corresponding reduction in state subsidies, to prevent too sharp an increase in the budget deficit. But the fifth, from Berlin, reckons that Bonn should go ahead regardless, for fear of prompting a drop in public sector investment outlays.

Last night, the Finance Ministry, with one eye clearly on the summit, repeated its opposition to any change in the timing or size of the tax cuts. It added that extra transfers Bonn is due to make to the Community from 1986-further limited the scope for any budgetary concessions.

The institutes expect inflation to remain at around the current level of 2.5 per cent in 1985, and that the federal borrowing requirement will decline to DM 25m from DM 41m in 1984.

They identify as extra impediments to growth the excessive level of social security and other charges to be met by employers - which can mean that every DM 1 of salary costs a company DM 1.80 - and the protracted crisis in the building sector. Investment in the construction industry is set to drop 3 per cent in 1985 after 1.9 per cent growth in 1984.

Saudi bank clears the way for \$10bn Philippine debt rescue

BY PETER MONTAGNON IN LONDON AND CHRIS SHERWELL IN BANGKOK

THE LONG-DELAYED \$10bn debt rescue package for the Philippines is set for completion later this month following the withdrawal over the weekend of objections raised by one large creditor, National Commercial Bank of Saudi Arabia.

Mr Cesar Virata, Prime Minister, announced in Bangkok last night that agreement had been reached with the Saudi bank on the basis for its participation. This will allow the whole package to be signed in the week of May 20 said Mr Virata, who is attending the Asian Development Bank annual meeting.

The end of the dispute with the Saudi bank is widely seen in the banking community as a final breakthrough in the Philippines' 20-month old rescheduling negotiations, which have been continually dogged by controversy. National Commercial Bank had been reluctant in its refusal to subscribe to a \$825m credit being sought by the Philippines as part of the deal.

"We have now secured substantially a 100 per cent participation in a totally acceptable way with all



Mr Cesar Virata

banks concerned," said Mr David Fing, senior executive of Manufacturers Hanover, who chairs the banks' negotiating committee with the Philippines.

The package includes a \$3bn short term trade finance facility and the rescheduling of nearly \$6bn in debt falling due by the end of 1985 as well as the \$825m fresh money credit to be provided by all the country's 480 bank creditors.

The Philippines, with total debts of \$25bn, will be able to draw on the new money in June, which will in turn allow it to eliminate all arrears to bank creditors now running at between \$150m and \$200m.

As part of the agreement with the National Commercial Bank its share in the new money loan is to be cut to less than \$10m from an originally estimated \$12m. This follows a fresh examination by the Central Bank in Manila of National Commercial's loan exposure to the Philippines on which its share of the loan is calculated.

At the same time the legal documents covering the trade facility are to be amended, effectively giving the Saudi bank a right of veto over any request by the Philippines to extend the maturity of the trade finance facility beyond December 1986.

Meanwhile the Philippines is also now working to resolve another problem that had threatened to delay signing of the rescheduling package.

BIS report, Page 21

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CONTENTS

Europe	2	Currencies	39
Companies	20	Editorial comment	18
America	4	Eurobonds	40
Companies	19	Euro-options	33
Overseas	3	Financial Futures	29
Companies	21	Gold	38
World Trade	4	Int'l Capital Markets	40
Britain	6, 7	Letters	17
Companies	22-25	Management	8
		Market Monitors	27
		Mon and Matters	16
		Mining	25
		Money Markets	39
		Raw materials	38
		Stock markets	32
		Wall Street	27-30
		London	27-35
		Technology	28
		Unit Trusts	36, 37
		Weather	18
Agriculture	38		
Arts - Reviews	15		
World Guide	21		
Commercial Law	38		
Commercial Law	38		
Crossword	36		

European Currency Unit: dollar causes concern	2	British Gas: following in Telecom's footsteps	17
Vietnam: Americans review their defeat	4	Lex: Bristow; Slough Estates; Atlantic Richfield; equities 18	
Management: must a craft industry automate?	8	Law: Inland Revenue can reopen tax inquiry	21
Editorial comment: Marxism's failure; teachers' pay 16		Technology: robots' slow march on Europe	26
BankAmerica: some awkward questions	16	Shipping, freight futures: Survey	11-14

EUROPEAN NEWS

Greek bank warning on economy

By Andriana Terodolou in Athens

THE GREEK economy showed signs of recovery last year but is suffering from an "unsustainable" trend towards higher levels of foreign borrowing and a stubbornly high current account deficit, according to the Bank of Greece annual report.

This year's report presented a particularly delicate task for Mr. Dimitris Chalkias, the central bank governor, and his staff in view of the general election due on June 2. It takes some pains to emphasise that most of Greece's economic tribulations started with the second oil shock of the late 1970s, well before the Socialists came to power in 1981. But it also details what it describes as the "serious" problems facing the economy, particularly that of foreign debt—an issue much exploited by the conservative opposition in criticising the Government's economic performance.

According to the report, Greece's external debts soared from \$4.48m at the end of 1978 to \$12.35m at the end of last year when the debt service ratio represented 19.1 per cent of earnings from goods and services. The current account deficit (\$958m in 1979) stood at \$2.18bn in 1984, aggravated by declining earnings from shipping, a dip in net EEC receipts, and increased interest payments due to higher levels of foreign borrowing which mainly goes to finance consumption rather than investment.

On the positive side, the report notes a 2.8 per cent increase in real gross domestic product in 1984 after a period of stagnation. It also notes a decline in inflation and in the rate of increase of unemployment, and a public sector deficit increase in investment. The GDP growth is attributed partly to higher agricultural and manufacturing production, along with a boost in exports, and partly to increased public and private consumption.

The Bank concludes that "despite some progress, economic problems remain serious" and cites the most important of these as the continued high rate of inflation (the consumer price index rose by 18.5 per cent last year), high public sector deficits, slack private investment and high current deficits.

Danish trade gap widens

By Hilary Barnes in Copenhagen

DENMARK'S first quarter trade deficit increased to Dkr 4.36bn (\$135m) from Dkr 1.88bn (\$136m) last year, according to preliminary official figures. The poor result comes on the heels of criticism by Mr. Erik Hoffmeyer, the central bank governor, of the non-Socialist coalition Government's failure to pay enough attention to the balance of payments problem.

He praised the Government's incomes policies, which have halved inflation to about 5 per cent since 1982, but pointed out that little has been done to rectify the imbalance between savings and investment.

First quarter exports increased by 8.7 per cent to Dkr 43.92bn, while imports increased by 14.2 per cent to Dkr 48.28bn, according to the trade figures.

Role for satellites in information services

By Raymond Snoddy in London

AT LEAST 20 new information services could be developed in the 1990s according to two studies carried out for the European Space Agency (ESA).

They suggest, the ESA believes, that information dissemination could be a "future driver in the field of European satellite communications."

One study by IFC Research suggests that video communications by satellite for large companies and governments could be a major market opportunity.

Such private broadcasting, particularly for training, could be cheaper than physically distributing large numbers of video tapes, the study found.

IFC believes that it would need only about 30 large organisations to take an hour a week to justify the use of a single transponder, the device on the satellite which receives the picture and beams it back to earth.

The second study by GTS suggests the main new service that satellites could bring will be electronic delivery of newspapers direct to the home by the late 1990s.

This would enable consumers to select different pages from a number of newspapers. Such a service would, however, depend according to Mr. Alan Naylor, a senior consul-

Ivo Darnay charts the Ecu's fluctuating value Brussels struggles to plan around the dollar

WILD FLUCTUATIONS in the value of the dollar against the European Currency Unit (Ecu) tend to induce schizophrenia in the European Commission's Berlaymont headquarters.

A falling dollar meets with broad approval in most corners of the building, but it casts gloom over the agriculture directorate. A rise on the other hand, reverses the process.

In Washington last week, M. Jacques Delors, Commission president, argued that the level of the U.S. dollar was unsustainable and unjustified by the fundamental strengths and weaknesses of the American economy. The strong dollar has boosted European exports, but it has equally stoked up the U.S. protectionist lobby.

So M. Delors and his advisors would like to see a controlled and gradual reduction in its value.

In Brussels, any such decline is viewed with concern by agriculture managers and budget officials. Every cent that the dollar falls adds heavily to the cost of the Common Agricultural Policy (CAP) which now accounts for more than 70 per cent of the total EEC budget.

As most world agricultural commodities are fixed in the dollar, changes have immediate consequences for the costs of EEC export subsidies. The Community finance allocated to bridge the gap between the higher prices paid in Ecu to European farmers and the lower rates paid on the world market.

These subsidies, although funded by the EEC's trading partners for distorting markets, are the main tool for disposing of surplus stocks, if only to make way for more unsold produce in community stores.

Last year, these aids to exporters accounted for 35 per cent of the total Ecu 18.4bn (\$11bn) CAP budget. Forecasts for 1985 project that this will rise to 37.5 per cent of a larger Ecu 20bn budget.

The final outcome, however, depends to a significant extent on the price to be paid for world markets and the Ecu/dollar rate. If, for example, dollar-denominated prices remain stable but the dollar itself declines against the Ecu, the Community will be forced to pay more to traders to offload their more expensive produce on third country customers.

Estimates of the effect of changes in the exchange rate vary widely. But a broad rule

of thumb suggests that for every percentage point fall in the dollar against the Ecu, farm budget officials need to add between Ecu 70m and Ecu 100m to the year-end bill.

Mr. Peter Pooley, deputy director-general for agriculture at the Commission, tends towards the lower figure, costing a 10 per cent fall in the dollar at Ecu 70m on the budget.

"That," he told a recent agriculture conference, "could not be laughed off. It is, for instance, five times the forecast

of thumb suggests that for every percentage point fall in the dollar against the Ecu, farm budget officials need to add between Ecu 70m and Ecu 100m to the year-end bill.

Not least, falls in dollar prices press heavily on European farmers in the sensitive animal feed industry, forcing increased EEC spending to reduce prices of animal and vegetable fats to compete with cheaper U.S. soy and corn gluten, and fuelling internal community lobbies calling for quotas on U.S. imports.

Action against the U.S. is viewed as almost unthinkable, both because of the inevitable retaliation and the ramifications in negotiations on farm products in General Agreement on Tariffs and Trade (GATT). So the only solution would be more subsidy, cost and international disapproval.

A falling dollar does, in fact, have some compensations for the EEC in so far as it raises rival U.S. producers' fertiliser and energy costs, and increases community earnings from import levies. But these are far outweighed by the disadvantages.

It would also put pressure on EEC budget ministers in their efforts to restrain spending through the imposition of legal controls on the growth of farm costs against overall expenditure. That means the additional expenses would have to be met either by pruning existing farm programmes, a rare occurrence, or attempting to persuade permissive finance ministers to dig deeper—move they are pledged to resist.

So far, the Commission expresses public confidence that its estimate of an average rate of Ecu 1.30 to the dollar will prove correct over the next 12 months. But the fluctuations of last week have strongly justified Mr. Andrienssen's refusal to use his safety margin—the difference between average rates so far and the lower dollar forecast—to finance West German demands for no reductions in cereal prices.

No one will yet venture a bet on the longer-term movements of the Ecu-dollar rate, although everyone in the agriculture directorate is aware that the stakes are high.

As one official put it: "In budgetary terms, the dollar-Ecu rate could have an even more important impact on the CAP than the costs of taking-in Spain and Portugal."

Under the fund's rules, applications are examined solely on the basis of their appropriateness and the guidelines laid down, with officials' consultations, held last March, with government representa-

tives, employers and unions. Distribution of advances for the projects accepted, usually begun at the end of March, is having to await a final agreement on the 1985 Community budget—still to be approved by the European Parliament.

The final figure for each member state is currently being drawn up by Commission officials following the annual consultations, held last March, with government representa-

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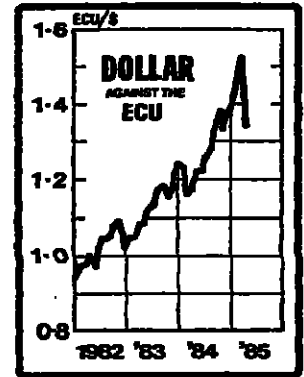
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cost of the price fixing package we are proposing.

Mr. Pooley went on, however, to point out that the Commission had calculated a dollar decline into the figures on which the price proposals were based. This crucial exchange rate, upon which the costing of the 1985-86 CAP budget was based, estimated an aggregate of Ecu 1.35 to the dollar for the first six months of the April-March 1985-86 campaign, followed by Ecu 1.25 for the second half.

Last week, this Ecu 1.35 level was breached when the dollar dropped more than 1 per cent to Ecu 1.33. It has now recovered strongly, but the volatility of the dollar has not gone unnoticed among senior financial officials at the Commission.

When the exchange rate estimate was fixed for Commission President Andrienssen's price proposals in January, the rate was Ecu 1.42—a healthy margin which later peaked at Ecu 1.56. Last week's fall indicates an unpredictability that could cost the Community dearly, and the Commission will be forced to pay more to traders to offload their more expensive produce on third country customers.

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of thumb suggests that for every percentage point fall in the dollar against the Ecu, farm budget officials need to add between Ecu 70m and Ecu 100m to the year-end bill.

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Swiss cool on monetary reform

By William Dullforce in Geneva

Switzerland is not convinced that a conference on reform of the international monetary system would be useful at present, certainly not if its purpose were to be re-establishment of a régime of fixed exchange rates, Mr. Pierre Languetin, president of the Swiss National Bank, said in Geneva yesterday.

Mr. Languetin qualified his rejection, however, by adding that any conference which could help to bring about closer convergence of the major nations' economic, fiscal and monetary policies would be welcome.

Such a conference would increase the chances that the new round of trade talks, now backed by most industrial countries, would go beyond a "rolling back" protectionist barriers, and would decide on a wider liberalisation of world trade.

Uncertainty surrounded the attitude of the U.S. to France's call for talks on monetary reform.

But officials of the group of 10 industrial countries, which Switzerland has now joined as the 11th member, would discuss in Tokyo next month a plan for a more effective multilateral surveillance of monetary policies, Mr. Languetin went on.

In a wide-ranging discussion with foreign correspondents, the central bank president also said:

● It was desirable for the European countries to display greater vigour in their economic, but they should not adopt expansionary policies asked for by the U.S. before they had firmly established an equilibrium between their own fiscal and monetary policies.

● There was no evidence at the moment that the European Currency Unit (Ecu) could play a more important role in currency markets.

● Switzerland's position as a financial centre had not so far been downgraded and the strong situation of Swiss banks compared to that of other banks in the world debt context was a positive factor in their favour.

● The slightly faster rise in Swiss consumer prices since the beginning of the year was not alarming and corrective measures already appeared to be taking effect.

● The national bank was sticking to a restrictive policy, having set a target of a 3 per cent rise in the monetary base for 1985.

There had been some increase in interest rates but there was no indication that Swiss capital market interest rates, which were more open to external influences.

Industry hails tax changes in Austria

Austrian industry has welcomed the tax reforms announced last week and wants more changes to increase capital ratios, writes Patrick Blum in Vienna.

Double taxation of the income of manufacturing companies will effectively cease from next January. Companies will also be encouraged under the new rules to issue shares through tax concessions to investors buying new shares.

The Government has won the right to introduce a common entrance examination for enrolment in both church and state schools. Parents, however, will be able to indicate the school of their choice for their children.

A joint commission will determine the contributions for church and state will make to the upkeep of church schools wherever necessary. The Commission will first assess the Church's property holdings and advise on their best use in order to raise money for the schools.

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Eta bombs threaten tourism in Spain

By David White in Madrid

HOTELLERS in Spanish Mediterranean resorts are seriously concerned about the impact on the country's \$78m-a-year tourism business of threats by Basque terrorists to carry out a "sabotage" campaign on the coast this summer.

Fears were heightened yesterday by the first series of bomb attacks which turned out to be false. The Interior Ministry said the threats, made in the name of the hardline Eta-Militar organisation, were being taken seriously. But neither the Ministry nor the police would comment on possible special security measures in holiday centres.

It would be the first time for five years that Basque terrorists have decided to hit Mediterranean beach areas.

An hotel manager in Torremolinos said he feared for a repeat of 1980, when a bomb campaign contributed to what he described as the worst season for the last 10 years. However, tourist trade representatives said it was too early to measure the impact in terms of neutral cancellations.

The three false alarms were at hotels in Alicante and Javea, both of which were targets of attacks by Eta's Politico-Militar faction in June 1980, and in Valencia.

The terrorism scare comes after a sharp drop so far this year in Spanish bookings from the UK, which last year provided Spain with 6m visitors. The drop is mainly ascribed to prices following a fall in the value of sterling against the peseta, but the situation has been aggravated by publicity about crime levels in Spanish resorts.

Spanish authorities have already announced plans to step up summer police reinforcements in tourist centres.

Mr. Felix Arabelo, vice president of the Tourist Trade Council, said he was sure there would be special measures in response to the threatened bombings. However, he added that the bomb campaigns of 1979 and 1980, which caused panic in the sector, had nothing to do with the negative impact that was feared at the outset.

A tourist official at Benidorm, Spain's busiest resort, said the threats were "always worrying" but that the cost of holidays was a more important factor than the bad image caused by crime and terrorism. He said the decline in British bookings was "a little pre-empting" but that, because of the discounts offered by British tour operators, many British holidaymakers were expected to leave their reservations to the last minute. In any case, he said, Benidorm could all the gap with tours from Italy and Portugal.

Mr. Robert Reid, chairman of British Rail, made it clear here yesterday that it was not in British Rail's interest to see a French TGV service run between London and Paris using the French "train à grande vitesse" (TGV) technology in any fixed cross-Channel link.

France has been putting pressure on Britain during negotiations on the Channel link, the conventional train journey is expected to take about 4 hours and 20 minutes between Paris and London. If France goes ahead with a high-speed train service between Paris and Calais, the journey between the capitals could be cut to about 3 hours and 20 minutes.

Mr. Reid said that British Rail's international marketing director, argued yesterday that it was "politically unacceptable" to build a high-speed track between London and the Channel coast at present. If such a free run into Waterloo Station.

He told a seminar organised by the Franco-British Chamber of Commerce in Paris that he favoured the fixed link because it would create employment and give better service to customers. BR was "totally dedicated" to a private cross-Channel scheme which included a rail link, however, it was anxious to have a direct interest and participation in any high-speed train.

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Staff oppose politician as Le Matin editor

By David Housego in Paris

ELECTORAL POLITICS have cast their shadow over the French Press with a battle between journalists and the proprietors at Le Matin, the pro-left daily newspaper, over the nomination of M. Max Gallo, the former government spokesman, as editor-in-chief.

About a dozen of its most senior journalists resigned over the weekend in protest at what they consider an attempted political takeover in advance of next March's parliamentary elections. M. Gallo was government spokesman until last summer, and though an author and commentator of distinction, is still a Socialist MEP in the European Parliament.

Confirmation of his appointment came paradoxically during a weekend when President Francois Mitterrand was seeking to rid himself of the label of political partisanship. During a two-hour television broadcast on Sunday he stressed himself, under the name of neutral political colours as a leader who was up to date with the latest slang, knew of the existence of the 35,000 pop groups now playing in France, and owned a personal computer.

The opposition dismissed the broadcast in which M. Mitterrand commented on video clips, current events, youth and culture as "showmanship." His supporters and much of the Press acclaimed it as a largely successful attempt to remodel his image at a time when he still has the lowest ratings in the public opinion polls of any French president.

In

OVERSEAS NEWS

3

Roger Matthews looks at the build-up to Lebanon's latest factional fighting and assesses the future

A predictable tragedy unfolds outside Sidon

THE LATEST Lebanese tragedy unfolding in the suburbs and hills to the east of the port of Sidon was as predictable as it is familiar. It represents the inevitable consequence of the dominant military force being withdrawn without any adequate replacement to impose order among the country's warring factions.

Israel occupied the Sidon area in early June 1982 as its troops drove north to Beirut in pursuit of the guerrillas of Mr Yasser Arafat's Palestine Liberation Organisation. Israel succeeded in expelling the majority of PLO fighters from Lebanon but it failed totally in its parallel bid to re-establish the authority of a Christian president over a reunited country.

As the cost of the failure became more apparent in Jerusalem, Israel has pulled back its troops leaving behind apprehensive Christian forces which had made territorial gains during the occupation, and Moslem, Druze and Palestinian determined to redress the balance and sometimes to exact bloody revenge.

The fate of communities left without adequate military protection in Lebanon has been all too tragically charted during the past three years: the hundreds of Palestinian civilians massacred in the Beirut camps of Sabra and Chatila by Christian militias in the autumn

Israeli troops evacuate Tyre area

THE ROLL BACK of Israeli troops in Lebanon continued yesterday with the evacuation of the southern port of Tyre and a large area to the east, leaving troops in control of a 7-18 km strip of territory north of the border, writes David Lennon in Tel Aviv and our Middle East Staff in London.

Fighting in the Sidon area continued yesterday, with Israel not deterring Jerusalem from pressing ahead with its disengagement from Lebanon, scheduled to be completed by the third anniversary of the invasion on June 6.

After talks with Syrian leaders in Damascus there

were indications yesterday that Moslem and Druze commanders were seeking to halt the advance of their forces towards Jezzine, the Christian stronghold east of Sidon. Christian militias and many citizens have taken refuge in the town after being forced out of the Sidon area in an assault by Moslem, Druze and Palestinian forces.

The key to halting the advance on Jezzine appears to rest on talks aimed at securing the withdrawal from the town of the South Lebanon Army, the militia established and financed by Israel. In Beirut, Mr Nabih Berri, the leader of the Shiite Moslem Amal, said he had

agreed with Mr Walid Jumblatt, the Druze chief, that no attempt would be made to storm Jezzine or to oust its inhabitants. However, during the recent fighting around Sidon there were signs that the Shiite and Druze commanders were having difficulty controlling their men who had been incensed by the early attacks on the Moslem sector of the city by the Christian forces headed by Dr Shamir Gegea. Dozens of people have been killed in the sectarian fighting around Sidon, homes and property destroyed. There have also been reports of civilians being killed at random.



Israel's hand-off attitude to the fighting reflects its disillusion with the Christian community, its former allies. Jerusalem is particularly bitter about the anti-Israel stance of President Amin Gemayel, who came to power with Israeli help.

relenting attacks by the buoyant Shiite Moslems who are the majority in the south. Syria has re-emerged as the dominant external force in north and central Lebanon. The Lebanese Army has again proved unequal to the demands placed on it and President Amin Gemayel has lost further authority because of a revolt within his own Christian community.

The effect has been not de facto "cantonalisation" of Lebanon but a recipe for further political upheaval in which the prize is not a single slice of territory but control of the largest part of Lebanon.

President Gemayel has been persuaded that the best hope for his country and his community is through co-operation with Syria. This view is bitterly opposed by some Christians, foremost amongst them Dr Samir Gegea who last month moved his militia forces into areas near Sidon in opposition to the President's wishes.

Many thousands of Moslems were forced to leave their homes and take refuge in the city centre. But with Israel continuing its withdrawal, the tide of battle swung sharply against the Christian militias; the factions opposed to them have not only reoccupied the area from which they had earlier been driven but may soon threaten the key Christian town of Jezzine.

At one level the fighting can be viewed as yet another

Assad attacks U.S. Mideast peace move

BY TONY WALKER IN CAIRO AND ROGER MATTHEWS IN LONDON

PRESIDENT Hafez al-Assad of Syria has launched a bitter attack on the U.S. in a clear attempt to sabotage the tentative moves by Washington to involve itself again in Middle East peace efforts.

President Assad told a banquet in Damascus on Sunday night that the U.S. was only interested in "securing the aggressive interests of its spoiled ally, Israel."

He said that it was obvious that the U.S. was not aiming at a just solution to the Middle East conflict or a true peace in the region. "The U.S. policy is based on the strategic alliance with Israel and is responsible both for the continuation of the tragedy of our people in Lebanon and for prolonging the suffering of the Palestinian people," he said.

The Syrian leader went on to assert that any peace moves which did not include an international peace conference under United Nations auspices would be hostile to Arab interests.

His comments came in the wake of a two-week visit to the region by Mr Richard Murphy, the U.S. Assistant Secretary of State, who was gauging reaction to the peace plan put forward by King Hussein of Jordan last November and to the possibility of talks with a joint Jordanian-Palestinian delegation as proposed by President Hosni Mubarak of Egypt.

Mr George Shultz, the U.S. Secretary of State, is scheduled to visit Israel, Jordan and Egypt in the second week of May and the U.S. may then take a decision on whether to become actively involved in further peace efforts.

Mr Murphy's talks concluded in Cairo on Sunday with a U.S. spokesman declaring them "informative and useful."

During his visit to Jerusalem, Mr. Murphy met Palestinian leaders from the West Bank and Gaza, but there is no indication yet that a list of names has emerged acceptable to both the U.S. and the Palestine Liberation Organisation (PLO) for inclusion in a Jordanian-led delegation.

Although members of the PLO, under chairman Mr Yasser Arafat, have been giving slightly contradictory reactions to the Egyptian proposal, they can be in no doubt of Syria's strong opposition.

The Syrian President declared on Sunday that "the policy of the surrenderists was already doomed to failure." His message underlined that Syria—as with the U.S.-sponsored agreements in 1983 between Lebanon and Israel—would seek to wreck any initiative which it felt was opposed to its own interests.

Sacked S. African gold miners leave

BY JIM JONES IN JOHANNESBURG

FOURTEEN THOUSAND black miners yesterday streamed away from Vaal Reef, South Africa's largest gold mine, as union negotiators argued with management over demands that the sacked men be unconditionally reinstated.

The miners, who were sacked at the weekend after a strike at Vaal Reef's south division, have been paid off. Management says they are free to reapply for jobs at the mine.

Union negotiators fear that re-engagement would be selective and that the mine's management could weed out any union organisers who reapply for jobs.

But the management says union membership will not be a consideration.

The strike at Vaal Reef was in protest against the earlier sacking of about 300 union organisers who, management says, were intimidating and coercing other workers to down tools or go slow.

At the neighbouring Hartbeestfontein mine, 3,000 men

were sacked at the weekend after striking in protest against the dismissal of four union organisers. Most of these men were paid off and had left the mine by yesterday afternoon. A spokesman for the mine said that applications for re-employment will be sympathetically considered.

Hartbeestfontein and Vaal Reef have begun hiring new men through the recruiting arm of the Chamber of Mines, the employers' co-ordinating body.

It is not clear when the Vaal Reef south division will return to production, though there are hopes that it will do so within a fortnight.

Meanwhile, men are being sent from other sections of the mine to the south division to carry out necessary safety and maintenance work. Vaal Reef's south division produced 38.8 tonnes of gold last year and has already suffered production losses because of stoppages and go-slows this year.

Japan 'plans to buy 65 F-15 jet fighters'

A NEW Japanese Defence Ministry five-year proposal provides for the purchase of 65 F-15 jet fighters and would boost overall defence spending to the highest level since 1945, a Japanese newspaper claims, AP-DJ reports from Tokyo.

The nationwide Asahi Shimbun said ministry plans to buy military equipment, including the U.S.-designed jets, would require an estimated ¥76.78bn (£62.5-64bn) defence budget over a five-year period starting in fiscal 1988.

If the proposal is approved, the defence budget during the five-year period will be certain to exceed 1 per cent of the gross national product, a self-imposed limit in effect since 1976, the newspaper said.

Thai gas wells shut

Union Oil of Thailand, a unit of Unocal Corp, has shut down 41 out of 70 production wells drilled in its two new gas fields in the Gulf of Thailand because of Thailand's limited ability to absorb additional production, Boonsong Kithana reports from Bangkok.

Satun and Platong, which came onstream earlier this year, are producing at much less than their capacity, a company executive said. The fields, two of the country's four producing offshore gas fields, are allowed to produce only about 100m cu ft per day (mcmcd) of gas, though their production capacity is over 250 mcmcd. The gas is sold to the state-run Petroleum Authority of Thailand under a long-term contract.

Pakistan aid request

PAKISTAN is to ask the Western Aid Consortium for \$1.5bn (£1.45bn) commitments for fiscal 1985-86 which starts on July 1 this year, Mohammed Afzal writes from Islamabad. The consortium will meet in Paris on May 5 and 6 and is chaired by the World Bank. Of the \$1.5bn which Pakistan will request for next year, it expects \$1.35bn for projects and \$150m for commodities. It will also need around \$50m for food imports, as the wheat harvest is expected to fall short by 15 to 20 per cent.

ADB shortfall cut as Japan releases \$300m

By Chris Sherwell in Bangkok

JAPAN, the biggest government donor to the Asian Development Bank's soft-lending facility, yesterday announced that it would release its full 1985 contribution of some \$300m (£246.7m), thereby sharply distinguishing itself from the U.S. which is now in sizable arrears because of domestic budgetary problems.

The announcement came at a key meeting of the 21 government donors to the ADB, which is Asia's multi-lateral equivalent of the World Bank. The bank begins its 18th annual board of governors' meeting in Bangkok today.

As a result of the Japanese move, the shortfall in planned lending by the Asian Development Fund, the ADB's soft-loan window, will be reduced by about \$150m. Before the meeting only about half of the \$800m concessional funds had been contributed.

At least half a dozen other major donors, including Britain, the Netherlands, France and West Germany, will not release their full contributions until the U.S. contribution comes in. This is the subject of a supplementary budget now before Congress.

The 1985 amounts comprise the third tranche of four equal instalments from the 21 countries, totalling \$3.2bn and covering the period 1982-1986. No figures for the next period, 1987-90, were discussed at yesterday's meeting although it is known that the ADB is targeting for \$5bn in concessional funds and Japan would like to see a sizeable increase.

To judge by the mood of yesterday's meeting, it is likely that this figure will be watered down, just as the ADB target of \$4.1bn was trimmed the last time round. There is also some indication that the bank is talking in terms of U.S. dollars rather than something like Special Drawing Rights, particularly as the strong dollar has already affected contributions.

In statements at yesterday's brief and low-key meeting, Mr Masao Fujikawa, the ADB President, underlined the seriousness of the shortfall for the bank's concessional lending.



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AMERICAN NEWS

Reginald Dale reports on the mood in the U.S. on the 10th anniversary of the fall of Saigon.

Americans awake from their Vietnam amnesia

THE SCREENS that once brought war to the American living-room are now showing the bitter-sweet fruits of a decade of peace. Americans could go to bed last night with ABC TV's Nightline news magazine and wake up this morning to NBC's breakfast-time Today show, both transmitted direct from Ho Chi Minh City, which ceased to be called Saigon exactly 1 year ago today.

For the past month television viewers and newspaper readers have been overwhelmed by an orgy of reminiscence, post-mortems and predominantly sober soul searching over what is universally regarded as the most traumatic event in American history since the Civil War — the devastating defeat in Vietnam.

For most of the past 10 years, the majority of Americans turned their backs on the harrowing struggle that President Ronald Reagan calls a "noble cause" in a kind of deliberate, collective amnesia. They simply did not want to know any more about the war or those who fought in it. Many still feel that way, but the 10th anniversary of the fall of Saigon — the final, bitter symbol of America's abandonment of the South Vietnamese — is being treated by the media as a moment to break taboos, to re-examine what went wrong and, if possible, to draw lessons for the future.

Many of the questions posed have been among the unanswerable "what ifs" of history. What if the Americans had adopted a different military strategy, assuming as many do not, that they had one in the first case? Suppose they had concentrated on sealing off reinforcements from the North, allowing the South Vietnamese to fight the Vietcong on their own territory? What if President Lyndon Johnson had told the whole truth about the war from the beginning?

Retired Gen William Westmoreland, the controversial army commander in Vietnam, told a national TV audience on Sunday that an acceptable peace could have been negotiated in 1968 if the U.S. had



The last days: An American decides who will be flown to safety from the Vietcong

followed up on its victory against the Vietcong's Tet offensive with massive air strikes. Tet, widely interpreted at the time as an American defeat, was one of the war's major political turning points, is now seen in retrospect as a major U.S. military victory.

Military analysts now point out that Tet wiped out the winning edge of the Vietcong, which took 40,000 casualties. The fact that it was taken as a defeat at the time is now usually laid at the door of the U.S. media.

Gen. Westmoreland believes that the main reason why the U.S. still lost the war was that it lacked "staying power." It is now more or less all right to say openly that the U.S. "lost" the war, as has been constantly recalled in the past few weeks. U.S. forces won every major engagement and were never defeated on the battlefield. But there are still sharply divided opinions over whether the U.S. could have "won" and what would have constituted victory.

Among Vietnam veterans in particular there is still a strong

inclination to believe not only that the war was right but that it could have been won. More than two-thirds of those who served in Vietnam told a Washington Post/ABC news poll last month that the U.S. could have prevented the Communist take-over by military means, and three-quarters said the U.S. should have "used more military force."

Fifty-seven per cent of the veterans (and a surprisingly high 41 per cent of the general public) thought that the cause for which 58,000 Americans died, and thousands more were hideously wounded, was "worthwhile." About two-thirds of all Americans, however, still believe that the war as a whole was a "mistake."

Most of the veterans interviewed recently, and especially those who fought in the early years, still refuse to believe that their buddies died in vain. The same goes for the countless friends and relatives of those who were killed. Resentment at the politicians for "betraying" the military has not subsided.

A similar, if clearly self-

serving line, is taken by former President Richard Nixon, in a book out this month called *No More Vietnams*, in which he argues that he "won the war" but that Congress later decided the will to honour its post-war commitments to South Vietnam and so "lost the peace."

But many of the analysts and historians who have pronounced this month tended to believe that the war could never have been "won" by any traditional measure — least in the sense that South Vietnam could have been cleared of the enemy and then left to defend itself. Among many other mistakes, it is now almost unanimously admitted that Washington failed to understand the historical forces at work in Indochina and constantly underestimated the extraordinary determination of the North Vietnamese.

This month, the experts have added to that the length of the eight-year war (unprecedented for Americans), the "limited" American military commitment, and the growing and deeply disturbing feeling that America was, for the first time in

history, neither omnipotent nor on the right side." As one senior retired military man put it, the American psyche wants to strike with massive force at an enemy that is identifiably evil, annihilate it and immediately withdraw.

Consensus vanishes, however, when it comes to the "lessons" for the use of U.S. power in future. Mr Casper Weinberger, U.S. Defence Secretary, reflecting the view of the once-bitten-twice-shy military, takes the position that force must only be used as a last resort, that a vital American interest must be at stake, that the U.S. must be sure of winning, and that there must be "some reasonable assurance of sustained public support." This prescription has been attacked as tantamount to total isolationism.

At the State Department, Mr George Shultz strongly disagrees. He argues that the "prudent" use of force must always be available as an arm of diplomacy and that there can be no such thing as guaranteed public support in advance. In the language of Vietnam, the military-minded Mr Weinberger has become the dove, the diplomat Mr Shultz is the hawk. What they are talking about now, though, is Central America, and to a lesser extent the Middle East.

Last week, Mr Shultz turned the "Vietnam syndrome" on its head arguing that if the U.S. did not snuff out Nicaraguan communism, the Sandinistas would overrun Central America just as surely as Hanoi's forces have swept through South Vietnam, Laos and Cambodia (which some Americans now like to call "Vietnam's Vietnam").

While Vietnam was a unique U.S. experience, Americans cannot help but half hope that they will somehow be redeemed by others falling into the same trap. So Afghanistan becomes the American imagination the Soviet Union, and Northern Ireland is Britain's Vietnam.

Some things, however, are reasonably clear. The Vietnam-inspired 1973 War Powers Act marked the start of a political process that has given the U.S. Congress a much greater say in

and restraint over presidential war making. The readiness of Americans in general to accept casualties has declined so dramatically that an Administration's ability to commit U.S. combat forces to any infantry war is in serious doubt.

On the other hand, the left-wing "anti-Americanism" of the Vietnam war protesters, which began to subside with the ending of draft in 1973, has been largely discredited, as the realities of post-war South-East Asia have sunk in. As the generations wheel turns, America's Reaganite youth is now patriotic and almost 50 per cent of adults under 30 years of age do not even know that the U.S. fought alongside South Vietnam.

Ten years later, some of the political fog that enshrouded the war is clearing. The most important "domino" — the South-east Asian democracies, have not fallen; on the contrary, the anti-Communist Asian nations are thriving. Worldwide, U.S. military power has not been noticeably dented; the U.S. armed forces are probably stronger, better equipped and in better morale than they have been in decades. Nicaragua is being debated, not invaded.

This month's minute self-examination has also debunked a few myths. While Vietnam propelled the political power of TV to unprecedented heights, research now shows that only about 5 per cent of the "war in the living room" footage showed actual combat.

Above all, Vietnam veterans are not, as a whole, the mentally-unbalanced misfits of the popular image. More than 90 per cent of those polled last month described their mental and physical health as good or excellent, the same as the general public; 56 per cent said that they benefited from the experience personally, and almost 70 per cent voted for Ronald Reagan last November. The only sad and bizarre postscript is that increasing numbers have reportedly sought psychiatric help in the past few days — thanks to all the wartime replays on television.

Gorbachev promises Managua diplomatic and economic backing

BY TIM COONE IN MANAGUA AND ROBERT GRAHAM IN LONDON

IN A significant gesture of support for Nicaragua, Mr Mikhail Gorbachev, the Soviet leader, yesterday met Nicaraguan President Daniel Ortega in Moscow, and promised both economic and diplomatic backing.

Tass, the official Soviet news agency, quoted Mr Gorbachev as saying the Soviet Union would assist Nicaragua in "resolving urgent problems of economic development, political and diplomatic support in its efforts to uphold its sovereignty."

Although the Soviet Union has traditionally been extremely cautious over Nicaragua, the visit occurred against the background of threats by the U.S. Administration to adopt a tougher attitude towards Nicaragua.

This follows the defeat of moves by President Reagan last week in Congress to unblock \$14m (£11.6m) for the "Contra" rebels fighting against the Sandinista Government.

Yesterday's meeting was at the start of a two week tour of Eastern Europe by President Ortega who is reported to be seeking up to \$200m worth of economic and financial aid.

Nicaragua is being obliged to turn to eastern Europe for funds as a result of the high cost of the war against the contras and the cumulative effect of U.S. economic sanctions.

The U.S. has also used its influence to curtail loans by western governments and international financial institutions. Among the measures reported under consideration by the Reagan Administration is

Nicaragua's expulsion from the International Monetary Fund. The only concrete detail to emerge from the visits so far is an agreement signed to set up a commission for co-ordinating economic, scientific and technological co-operation between the two countries. Until now Soviet and East European assistance has been at a lower level than the Sandinistas would like. But the Sandinistas have been reluctant to be seen relying too heavily on Eastern Europe.

No mention was made of fresh Soviet military assistance to Nicaragua. At the end of last year Nicaragua took delivery of four to six Soviet-made Mi-24 helicopters, thought to be the most advanced ground attack helicopters in the world. But the Soviet Union and its allies have so far refrained from supplying advanced fighter aircraft — a move the Reagan Administration has publicly warned Moscow against.

However, President Ortega is expected to have briefed the Soviet leadership on what is seen in Managua as a serious escalation of the status. The Defence Minister and brother of the President, Commander Humberto Ortega, announced over the weekend in Managua that the contra rebels had acquired hand-held anti-aircraft missiles of a type known as "Red Eye" or SAM-7.

He blamed the CIA for allowing the missiles into the region and warned this could lead to their introduction in El Salvador among the left wing guerrillas.

Defence groups 'charged' Pentagon \$110m unfairly

BY TERRY DOODSWORTH IN NEW YORK

A U.S. Congressional team examining billing irregularities in the defence industry has uncovered just under \$110m (£82m) in "absolutely inexcusable" claims against the Pentagon by seven major defence contractors. It concluded that excessive charging for overhead expenses "seems to be a general pattern in the industry."

Among abuses uncovered by the House of Representatives' armed services committee was a \$10,713 charge to cover operating costs in one company executive barber shop, and a \$12,333 bill for two season sports tickets at the Los Angeles forum, justified as useful for worker morale. Another company claimed \$1m for a two-year loss on its employee cafeteria.

"The problem is broader than one company, and the volume of questionable billings already found shows that the problem goes deep," said Mr William Nichols, a Democrat

from Alabama who is chairman of the committee's investigative panel.

The investigation follows the furor over alleged overcharging by General Dynamics. Earlier this month, General Dynamics was accused of keeping two sets of books in order to place the blame for massive cost overruns on its submarine contracts on the navy. In addition, the House's energy and commerce committee has claimed that the group charged expenses such as personal travel and entertainment against government contracts.

The armed services committee investigation also covered General Dynamics, along with Sperry, Newport News Shipbuilding, Bell Helicopter, McDonnell Douglas, Rockwell International and Boeing.

None of these companies was identified individually, but Mr Nichols said it was clear that several of them were abusing the system of overhead charges.

Canada PM questions SDI role

BY FIONA THOMPSON

MR BRIAN MULRONEY, Canada's Prime Minister, yesterday expressed doubts about his country's participation in research for President Ronald Reagan's Strategic Defence Initiative, saying he perceives it but I can't see that the President is going to be able to produce such a weapon out of the closet.

The Bonn summit will be Mr Mulroney's first. I'm the new boy in the block," said the Prime Minister who swept to power with a landslide Conservative election victory last September.

Mr Mulroney said he viewed his trip to London and Bonn as an opportunity to cement relations with Canada's traditional friends and allies. He

will meet Mrs Thatcher this morning at 10 Downing Street to discuss east-west relations. On the sometimes thorny issue of U.S.-Canadian relations, especially concerning trade, Mr Mulroney said a declaration of intent to reduce trade barriers signed during last month's Shamrock Summit between the two leaders in Ottawa was "extremely important."

We had perceived incipient protectionist thrusts in the U.S. Congress and moved quickly to ensure a privileged and important role for Canada."

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Bahamas PM faces confidence vote tomorrow

BAHAMAS' Prime Minister Lynden Pindling faces a no-confidence vote tomorrow over an inquiry into drug-trafficking that questioned his possible role in government corruption, Reuters reports from Nassau.

A royal commission, appointed by Mr Pindling, reported in December that for drug smugglers to operate so openly "corruption must have reached to senior level of government."

The Free National Movement (FNM), with 11 seats in the 43-seat parliament, called for the no-confidence vote.

Peru presidential candidate withdraws from election

BY OUR FOREIGN STAFF

CONSTITUTIONAL experts in Peru have begun consultations on how to avoid a second round in the presidential election. This follows the withdrawal from the race of the runner up in the first round on April 14, Sr Alfonso Barrantes, the Marxist mayor of Lima and candidate for the left-wing coalition, Izquierda Unida.

As a result of Sr Barrantes' withdrawal, the leading candidate, Sr Alan Garcia of the centrist Aprista (Alliance Popular Revolucionaria Americana) is assured of a win in the second round having obtained unofficially 48 per cent of the vote. But according to the constitution a second round must be held if no leading candidate obtains less

than 50 per cent of the vote.

Even before Sr Barrantes' decision last Thursday, President Fernando Belaunde Terry had said the results clearly showed Sr Garcia to be the winner and the country should have a second round. The French-backed Aprista party had at first backed a second round in the hope of reminding Apra of the strength of his broad left coalition. However, he stepped down on the grounds that the campaign would be costly and potentially divisive at a moment when the country could least afford it.

Sr Garcia and his Apra party have been careful to insist on abiding by the constitution.

WORLD TRADE NEWS

Canada dilemma over choice of bidders for defence contract

BY BERNARD SIMON IN TORONTO

THE CANADIAN Government appears to be on the horns of a diplomatic dilemma over the selection of final bidders for one of the most valuable military contracts it has awarded in recent years.

A short list of three potential contractors for a C\$600m (£346m) low-level air-defence system was to be announced before the end of March.

But no word has yet been heard from Ottawa, fuelling rumours of division within the Canadian Government, as well as pressure from Canada's Nato partners, especially Britain, West Germany and France.

It is likely that the contract will be raised by the British Government during the present visit of Mr Brian Mulroney, the Canadian Prime Minister, to the UK.

Seven West European and U.S. consortia, each with Canadian partners, have bid for the contract. The weapons and radar system is to protect Canada's Nato forces, including two air force bases and a mobile brigade group in West Germany, as well as a rapid deployment brigade stationed in Canada.

Among the seven groups is one headed by British Aerospace with a tender based on the Rapier surface-to-air missile system.

Another group is led by Euro-missile, the joint venture between Aerospatiale of France and West Germany's Messerschmitt-Bölkow-Blohm, Euro-missile's bid includes the Roland missile system.

The Canadian Defence Department's project office is understood to have recommended unexpectedly that the

short-list should include three bidders from Switzerland and Sweden, neither of them Nato members.

The favoured groups are led by the Swiss weapons manufacturer Oerlikon-Bührle and by Bofors Ordnance of Sweden.

The Canadian Cabinet appears to be reluctant to endorse the Defence Department's proposals, preferring that the list should include at least one British, French or German group. The so-called "offset" system, which favours contractors offering the greatest economic benefits

In the case of the air defence contract, Ottawa has made clear that two factors are especially important: the location chosen for the so-called "offset" facilities, and meaningful technology transfers, including world product mandates.

Oerlikon, for example, in partnership with a Canadian subsidiary of Litton Industries, has offered to set up a factory in the remote maritime provinces to manufacture long-range air-defence and anti-tank radar under a world product mandate.

Shultz trade call angers Brussels

By Ivo Dawson in Brussels

TRADE TENSIONS between the U.S. and the EEC took a further turn for the worse yesterday when the European Commission reacted angrily to what it saw as an attempt by Mr George Shultz, U.S. Secretary of State, to bypass its role.

The Commission revealed that Mr Shultz had written directly to Foreign Ministers demanding compensation for damage suffered by U.S. citrus fruit growers through the Community's preferential trade arrangements with certain Mediterranean producer-countries.

Mr Willy De Clercq, External Trade Commissioner, has now written back to Mr Shultz pointing out that the U.S. should deal directly with the Commission and "not attempt to go over its head to member-states."

The citrus issue is due to be raised again at a meeting of the council of the General Agreement on Tariffs and Trade in Geneva today.

The U.S. has argued since the 1960s that preferential access to the EEC market accorded to several producer countries, such as Israel and Mexico, discriminates against its farmers.

After almost two years of deliberations, a Gatt panel finally concluded last December that, though the preferential agreements were not necessarily illegal, damage to U.S. orange and lemon producers had been established.

The U.S. has since, in bilateral talks, been attempting to persuade the Community to accept that compensation is due. The EEC, for its part, argues that its Mediterranean trade accords are essentially political and fall outside the legal framework of Gatt.

MOVE TO SELL REACTORS TO ISRAEL

French to seek safeguards in nuclear deal

BY DAVID MARSH IN PARIS

FRANCE is making clear that it will insist on international safeguards being applied to nuclear reactors which it is negotiating to sell to Israel.

The deal, which has attracted controversy in recent weeks because of nuclear proliferation fears and opposition from Arab states, has been brought a step nearer by a decision by Israel to start a full-scale feasibility study of the nuclear power project which could cost a total \$3bn (£250m).

France's undertaking to insist on safeguards on any reactor deal does not go as far as the U.S. would like. The U.S. Government has been trying for several years to force a ban on Western sales of nuclear equipment and materials to countries which do not allow international control of all their

nuclear facilities. This condition, which is thought by France and other European countries to be over-strictive, is a consequence of the Non-Proliferation Act passed under President Jimmy Carter's administration.

It has already put an effective block on the U.S. nuclear industry's hopes of bidding for atomic power station business in China.

The legislation has also caused an embarrassing cut-off of an enriched uranium supplies to the Indian P-plant at Tarapur near Bombay — which led to France stepping in to substitute for the U.S. as suppliers.

France is placing high hopes on the possible Israeli deal for two 900 MW pressurised water reactors. Agreement would

counter difficulties in the nuclear industry caused by a severe downturn in domestic orders.

The Elysée Palace has played a key role in steering negotiations so far, which have involved a series of exchanges between the two governments and Framatome, the French nuclear reactor company, over the past few months.

France is stopping well short of proposing full-scope safeguards on all Israeli nuclear facilities. These include the Dimona reactor and an associated reprocessing plant supplied under an agreement in 1956-57.

All the same, France will be insisting on non-proliferation guarantees for the exported plant backed by controls from the International Atomic

Energy (IAEA) in Vienna, a Foreign Ministry official said at the weekend.

"We will only sell reactors if there are guarantees of control," he said. These would cover both the power station itself and the enriched uranium supplied under the agreement.

The IAEA has been making clear in diplomatic contacts with Paris that it would expect France to associate any reactor deal with international inspection of the facility.

If agreed, IAEA controls would be the second to be imposed on an Israeli nuclear facility. Inspections are already carried out on the Israeli research reactor at Soreq.

The Israeli feasibility study, according to industry officials in Paris, should be completed by the end of the year.

Singapore, UK in flight talks

BY CHRIS SHERWELL IN JAKARTA

A HIGH-LEVEL Singapore Government delegation opens crucial talks with the UK Government tomorrow on a long-standing request by Singapore International Airlines (SIA) for the island-state's national flag carrier, to operate three flights a week to and from Manchester.

To SIA's visible irritation, Britain has already rejected its application twice — in February 1983 and September 1984 — unless the airline reduces the daily services it operates into Heathrow, London.

This it resolutely refused to do, and the airline has recently conducted a strong diplomatic and publicity campaign in support of its request.

An all-party delegation of six members of Parliament was brought to Singapore last month, and numerous full-page

advertisements were taken out in the British press.

The talks will be the first face-to-face encounter at government level on the issue. The Singapore team will be headed by Lim Hock Son, director-general of the Department of Civil Aviation. Lim Chin Beng, SIA's deputy chairman, will also be present.

Singapore's request is separate from similar applications for increased services to the UK submitted by Malaysia and the Philippines, its south-east Asian partners.

Mrs Margaret Thatcher, the British Prime Minister, when she visited the region earlier this month, promised the Malaysians a fifth flight to Britain in the next year or two, but the Singapore request apparently did not arise.

SIA maintains that growing demand supports the case for the Manchester flights, and points to clear UK Government commitments to encourage competition and liberalise air services.

SIA has the backing of the Manchester International Airports Authority and of many British MPs. An "early day motion" in the House of Commons touching on the issue has been signed by more than 80 members.

British doubts about the potential market, with hints that SIA is really attempting to benefit from Australian through-traffic, are hotly challenged by Singapore, which says British Airways would anyway be free to do the same.

For the UK, the planned privatisation of British Airways is an additional complication, a point SIA has also highlighted.

Japanese to assess British software

By Christian Tyler, Trade Editor

A DELEGATION of Japanese importers of electronic components has arrived in the UK to size up the prospects of Britain's smaller computer software and other companies.

Mr Shigeo Takayama, the delegation leader, said yesterday the mission was strictly commercial and had not been inspired by the Japanese Government's current campaign to stimulate imports in response to political pressure.

The delegation, representing 63 companies belonging to the Japan Electronic Products Importers' Association (JEPPIA), is looking for office and factory automation systems.

The importers are not in the market for consumer electronics, Mr Takayama said.

Yugoslavs delay U.S. car launch

By Kenneth Gooding, Motor Industry Correspondent

THE INTRODUCTION of Yugoslavia's cars to the U.S. has been postponed for "a few months," according to Mr. Zvezdan Petrovic, president of the import company, Yugo America.

The Yugo cars, produced by Zastava, Yugoslavia's major automotive group, were due to be launched in the U.S. in June, but Mr Petrovic says that "marketing studies showed the car needed further quality refinements."

The U.S. venture is so important to Yugoslavia's economy that it is being monitored at the very highest government level.

It has created more than a ripple of interest in the U.S. because the privately owned import company hopes to put one model on sale at \$3,990 (£2,225) — or \$1,500 less than the cheapest car so far available to U.S. new car buyers.

Mr Petrovic says that the first models will now arrive in the U.S. in late August at the earliest. First-year production for the U.S. will be between 40,000 and 70,000.

To encourage high-quality manufacture, the Zastava factory management has established a separate production line for the U.S. Yugo cars.

Workers on the U.S. line are being paid a premium, he claims, and if their work is not up to par — they are demoted to working on regular Yugos.

The Yugo's carburettor and emission control equipment are being made in the U.S. and sent to Yugoslavia, adding to the delay. Mr Petrovic said.

Yugo America will send 114 letters of intent this week to dealers selected to sell the car.

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UK NEWS

Clore tax claim settled at £67m

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT, IN JERSEY

THE 34-YEAR legal battle over the estate of the late Sir Charles Clore, founder of the Sears Holdings retail empire, is over.

The Royal Court in Jersey yesterday approved compromise terms under which the Inland Revenue will be paid £67m in full and final settlement of its tax claims on the £123m estate.

The court heard that, without the compromise, the legal proceedings could have continued for another 10 years and the estate's potential liability to capital transfer tax and other UK taxes could have been as high as £94m.

The tax deal resulted from many months of negotiation that brought to a head all the complex litigation

in England and Jersey that has bedevilled the estate since Sir Charles's death in July 1979.

After payment of the tax the balance of £56m will go, as Sir Charles intended, to charity: £28m each to the Sir Charles Clore 1979 Israel Foundation and the Sir Charles Clore Jersey Foundation. An immediate £1m is to be given to each foundation.

The Jersey funds will be paid on to two charities to be established in Jersey by Sir Charles's children, Mr Alan Clore and Mrs Vivian Duffield, with Mr Clore's charity receiving the slightly larger share.

In the 12 months before his death, Sir Charles transferred property out of England to Jersey in an

attempt to avoid tax on himself during his lifetime and on his estate after his death.

Within months of his death the estate was enmeshed in litigation begun by the Revenue, the Official Solicitor, the High Court-appointed administrator of the Clore English estate, and by Mr Clore, who challenged the validity of his father's two wills, from which he was excluded.

One will left all Sir Charles's property in Monaco to Mrs Duffield. The other left the bulk of his estate to a Jersey settlement for the benefit of charities in Israel and Jersey.

Under the terms of the compromise, the debts and tax liabilities of

the Monaco estate - which includes valuable furniture and paintings - will be paid out of the Jersey funds.

The bulk of the revenue's £67m will come from £6m held in England by the Official Solicitor and from the proceeds of sale of the Guy's estate in Herefordshire, Sir Charles's largest English asset.

Guy's was sold in 1979 for £20.5m, the proceeds being transferred - wrongly, according to the High Court - to Jersey after Sir Charles's death. Those proceeds, which have now appreciated to about £40m, will be transferred back to England to the Official Solicitor.

The balance of the tax will come from the £40m English assets of Stype Investments (Jersey).

Marketing of meat to be streamlined

By Andrew Gowers

MARKETING of British meat is to be streamlined as a result of a proposed management shake-up at the Meat and Livestock Commission, the Government-appointed body which provides advice and promotional services for the meat industry.

The commission said yesterday that it proposed to disband its Meat Promotion Executive, the subsidiary body which specialises in general promotion of meat, and resume direct control of marketing activities itself.

This was the central proposal of an independent review of British meat promotion published in October, which sharply criticised the MLC's alleged neglect of marketing and its top-heavy bureaucracy.

The reorganisation stems from a growing split within the meat industry in recent years between livestock producers, who have been keen to step up promotion and the trade which has resisted an increase in advertising.

MLC officials say the need for a revamped marketing operation has been underlined by the public debate over diet and health, which has apparently accelerated a consumption trend away from red meat.

The MLC is proposing to create a senior non-executive post with the task of co-ordinating its marketing operations and to appoint a new marketing director. It plans to reduce the number of posts on its marketing-related committees from 135 to 66.

To fund its activities, the MLC is proposing a split levy system, under which slaughterers and producers would continue to contribute towards the MLC's traditional work but producers would supply extra funds needed for promotion.

The adoption of the independent review's proposals follows six months of consultations with industry groups, some of which remain unhappy with the MLC's plans. Mr Keith Roberts, the commission chairman, said yesterday that he would continue to consult with the industry on their detailed implementation.

Australian subsidiary of BL 'could fetch up to £100m'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

BL'S SUBSIDIARY in Australia is a prime candidate for return to the private sector and could be worth up to £100m, according to the Economist Intelligence Unit.

The subsidiary, called JRA, was last year one of the Australian motor industry's most successful in financial terms, as well as one of BL's most profitable offshoots.

Its turnover rose from A\$198.1m (£109m) to A\$208.8m, the operating profit was up from A\$11m to A\$21.8m, while retained earnings jumped from A\$6.1m to A\$14.6m. This enabled a dividend to be paid on the ordinary shares for the first time of A\$5.1m.

The Economist Intelligence Unit's quarterly International Motor Business maintains that, on this performance, "JRA could raise between £40m and £80m-£100m on the market."

BL's Unipart spare parts subsidiary, scheduled for privatisation in 1986, probably would not fetch much more than £100m, it suggests.

FIVE-YEAR FINANCIAL SUMMARY				
	1980 A\$m	1981 A\$m	1982 A\$m	1983 A\$m
Total revenue	190.0	158.2	164.9	198.1
Total assets	140.2	128.9	121.7	112.3
Current liabilities	81.9	64.9	61.5	47.1
Total capital & reserves	58.6	64.0	54.5	60.7
Operating profit before extraordinary items	3.4	3.2	0.8	11.0
Retained earnings	1.6	0.2	(2.6)	6.1
Operating profit (as % of sales)	1.8%	2.0%	0.5%	5.5%
Operating profit (as % of average net worth)	6.9%	5.8%	1.4%	19.0%
Sales revenue per employee (£)	76,618	75,365	82,245	125,134

"If Unipart - essentially Austin Rover's in-house parts division - is floated off, there would appear to be no compelling reason for keeping JRA in the fold," writes Mr Arthur Way, editor of the quarterly.

He recalls that JRA has been transformed in recent years by cutting back drastically on production and assembly activities and by stepping up distribution functions. JRA has collaboration agree-

ments with Peugeot of France (car distribution), Honda of Japan (car distribution) and with Hino, the largest Japanese truck group (bus distribution).

The Economist Intelligence Unit quotes Mr Philip Howell, JRA's managing director, as saying his objective is "to position JRA firmly in the Australian motor industry for the second half of the 1980s as a strong, viable and free-standing company."

Strong growth in sales by Interlingua

By Richard Evans

INTERLINGUA/TTI, the largest translation company in Europe, has increased sales by almost 50 per cent since the company was formed by merger last January. Turnover in the first three months of the year approached £1m.

The translation industry has traditionally provided a sensitive indicator of the UK economy, particularly towards exports. The first quarter figures are seen as confirmation of the economy's upturn in 1985, and it is expected that the trend will continue for the rest of the year.

"We believe that the increased use of electronic communications systems will inevitably lead to change, and more and more business will be concentrated with a smaller number of large firms with a true international capability," said Mr Bob Stanley, managing director.

The company's clients are traditionally in the commercial, legal, manufacturing and construction areas, with the major growth area currently in translations for the computer industry.

The merger between Interlingua and TTI underlined the trend towards bigger companies with overseas links in what has been a very fragmented market. Apart from Tek of West London, most of the other UK-based translation companies are small.

Modest recovery forecast for washing machine market

BY CHRISTOPHER PARKES

WASHING MACHINE and dryer manufacturers could be on the brink of a modest surge in demand in their main European markets, according to a survey published this week.

Refrigerator and freezer makers, however, are mainly operating in a saturated market. Without a technological breakthrough - possibly in freezer development - there seems little hope of real growth in the second half of the 1980s.

Euromonitor, the London market analyst, bases its optimism for laundry equipment sales on the recent picture in the U.S. Two years of substantial increases there stemmed from strong economic growth and a rise in demand from purchasers who last bought machines in the 1970s.

While the U.S. surge is expected to fade over the next two years, similar factors could lead to significant increases in sales in the UK, West Germany and France.

The report notes, however, that while only 41 per cent of U.S. homes are equipped with a washing machine, the main European markets are effectively saturated. In Italy, 92 per cent of households own one.

In West Germany the figure is 91 per cent compared with 83 per cent in France and 69 per cent in the UK.

Volume sales of automatics rose 12 per cent in the U.S. last year compared with declines in France and the UK and only slight growth in Germany and Italy.

Unit sales of clothes dryers also increased 14 per cent in the U.S., matched across the Atlantic by rises of 26 per cent in West Germany, almost 7 per cent in France and 3 per cent in the UK.

In stark contrast, a separate report forecasts a bleak outlook for the refrigeration business. Only about 18m appliances were sold last year in the five countries studied, with the U.S. absorbing 70 per cent

of the total. West Germany, the largest European market, took 9.5 per cent and the balance was split about equally between France, Britain and Italy.

Euromonitor observes that manufacturers have had considerable success in the past with innovations such as the introduction of the fridge-freezer, which is now the main product in the sector.

It adds, however, that the industry is now faced with the likelihood that its main role in future will be in supplying replacements.

The only source of optimism, the report concludes, is the possibility that continuing economic growth provides some stimulus, as has happened in the U.S.

Market Direction reports 11.1 Refrigerators and Deep Freezers, and 11.2 Home Laundry Appliances. Market Direction, 87 Turnmill St, London EC1M 3QU. Price: £550 each.

ESTIMATES OF RETAIL SALES TO 1987

	Home Laundry (\$m at constant 1984 prices)				Home Refrigeration			
	1984	1985	1986	1987	1984	1985	1986	1987
France	424	439	457	475	493	512	533	549
Italy	432	449	457	440	570	561	543	549
UK	802	806	825	828	503	522	472	480
U.S.	3,640	3,800	3,420	3,500	5,105	4,860	4,390	4,680
W. Germany	840	851	859	868	709	715	720	715

Source: Market Direction

Let's talk about...

ISDN

Everybody's talking the telecoms of the future. Ericsson installed it in 1984.

Imagine a network where computer communications actually work on a plug-in basis. A network handling not merely voice or data, but voice and data and text and image - a single genuinely global network where these and other services of the future will be instantly and economically available, and where the same operating standards apply throughout the world.

The usual name for such a network is the Integrated Service Digital Network (ISDN), and for several years telecoms companies have been invited to admire the beauty of the concept.

Which is about all there has been to admire! Because although there's a range of services

available individually, they're not available on a single-network basis, and taking advantage of all of them is difficult and expensive.

The technologies exist, but they don't co-exist. So what's happening on the ISDN, and who's taking the action?

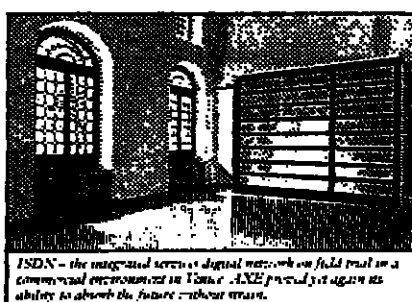
Well the good news is that there is action, on a world scale. The telecommunications industry is determined to avoid the tangle of incompatibility which the computer industry has gone through - and is still going through. This means establishing agreed practices and protocols for all the telecommunications systems of the future. The governing body of international telecommunications (CCITT) has made steady progress. Basic standards should be agreed and published during 1985.

The even better news is that one manufacturer, at least, has been planning step by step alongside the CCITT. For several years, Ericsson has been installing exchanges which will act as nodes in the ISDN whatever the CCITT recommends. In 1984, Ericsson even demonstrated ISDN working in a normal commercial environment in Italy.

Ericsson: leader on all fronts

The problems of ISDN can be divided into three areas: transmission, switching, and management.

On all three fronts, leadership is in Ericsson's hands.



ISDN - the integrated service digital network - will enable a commercial environment in Italy. AXE 222 proved just what is needed to launch the future without stress.

Transmission in the ISDN will certainly be by optical fibre cables, with their astonishing capacity.

Ericsson has been working with optical fibre since 1974, and has thousands of kilometres installed in conventional digital networks.

Handling staggering transmission volumes, the switches (the exchanges) in the network will be very heavily loaded, and will themselves need to be very high-capacity.

The Ericsson switching system, called AXE, can handle higher loads than any other switch available. The largest international digital switches in the world have been supplied by Ericsson.

But in the ISDN, switching is a matter of capacity as well as of AXE switches are designed to handle every possible type of service without re-design. An example is cellular or mobile telephony. Ericsson is a world leader in mobile telephony - the world's biggest mobile network, which extends from the Arctic Circle to Denmark, is equipped throughout with AXE switches.

All the hundreds of digital AXE switches already installed in the world are designed as nodes in ISDN.

The telecommunications network has been called the biggest machine in the world; suddenly, it's going to be a whole lot bigger. The problems of sheer operation and management are potentially far greater than those of transmission and switching.

No other company in the world has Ericsson's breadth of experience in management systems. AXE exchanges are on order or in operation in 60 countries, in circumstances varying from tiny rural communities to huge capital cities. Ericsson's library of tested software solutions to network-management problems is unparalleled - and still growing.

Actions. Not words.

Ericsson has already taken action on the networks of the future. Countries with digital Ericsson systems installed will see the outcomes very soon indeed.

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FT 54 403

MPs seek retaliation over U.S. taxation

A RETALIATORY tax measure in protest at a corporate taxation system used by nine states of the U.S. was being tabled in the House of Commons last night as an amendment to the Finance Bill, Christian Tyler writes.

The amendment's sponsors claim to have more than 250 supporters, mainly Conservative MPs. The strength of feeling is such, according to Whitehall yesterday, that Mrs Margaret Thatcher, Prime Minister, may again raise the issue when she meets President Reagan at this week's economic summit in Rome.

It is the second year running that campaigners against the use of so-called unitary tax in the U.S. have put pressure on the Government to take retaliatory powers.

The move is aimed mainly at California, where renewed efforts are being made to repeal the controversial assessment system of multinational companies' local tax liability.

Unitary tax means that local subsidiary companies are assessed on the basis of their group's worldwide profits, payroll and assets.

Ministers are expected to delay a decision whether to allow the amendment to come to a debate, while declaring their support for the protest.

Mr Michael Grylls, a Conservative MP and author of the amendment, said: "The petition of the House of Commons has finally run out. We have no alternative but to take retaliatory action."

The amendment would allow the Government to withdraw from a U.S. company subject to tax in a unitary tax state the right to claim refunds of Advance Corporation Tax on dividends received from its UK trading subsidiaries.

□ **AIR travel** to and from the UK continues to rise. The number of passengers passing through the seven airports administered by the British Airports Authority last month rose by 16.5 per cent to almost 4m. It was the highest monthly gain for six years.

□ **CONFIDENCE** among small business about the general trading prospects improved markedly during the first quarter. A survey in Your Business magazine of 284 independent companies said 45 per cent were more confident than they were three months ago.

□ **THE CHAIRMAN** of the London Stock Exchange, Sir Nicholas Goodison, begins his campaign today to gain support for changes in the exchange's constitution.

Sir Nicholas is attempting to head off opposition to reforms which are designed to allow outside groups 100 per cent ownership of stockbrokers and stockjobbers.

A meeting of 4,500 members of the stock exchange has been called for June 4 at which the changes are to be voted on by the membership.

□ **MR NEIL KINNOCK**, the Labour leader, said he would be happy to work in the House of Commons with Mr Ken Livingstone, left-wing leader of the Greater London Council, if he was elected to parliament. Mr Livingstone was selected at the weekend as parliamentary candidate for the London Labour-held seat of Brent East.

□ **BRITISH RAIL** announced a new fares structure, replacing a wide variety of tickets with just three: standard, cheap day and saver.

The changes, to take effect from May 12, will not raise basic fares but some peak-time passengers will have to pay more. BR says many off-peak travellers will pay less.

Thatcher puts emphasis on overseas visits

BY PETER RIDDELL, POLITICAL EDITOR

MRS MARGARET THATCHER, Prime Minister, has spent more than four times as long abroad on official business since the 1983 general election as she has out of London in Britain.

In nearly two years, Mrs Thatcher has been north of the Midlands of England only three times, twice to North Yorkshire and once to Merseyside. There are large parts of Northern England which she has never visited as Prime Minister.

The figures, revealed in a parliamentary written answer last night, show that Mrs Thatcher has spent 76 days or parts of days on overseas visits since June, 1983, and 18 days on official visits in the UK.

The answer excludes time spent on political business, such as her recent visit for part of a day to Newcastle or to the Conservative Party conference at Blackpool in October, 1983, or personal visits and those as guest of the Queen.

Mr Jack Straw, the Labour MP who tabled the question, said last night that Mrs Thatcher was out of touch with UK problems. "The Prime Minister now knows far more about West Germany (four visits); France (four visits); or even Brunei, than she does about three-quarters of Britain."

Mr Straw, who is a Labour environment spokesman, clearly wants to capitalise on the figures ahead of



Mrs Thatcher: accused of being out of touch

Thursday's County Council elections, but the results will clearly embarrass Mrs Thatcher, who is anyway being sensitive about charges that she spends too much time out of Britain.

Her advisers have argued that she has been one of the hardest-working Prime Ministers and has not been spending much more time abroad in the past two years than previously. However, she has used the excuse of being abroad to deny knowledge of some Government decisions.

Michael Donne reports on the £89m bid for Britain's only helicopter manufacturer

Bristow's plans to keep Westland flying

THE MAIN QUESTION facing shareholders in Westland Aircraft Group, Britain's only helicopter maker, in the light of the £89m bid from Bristow Helicopters, is whether any change in ownership can change Westland's present situation.

The company's problems have stemmed from a combination of factors. Primarily, the weakness in civil helicopter markets - as Westland itself admitted yesterday - is due to the worldwide economic recession, which has cut demand from companies and other customers for civil and military aircraft, which in turn has made it difficult for Westland to sell its civil W-30 worldwide.

Westland has suffered other setbacks. One has been the delay in settling the substantial Indian Government order for 21 W-30 aircraft, which still remains in the balance.

Another was the collapse of the plan to build the Lynx in Egypt for the Arab Organisation for Industrialisation, for which Westland has been trying to win compensation.

Yet another setback was the delay in the EH-101 combined civil and military helicopter programme, in collaboration with Agusta of Italy. This was largely due to delays in Italian government decisions on funding that programme.

A fourth factor has been the UK Government's delay in settling its own requirement for a helicopter to

replace the ageing Puma and Wessex aircraft in the RAF and Army, under the Air Staff Target (AST) 404 programme.

These elements have combined to create a shortage of work. As a result, Westland's pre-tax profits for the year ended last September 30 fell to £2.75m from £26.09m in the previous year, on sales of £269m against £328m.

The longer-term market outlook, however, remains good. Sikorsky of the U.S., Westland's big rival, suggested in a recent forecast that from 1985 to 1989 the world market for helicopters would amount to some 10,000 units, worth \$18.8bn, of which the civil market alone would amount to 5,513, worth \$3.7bn.

It forecast that from 1990 to 1999, a further 11,841 civil helicopters, worth \$13.1bn, would be sold, with a total market, including military types, of 25,336 helicopters worth \$32.6bn.

It is a recognition of such forecasts that is fuelling the Bristow

use of rotary-winged craft not only in the North Sea oil and gas industries but in offshore industries worldwide.

Bristow Helicopters is now one of the world's biggest helicopter operators with over 140 aircraft of various types and over 1,300 staff. British and Commonwealth Shipping today holds a substantial interest in the company, although Mr Bristow retains a share.

Rotocraft bid for Westland. Mr Alan Bristow, who is retiring soon as chairman of Bristow Helicopters, believes that Westland ought to be able to win a big share of the market.

Mr Bristow believes that Westland has made a number of mistakes. One is that it has tried to go it alone in research, design, development and production in the civil market. With the W-30 it had failed to secure an adequate share of the limited orders available in the face of competition from Aerospatiale of France and Sikorsky itself.

Bristow Rotocraft believes that the Westland group is overmanned and under-managed - that what it needs is a more efficient use of its labour force, especially the substantial number of skilled designers and other young talent, and a greater readiness to link with other helicopter manufacturers, including Sikorsky, to meet the technical challenges.

It recognises that a change in ownership and management of Westland cannot by itself change the market and cannot bring in orders from reluctant purchasers. What it can do, in the words of Mr Bristow, is to "revitalise the company" by improving productivity per man-hour, streamlining management, expanding the use of the available talent, and making the operation much more productive.

Mr Bristow admits that a new management would inherit many of the same problems in terms of shortage of orders, but he says that it is in the way that those problems are tackled will lie the longer-term success of the company.

He believes that one way forward is to change the company's outlook on collaborative agreements with foreign companies, especially in the U.S.

A deal with Sikorsky of the U.S. - a company which has made it clear that it wants to build a major base in Western Europe - would not be ruled out.

It is widely believed in the U.S. helicopter industry that programmes such as the U.S. Army's LHX (Light Helicopter Experimental) for upwards of 7,000 aircraft - one of the biggest helicopter programmes yet - will leave Western Europe behind in terms of advanced helicopter technology.

It is Bristow Rotocraft's view that to try to win a share of such programmes on a collaborative basis would be far more sensible than trying to fight them at vast expense.

Westland itself pointed out yesterday that its admitted weaknesses stemmed entirely from the effects of the world recession on W-30 civil sales, and the delays in the purchase of that and other helicopters by various Governments, such as India. The board was "reorientating its helicopter and hovercraft group activities with the aim of limiting its exposure to such risks in future."

The Westland board was also examining possible ways of allowing shareholders to "participate directly in the opportunities of the technologies group." This is understood to mean that Westland is anxious to find ways of enabling shareholders to benefit from the more profitable elements in the group, without having their investment returns diluted by helicopter losses.

Inquiry calls for union to change ballot practices

BY PHILIP BASSETT, LABOUR CORRESPONDENT

FINDINGS OF an independent inquiry into the running of last year's now-cancelled ballot to find the next general secretary of the Transport and General Workers' Union (TGWU) broadly clear the union of ballot-rigging. Allegations of a considerable number of voting irregularities are upheld, however.

The confidential report of the Industrial Society sent yesterday to Mr Moss Evans, the retiring general secretary, recommends far-reaching changes in the conduct of voting procedures in the union. Although these relate specifically to the union's largest region, London and the south east, where the inquiry was conducted, the report by Mr John Garnett, the society's

director, makes it clear that its suggestions should be taken up by the TGWU nationally. The union's executive council ordered a re-run of the ballot last week after a number of allegations of malpractice in the ballot won by Mr Ron Todd, a left-winger. He defeated Mr George Wright, the moderate Welsh secretary of the union by a margin of 44,817, the narrowest recorded in an election held by the TGWU, Britain's largest trade union.

Arrangements for the new vote are already going ahead and it is not yet clear whether proposed changes will be in place by the time the vote takes place on May 13.

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THE MANAGEMENT PAGE: Small Business

A potter's dilemma

Whether to wheel in automation

Will Dawkins reports on the crunch point for Whichford's 'Luddism'

AS JIM KEELING put the finishing touches to his fourth flowerpot since lunchtime, he wiped the clay from his hands and professed to being something of a Luddite.

Not the kind of attitude one would expect from the proprietor of a thriving business with sales of £75,000 in the year to last September, expected to grow to more than £100,000 in the current 12 months.

Yet Keeling, 32, has steered well clear of modern production techniques and done everything possible to make his Warwickshire flowerpot factory on a Victorian craft business. Indeed, the most up-to-date equipment to be found at Jim Keeling Flowerpots consists of a few clay-spattered telephones.

Even more alarmingly, Keeling includes no sales staff among his eight employees. "I rely on the customers liking the product and saying 'yes' when I ring them up," he says, betraying the sort of marketing innocence which has contributed to the death of scores of British companies.

It is an unlikely sounding strategy for a business which has grown over the past four years to become the UK's largest producer of hand-thrown flowerpots and terracotta gardenware in terms of the number of designs in its range. Examples of its work are scattered in such exalted places as the P & O luxury liner Royal Princess, a palace in Rabat, the Royal Horticultural Society's gardens in Wisley, and Conran, the up-market house and garden furnishing shop in London's Fulham Road, which buys between £500 and £1,600 worth of Keeling's pots annually.

Keeling is unashamed about his apparently archaic working practices. They have enabled him, he says, to keep overheads low enough for his flowerpots to undercut by around 20 per cent the imported Italian and French, machine-made equivalents, which account for an estimated 90 per cent of the £20m UK market.

"There is a lot of scope for cutting costs by having a minimum of white-collar management," he says. "All I have done is to set up a modern version of a 19th century pottery—and it happens to be bloody efficient."

The irony is that many of his garden centre customers do not even know that Keeling's



Jim Keeling: 'a modern version of a 19th century potter'

pots are hand-made. In that sense, his business is a clear illustration of how traditional technologies can—under the right circumstances—still compete against modern automated manufacturing processes.

However, Keeling's progress has not been entirely smooth, and it seems unlikely that he will be able to maintain the pace without introducing machine moulding for the cheaper high volume pots which are so important in providing a stable flow of earnings. "I make a lot more money selling one large flowerpot for £50 than I would do from selling 100 for 50p," admits Keeling. But automation would be a costly investment which Keeling is unwilling to make, and which he fears would jeopardise the quality of his wares. With prices ranging from 75p for a beaker-sized tomato pot to £200 for a giant Italian vase, they are uncommonly aimed at up-market gardeners.

Keeling's love-affair with pots began when he got a job reconstructing ceramics on an archaeological dig in the Middle East, shortly before going up to Cambridge 13 years ago. After taking a degree in medieval history, he worked for six months in a small family flowerpot firm near Farnham, Surrey. "I couldn't think of anything else to do," he confesses. "I couldn't bear the idea of sitting in an office all

day, and I was good with my hands."

By the time he left, Keeling could throw 720 four-inch diameter flowerpots in a day, which he reckons is at the bottom end of the professional potter's scale. He acquired a cottage in the Oxfordshire village of Middle Barton with a little financial help from his family, and set out to produce a range of ceramics in a nearby barn he converted.

It soon became clear that flowerpots were more profitable as well as being quicker to make than more elaborate products. By the end of the 1970s, Keeling and his two employees were selling 10,000 to 15,000 flowerpots annually to local garden centres and to anybody who happened to drive by.

There seemed plenty of scope to expand by selling more to garden centres, so the local branch of Lloyds was happy to lend him £40,000 to finance a move just over the county border to whichford, where he spent £23,000 on building his own pottery.

Planning permission—a significant obstacle in the environmentally sensitive Cotswolds—was obtained with the help of the Council for Small Industries in Rural Areas. That, however, was the easy part. Just as Keeling was preparing to move in, he found that "I just couldn't get the trade to buy any pots. I really thought I

wasn't going to be able to pay for this place."

Terracotta was becoming increasingly popular, but garden centres preferred to buy imported products from groups with attentive sales representatives, rather than purchase over the telephone from an unknown rural potter.

In desperation, Keeling arranged a sale in a warehouse in London's East End after sending press releases to national newspapers in the hope of gaining publicity. Only one paper took the bait, but the results of its coverage were spectacular. Keeling took £10,000 from the warehouse sale in the next week, up from just £200 in the previous seven days. "That taught me a lot. You have to tell people that you are there. It also changed the trade's attitude to me," he says.

Sales in that year, 1983, almost doubled from £25,000 to £45,000, and now 60 per cent of the company's turnover goes to garden centres, with the rest sold directly by mail order. So where does Keeling go from here? The mainstream of the business is now solid enough, he feels, to allow him to return to his original intentions of producing a wider range of ceramics, or "fancyware" in potters' jargon. To this end, he recruited Jonathan Atkinson, 44, former head of Hereford College of Arts and ceramics department, to work on new projects—including hand-made tiles and ever larger pots—in which Keeling will invest £15,000 this year.

Keeling is refurbishing a 50-year-old clay processing machine, acquired from a derelict tileworks in Hereford. This, he hopes, will help him reduce his dependence for refined clay on a local tileworks, H. F. Warner, which has just been taken over by Istock Johnson, the publicly-quoted quality brick-maker.

The risks that lie ahead are still considerable. Other small potteries are jumping on the gardenware bandwagon, a broken arm could spell disaster, and clay supplies are uncertain. It is no accident that Keeling designed his pottery so that it could easily be turned into three terraced cottages with minimal structural alterations. He admits: "That's the one thing which allows me to sleep at night."

In brief...

ALMOST 20,000 people took advantage of the tax reliefs available to investors in unquoted companies under the Business Expansion Scheme in 1983-84, but until now, little was known about their backgrounds. Charterhouse Development, which has two BES funds to its name and will shortly issue a third, has gone some way towards filling out, with a survey of almost 900 of its BES investors.

It shows that the average Charterhouse investor is a member of the older generation, a higher rate taxpayer, a keen Financial Times reader, and has a professional background. The respondents included a high proportion of accountants, solicitors and doctors, though a number simply described themselves as "venture capitalists."

Fifty-six per cent of the respondents were aged over 50, while 70 per cent paid a marginal tax rate of 50 per cent and 57 per cent were regular FT readers. The survey revealed a surprising lack of interest in investors' parts in the quality of the companies into which Charterhouse was putting their cash. They were far more interested in claiming tax relief.

Only 4 per cent of the respondents said the opportunity to invest in growing companies was a large part in their decision to go to Charterhouse, while 46 per cent said BES tax incentives were the prime attractions. The rest said both factors were equally important.

However, Charterhouse's investors also showed a hard-headed attitude to taking investment risks, with 43 per cent saying that they would like to see up to half of their money invested in new or very young companies, and 4 per cent arguing that the entire fund should be devoted to start-ups.

"A PRACTICAL WAY TO TRADE," a practical guide just published by the Co-operative Development Agency, is packed with useful advice on the do's and don'ts of exhibiting at trade fairs. Although it is written with workers' co-operatives in mind, it is equally valuable to budding entrepreneurs of all kinds.

Gerry Finnegan, author of the booklet and marketing lecturer at the University of Ulster, estimates that 80 per cent of the leads picked up by the average exhibitor at a trade fair lead to sales, as

against just 15 per cent from mail shots. The booklet includes a checklist of all the details that need to be arranged before mounting an exhibition, as well as suggestions for the best opening gambits to employ when a potential customer visits the stand.

Avoid approaching a visitor with meaningless questions like: "Can I help you?" suggests Finnegan. Try to start with a remark that will lead on to a specific topic like: "How does this compare with what you are stocking at the moment?" or "Does this form part of your range?"

"You have an opportunity to demonstrate the intangibles as well as the tangibles at a trade fair—your image, your messages (social and business) in addition to the products and props," says Finnegan.

The booklet costs £1.50 and is available from the Co-operative Development Agency, Broadmead House, 21, Pantons Street, London, SW1.

THE University of Newcastle upon Tyne has teamed up with two other academic bodies and two local authorities to set up a centre to advise and support small technology-based companies.

Newcastle Technology Centre has been established with £200,000 provided by the university, Newcastle City Council and Tyne and Wear County Council, with an extra £75,000 from the European Commission Newcastle and Sunderland Polytechnics are also involved.

The centre will seek to identify new business opportunities and help entrepreneurs to plan projects, drawing on the skills available among its backers. It will also help the three academic institutions taking part to translate research ideas into commercial products.

WATFORD Enterprise Agency (Wentia) has borrowed £600,000 from the National Westminster and Co-op banks to convert and refurbish a 28,000 sq ft industrial complex on the North Western Avenue. Part of the loan has been guaranteed by CASE Communications. Tenants (60 small firms) will be able to enter into short-term leases under licence, which will involve them in no legal expenses. Details from Ken Harde, director of Wentia, telephone 0923 47373.

WD

Choosing the appropriate business structure

Malcolm Gammie writes the first in a six-part fortnightly series

IF YOU are planning to join the growing entrepreneurial class in the UK, the value of your idea, the goods or services you intend to provide and your business acumen are crucial. Do not, however, overlook your tax position—to do so may be a costly mistake.

Your first decision must be the form of business organisation you should adopt. Do you want to be "unincorporated," operating the business as a self-employed person or in partnership? Or do you want to "incorporate," which means forming a company and becoming a shareholder and director in it?

The profits you earn as a self-employed person form part of your income for tax purposes. You may be taxed on them at personal income tax rates of up to 60 per cent. If you invest the profits in certain business assets like machinery, that might, however, attract tax deductible allowances.

Where the business is carried on by a company, only the profits taken out as salary, directors' fees or dividends are subject to tax. The profits earned by the company (less any salary, fees or interest) are subject to corporation tax, which is only charged at 30 per cent on annual profits of up to £100,000.

Self-employed people, however, pay far less in National Insurance Contributions than company employees. Once the recent Budget changes are fully implemented, a self-employed person will pay a Class 2 contribution of £3.50 per week plus a Class 4 contribution of 6.3 per cent on annual profits of between £4,150 and £13,780. This gives a maximum Class 4 contribution of £868, half of which may be deducted in calculating your tax liability.

A company, on the other hand, will pay contributions at 10.45 per cent of the whole of your salary once it exceeds an annual rate of £13,780. Contributions are paid at graduated rates on salaries beneath that level. In addition, you will have your own National Insurance liability of up to £1,240 per year.

A company will usually pay tax nine months after the end of its accounting period. Income

tax and National Insurance will be deducted from any salary or fees as they are paid. For the self-employed, however, there may be a considerable delay between earning profits and paying tax on them.

There are a number of important general points to consider when choosing your business structure. You might find it easier to attract outside finance as a company.

Business Expansion Scheme tax incentives for outside investors are only available if they put their cash into an incorporated company. From your point of view, a company offers the possibility of limiting your liability—in the event of its failure—to the capital you put in. A company is, on the other hand, more costly and time-consuming to form and administer.

It is difficult to turn back if you do decide to incorporate because the tax cost of transferring the business back into your own hands is often prohibitive. An unincorporated business offers more flexibility. If you start out as self-employed, you can always create a company later. This will often be the most logical pattern, and making that step is considered in the next article in this series.

Malcolm Gammie is Director of National Tax Services at KMG Thomson McIntosh.

Other articles in the series will cover when to incorporate, reducing the tax burden, pitfalls of Value Added Tax, how to structure a group, and how to hand down the business.

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS



The Botswana Meat Commission is proposing to construct a new abattoir to international standards near Francistown. The abattoir will have a capacity to slaughter 4,600 head of cattle per 8 hour working day at the rate of 70 head per hour, together with 300 smallstock per day and will be supported by full ancillary plants and services.

THE PROJECT REQUIRES:
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The BMC is seeking the services of an engineering organisation to execute the detail design and draughting, and possibly to supervise the construction and accept full project management responsibility for the successful completion and commissioning of the project within the agreed budget and time scale. The time scale for this project will be from approximately September 30th 1985 with completion late 1987. Responsibilities will include programme development and co-ordination, cost and planning, engineering quality assurance, procurement including covering international purchasing and inspection administration accounting and commissioning.

Firms who wish to participate in the consultancy should register their interest by telex not later than 12.00 hours on 31st May 1985 at the following address:

GENERAL MANAGER (TECHNICAL)
BOTSWANA MEAT COMMISSION
PRIVATE BAG 4, BOTSWANA
TELEX: 2420 BD

Further details concerning a firm's experience and background may be requested at a later date for BMC to draw up a short list which will be issued with terms of reference for the submission of technical and fee proposals.

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Business Management expert Ian Hamilton Fazey knows how to. He told small businessmen all they needed to know to make their businesses flourish in a series of 18 articles ranging from Credit Control to Sales Forecasting. These articles, which appeared on the FT's Tuesday Management Page, have been brought together in a booklet—The How To of Small Businesses. The text has been expanded to include some invaluable addresses. The booklet is required reading for any small businessman. And at £3.75 a copy, there are dearer ways of learning how to compete on equal terms with the big boys. To place an order send a cheque for £3.75 (payable to Financial Times Ltd) to Mike Robinson, Publicity Department, Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY.

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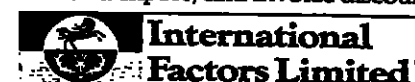
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Desperately looking for some change in existing conditions? Our firm is helping you with addresses to companies (private as well as public) who are looking for or are interested in unskilled and/or skilled persons, all categories. For instance: Schooling in Europe, America, Canada, interesting? Really unskilled?

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Haulage Company
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Markets have been established nationwide and abroad (mainly USA) and product turnover has increased threefold in last 3 years. Ideal sound base for keen enthusiastic businessman or company in similar trade, providing a good return for modest capital investment.

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10 Cannon St, London EC4A 3DF

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Good reputation, good turnover. Substantial freehold Price guide £150,000—
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Publisher wishing to expand his activities is interested in acquiring additional magazine titles, year-books, directories and book lists. Anything considered except consumer journals.
Write Chairman, Box G10886
Financial Times
10 Cannon St, London EC4A 3DF

Business Wanted

WANTED

CREDIT DEBTS

We wish to increase our portfolio by the acquisition of Unsecured Credit. Hire Purchase or Loan Stocks, with a book value of between £50,000 and £100,000. We will consider the acquisition of debt or complete companies. Organisations wishing to discontinue the provision or funding of their own facilities should contact in confidence:

R. Pawson F.C.A. (Group Treasurer)
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Up to £5 million capital available for the purchase of all or a substantial part of a UK diversified group of commercial Finance Company with a sound loans and hire purchase.

Licensed Deposit Taker preferred
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Please send full details to:
Box G10884, Financial Times
10 Cannon St, London EC4A 3DF

WANTED

Successful engineering group with policy of expansion by acquisition seeks profitable companies with their own products in the range of £1m to £3m turnover

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Financial Times
10 Cannon St, London EC4A 3DF

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Involved in insurance broking, life assurance, unit trust advisory services, pensions and benefit consultancy, seeks acquisitions Commission/fee income between £250,000 to £5m on considered basis
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10 Cannon St, London EC4A 3DF

Established and fast growing ORGANISATION

wishes to purchase suitable business in Home Counties (NW/SW/SE England preferred). Ideally should have extra office space for marketing and sales.
Principals only please, write to The Marketing Director, Box G10723
Financial Times
10 Cannon St, London EC4A 3DF

PRINTING BUSINESS — Ailing Printing Company with turnover in excess of £100,000 is being voluntarily wound up. Principals and shareholders wishing to expand and take over existing business and personnel, together with premises, equipment, fixtures and fittings, should contact: S. K. SINGLA, F.C.A., Liquidator, 25 New Broad Street, London EC4M 3NF. The Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.
Dated 16th day of April 1985.
S. K. SINGLA, F.C.A., Liquidator.

Legal Notices

IN THE MATTER OF
LEGAL PROCESSING (LONDON)
LIMITED
AND IN THE MATTER OF
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required, on or before the 17th day of July 1985 to send in their full Claims and Surpluses, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solicitors (if any), to the undersigned Surrogate Kumer Singh, F.C.A., of Single and Co., Chartered Accountants, of New Broad Street House, 25 New Broad Street, London EC4M 3NF, the Liquidator of the said Company, and, if so required by notice in writing from the said Liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.
Dated 16th day of April 1985.
S. K. SINGLA, F.C.A., Liquidator.

Public Notices

KANO STATE AGRICULTURAL AND RURAL DEVELOPMENT

REQUIRES THE SERVICES OF A
PROCUREMENT SERVICES AGENCY

The Kano State Agricultural and Rural Development Authority is executing a state-wide agricultural and rural development programme. It is backed by the Federal Government of Nigeria, the State Government of Kano State and the World Bank. Overseas procurement services on a pre-financing and commission basis are required by the Authority.

Agencies offering such services should have had substantial experience in the procurement field and will be required to procure at short notice spare parts for road building machinery, agricultural machinery etc.

The Authority will make payment due to the Agency through the World Bank under Procedure III. Applications should be submitted by 30th May 1985. They should include a comprehensive statement of the applicant's experience, financial facilities and backing, and the terms relating to pre-financing and commission.

Please write to the Programme Manager
Kano State Agricultural and Rural Development Authority
at either:
P.M.B. 3130 KANO NIGERIA
or
c/o KASRA LTD, 9 CURZON STREET, LONDON W1, ENGLAND

Exhibitions

NATIONAL ENGINEERING LABORATORY
Open Days 5-7 June 1985. Here you received your invitation? If not contact The National Engineering Laboratory Information Section, 03532 20222.

Art Galleries

PARKER GALLERY 12a-12b, Berkeley Square, W1G 9AT. Tel: 01-694 0000. **JOHN RICHARD JONES** 17-18, Tottenham Court Road, W1P 0LP. Tel: 01-694 0000. **JOHN RICHARD JONES** 17-18, Tottenham Court Road, W1P 0LP. Tel: 01-694 0000. **JOHN RICHARD JONES** 17-18, Tottenham Court Road, W1P 0LP. Tel: 01-694 0000.

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We are an international company and are looking to acquire either by outright purchase or majority equity purchase a successful importing/marketing and distribution business specialising in household products, fancy goods, glassware, stationery, tools or any other business in related consumer durable fields. The business must have an existing turnover of at least £2 million and must have good management which will be retained.

Write Box G10720, Financial Times
10 Cannon Street, London EC4A 3DF

MANUFACTURING/ENGINEERING COMPANIES WANTED

Our client, a substantial private British limited company, intends to expand its business through acquisition of companies and product lines. We wish to hear from principals who seek to dispose of a product line or business, possibly in a loss-making situation, in the manufacturing/engineering sectors of industry.

Please reply in strictest confidence to:
R. E. Rowledge Esq, H. J. Anderson & Company
Griffin House, 16 Ludgate Hill, Birmingham B3 1DW

Contracts and Tenders

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES CHIMIQUES ET PETROCHIMIQUES

(Ministry for Energy & Chemical & Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX AUX Puits

(National Oil Exploration Company)

NOTICE OF NATIONAL & INTERNATIONAL CALL FOR TENDERS

NUMBER: 9112AY/DIV.

The National Oil Exploration Company is launching a National and International Call for Tenders for the supply of:

CARRIER COMPRESSORS

This Call for Tenders is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries, in conformity with the provisions of the Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade. Tenderers interested in this Call for Tenders may obtain the specifications from the following address:

Entreprise Nationale des Travaux aux Puits (E.N.T.P.)
16 Route de Mefah, Oued Smar, El-Harrach, Algiers, Algeria
Direction des Approvisionnements (Supplies Division)

with effect from the date on which this notice is published for the sum of 400 Algerian Dinars. Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail to the Secretariat de la Direction des Approvisionnements [Secretariat, Supplies Division] at the above address.

The outer envelope should not bear any mark that might identify the tender, or any heading, and should read: "APPEL D'OFFRES NATIONAL ET INTERNATIONAL No. 9112AY/DIV — CONFIDENTIEL — A NE PAS OUVRIR" [NATIONAL & INTERNATIONAL CALL FOR TENDERS No. 9112AY/DIV — CONFIDENTIAL — DO NOT OPEN].

Tenders must be received by Saturday 15 June 1985 at the latest.

Selection will be made within 180 days of the closing date of this Call for Tenders.

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES CHIMIQUES ET PETROCHIMIQUES

(Ministry for Energy & Chemical & Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX AUX Puits

(National Oil Exploration Company)

NOTICE OF NATIONAL & INTERNATIONAL CALL FOR TENDERS

NUMBER: 9106AY/DIV.

The National Oil Exploration Company is launching a National and International Call for Tenders for the supply of:

- Lot No. 1: PORTABLE PILLAR DRILLS
- Lot No. 2: TRIMMING MACHINES
- Lot No. 3: GRINDING MACHINES

This Call for Tenders is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries, in conformity with the provisions of the Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade. Tenderers interested in this Call for Tenders may obtain the specifications from the following address:

Entreprise Nationale des Travaux aux Puits (E.N.T.P.)
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Tenders must be received by Saturday 15 June 1985 at the latest.

Selection will be made within 180 days of the closing date of this Call for Tenders.

International



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The 700,000 tons per year plant is located in the United States Virgin Islands. It has operated as a major producer of alumina but could be converted to any related use. The plant is located on a 1,300 acre property with a deep sea port and is adjacent to a major highway and international airport.

The port can handle ocean-going vessels up to 750 feet in length with a maximum draught of 33.5 feet and has two berths equipped with cranes and conveyors. Included is a new coal-fired power plant with steam capacity of 550,000 pounds per hour and 1,450 psi.

Further information may be obtained by writing to Martin Marietta Aluminum Properties, Inc., 6801 Rockledge Drive, Bethesda, Maryland 20817, U.S.A.

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- Water desalination plants
- Hundreds of electric driven pumps of all sizes
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- Power distribution systems
- Computerized control systems
- Rotary calciners
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- Jones Act benefits

USA Business for sale

Established importer of British products located in California with warehouse and showroom. Owners will be in London May 8-13
Write Box G10705, Financial Times
10 Cannon St, London EC4A 3DF

FLORIDA U.S.A. DEVELOPMENT COMPANY FOR SALE

(British principals)
Current annual profits £20,000 plus
Good Land Bank
Anglo Consolidated, PO Box 8001
St Petersburg, Florida, 33715, USA
Tel: 0101 813 887 0455

INTERNATIONAL BUSINESSES FOR SALE

APPEAR EVERY TUESDAY

World Shipping and Freight Futures 2

Market threatened by over-capacity

Passenger ships

SATURDAY IS cruise ship day in Miami, the major U.S. port for holidaymakers. The big sleek cruise vessels disgorge thousands of passengers in the morning and take on their expectant replacements in the afternoon.

Annual revenues from the near 2m passengers who go cruising in the U.S. every year exceed \$4bn. The U.S. market, based mainly on the Caribbean but also with a substantial West Coast element, accounts for nearly three-quarters of all world cruising.

But the cruise picture is not one of continual growth. The industry suffered during the recession which preceded the current economic growth phase in the U.S. Now, as cruise lines and ports gear up for an expected expansion in the market, there are plenty of warnings that over-capacity will stultify the market.

Certainly, there is no shortage of spending just now. A big new cruise ship costs \$150m or more. Norwegian Caribbean Lines (NCL) has just announced plans to build the world's biggest at a cost of up to \$200m, while rival Royal Caribbean Cruise Lines (RCCL) intends to build two new ships. P & O Cruises took delivery last year of the Royal Princess to operate from the U.S. west coast.

For companies like Finland's Wartsila, specialising in cruise ship building, the flow of work is welcome. The company has just won an order to build a ferry for Jahre Line of Norway. It was the Wartsila yard in Helsinki which built the Royal Princess. P & O has an option to order a second such vessel, but is not thought likely to exercise this in view of the heavy cost.

Yards with experience in the industry can earn sizeable profits from the construction of such costly and complex ships. But there are also pitfalls. Cost overruns can cripple yards which miscalculate.

Even so, it is a sector that yards are keen to enter. Kockums of Sweden has done so with two cruise ships being built for Carnival Cruise Lines of the U.S. The Japanese also want to build passenger vessels. Nippon Kosen has won a \$50m order to build a new North Sea passenger and freight ferry, after a Dutch yard had to drop out of the contract when The Hague Government declined to provide a big enough subsidy.

Ever since aircraft replaced ships as the main form of passenger travel two decades or so ago, cruising has developed as a mostly luxury, holiday alternative. For many people, the ship itself is the main attraction. For others, there is the chance to travel in style to unfamiliar places.

Benefits

Cruising brings major gains to a port like Miami, now building a \$30m new passenger terminal. Mr. Carmen Lunetta, the port director, said at a recent cruise conference of Seatrade magazine in New York that the direct benefits from the industry to the Miami community were \$1bn annually and the indirect benefits \$2.5bn. More than 25,000 new jobs had been created by the industry.

Over the next five years Miami-based lines are expected to spend some \$1.5bn on new ships, providing another 15,000

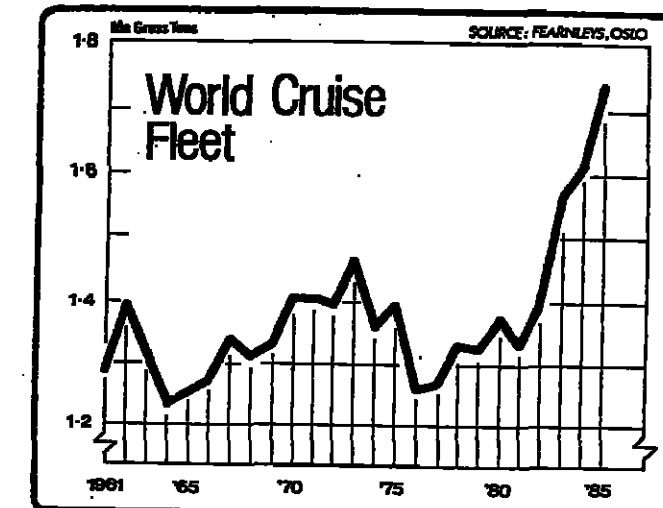
cabins to be filled. Several other ports are now boosting their facilities, or thinking of doing so, to cope with a hoped-for influx of cruise passengers. They include Boston, Port Canaveral, Tampa, Seattle, and San Diego. In Vancouver on Canada's west coast, a combined cruise terminal, hotel and convention centre is being built ready for Expo 86, which will feature transport and communications.

Will the gun-bo growth predictions be justified? Or have the more cautious experts read the market right? Mr. Bent Zeiler, a shipbroker at Pearnleys in Oslo, told the Seatrade gathering that hopes should not be pitched too high, either by cruise operators or shipbuilders.

He described cruising as a "highly strung shipping sector". Not too many ships should be built, if the right balance was to be maintained. "Believe it or not, we still have an estimated oversupply of vessel capacity of 20 to 30 per cent in the world fleet." This was despite hefty fare rebates to attract passengers. The total world cruise fleet is 89 ships of more than 5,000 gross tons each.

On average, he said, only two or three ships had been ordered each year for the past 20 years. But building costs in the last decade had shot up five or six-fold, compared with only a doubling for conventional cargo ships.

He cited the example of a West German yard which made heavy losses on two ships, now operated by P & O as Pacific Princess and Island Princess—the Love Boat ships of the U.S. TV series—out of Los Angeles. For passenger ships, effective marketing is vital. Mr. Rod McLeod, vice-president for marketing of RCCL contrasted what he called the commodity marketing perspective—"skin to



looking at the supply of cruise industry berths as a basic commodity like soybeans, wheat, rice, or pork bellies—with the brand marketing perspective.

He did not, needless to say, include RCCL in the former category of operators with "me-too" products. A cruise line company needed more than just a big ship with bingo, shuffleboard and good food. "You must have a strong, unique product marketing concept that fills well-defined consumer wants and needs."

Consolidation

RCCL was expanding its fleet to six ships from four at a cost of more than \$300m—firm orders have yet to be placed—because it reckoned it had these attributes. Over the next few years, Mr. McLeod expected several, apparently contradictory, trends to emerge.

Profits would come under more pressure and there would be more consolidation of ownership. The past two years have already seen the sale by Norwegian American Cruises to Britain's Cunard (owner of the QE2) of the Vista and Sagafjord vessels and the purchase of Royal Viking Line with three ships by NCL. But Mr. McLeod also expected new operators to enter the market with cheap second-hand ships, while other big lines would order new tonnage.

Klosters, owner of NCL, has been working on an audacious plan to build a vessel three times the tonnage of the Norway, the world's largest passenger ship, which it also operates. The cost would be about Nkr 40m (\$457m), with yards in Germany, Finland, Sweden and the Far East in the running to build her.

More than the length of three football pitches, the ship would be 70 metres longer than the Norway and carry as many as 5,000 passengers. She would be aimed at the U.S. market and be centred chiefly on the Caribbean. But this Phoenix project, shelved by NCL, in favour of the 2,500-passenger ship deal.

Also under discussion is the possible DM 400m (\$122m) conversion of the 38,000-ton United States liner, now over 30 years old, into a modern cruise ship by a German yard. In the heavy world of cruising, it seems, there is still no shortage of big thinkers.

Stagnation in world freight rates

(\$ per ton)	Size	Mar '85	Dec '84	Mar '84
GRAIN:				
U.S. Gulf-Japan	50,000 tons	16	15	15.75
U.S. Gulf-Holland	70,000 tons	9.25	8.75	11
COAL:				
Hampton Roads-Japan	55,000 tons	14	12	12.40
OIL:				
Gulf-Europe	VLCC*	WS20	WS26	WS24
Gulf-Far East	VLCC	WS33	WS30	WS27.5
Kharg-Far East	VLCC	WS45	WS38	WS37.5
TIME-CHARTERS:				
One-year	28,000 ton	3,500	3,850	3,750
One-year	Panamax	6,500	7,000	6,750

* Very large crude carrier (over 200,000 tons). † Bulk carrier. ‡ Able to go through the Panama Canal (60-80,000 tons). * Rates are for modern, fuel-efficient vessels. Kharg Island (Iran) rates reflect risks to owners from war with Iraq. WS stands for Worldscale. Hampton Roads is on U.S. east coast.

Source: Matheson (Chartering), London.

Competition becoming even more fierce

Container ships

TOUGH TIMES lie ahead for the world's container shipping lines. With several billion dollars being spent on new ships and equipment, competition on liner (scheduled cargo) routes looks like becoming so fierce that some of the weaker companies could be driven out of business.

The extra capacity coming on to the market will add to a tonnage surplus already apparent on most services. But last year's surge in trade to the U.S., and the impact of U.S. economic growth on other areas, has given lines a much-needed breathing space. Cargo from the Far East benefited especially from the upturn.

Two names stand out in the current line debate: Evergreen, an aggressive and expanding Taiwanese company, and United States Lines, headed by the doughty Mr. Malcolm McLean, a pioneer in the container business. These are not the only two companies expanding their fleets, but they are the only ones with big new round-the-world services.

Each company is spending about \$1bn on new ships, containers and other facilities for its services. Rates for the shipping of containers have already drifted down as the attempts to raise them last year. Companies affected by the ambitions of Evergreen and U.S. Lines are determined to fight back, trimming rates where necessary in order to prevent large shares of cargo traffic leaving their fleets. The Far Eastern Freight Conference, biggest of the world's conferences which set rates, schedules and loading limits for members—has been retaliating forcefully.

With 34 members, the Far Eastern Freight Conference is in a strong position to do so. Much of the 12 per cent rate increase it put through at the start of 1984 has been eroded. Where outsiders (non-conference) lines like Evergreen look like taking too much of the trade, the FEFC has cut its rates accordingly. Evergreen used to have a cosy agreement whereby it pitched its rates 5 per cent below those of the FEFC. But this collapsed last year. Now, the situation approaches a free-for-all, though Mr. Kerry St Johnston, chairman of the FEFC, said that so far the impact of Evergreen and U.S. Lines had "not been excessive".

He is also chairman of Overseas Container Lines (OCL), the big UK line operating to the Far East. It has not been investing in new ships recently, but has put through a major re-engineering programme to streamline fleet costs and postpone the need to order new tonnage until the 1990s.

The container shipping market, he thought, had possibly become too mesmerised by the activities of Evergreen and U.S. Lines. Going round the world in itself—Evergreen goes both ways and U.S. Lines only east-bound—had no particular magic. Over-capacity was the enemy.

"More and more," wrote container shipping analyst Mr. Richard Gibney in a recent study published by Lloyd's Shipping Economist, "an over-capacity inspired storm looks likely to break over an increasingly fraught, even frightened

1985-87 market." The affected lines seemed only able, "with little predictability," to respond by adding more ships and container slots. "Of such stuff wars are born and waged," he concluded. Putting it less sensationally, Mr. St Johnston reckoned that "the tricky time will be the last months of 1985 and the first half of 1986."

What have the effects been so far? Around 1970, outsider lines like Evergreen and U.S. Lines were a tenth of the trade on routes covered by FEFC lines. By the end of last year, this was up to about a third. On some routes, notably to Europe, it was as high as 50 per cent, on others far less.

Over-tonnage on Europe-Far East routes, currently about 20 per cent, could grow to some 40 per cent by the end of 1986 with the new ships of Evergreen, U.S. Lines and others, such as Yang Ming (the Taiwanese state line), Orient Overseas Container Line (part of the group of Hong Kong King), and Singapore's Neptune Orient Lines.

The downward impact on rates could be immense. Trade growth will be nowhere near enough to absorb the new tonnage. Companies with a secure financial structure, a flexible management approach, and an established network of land and sea-routes for door-to-door container services will be best placed to survive.

But even the hardest of container companies are beginning to feel the strain. OCL turned in a record \$56m (\$45m) profit last year, but has warned of the dangers of over-tonnage and pressure on rates for the current year.

The big U.S. companies, Sea-Land and American President Lines, are also finding 1985 more difficult. Lines in Japan are feeling the squeeze, while those in Europe such as Nedlloyd of Holland have warned of the uncertainty in liner trades.

Sea-Land, the largest U.S.-flag container carrier with 58 ships, reported a 67 per cent drop to \$4.4m in net earnings in the first quarter of 1985 after a record 1984, during which they soared by 89 per cent to a

Need to scrap remains as rates hold back

EVEN THE most resilient optimists are subdued these days. For owners of bulk cargo vessels, the past few years have been a long haul indeed. Those expecting freight rates to move up significantly in the mid-1980s have had to defer their hopes.

If past optimism led them to order new vessels at temptingly low shipyard prices, they now need all the patience and toughness they can muster, and so do their bankers.

Not that the past year or so has been a complete disaster for bulk shipping. Far from it. Shipments moved healthily and look like staying at the higher levels. The problem, widespread in shipping but most acute for tankers and bulk carriers, is that of over-capacity. Scrapping so far has not proceeded fast enough to alleviate this.

By far the biggest volume of bulk cargoes is shipped to the world's steel industries. Iron ore and coking coal are thus the biggest cargo components of this sector. Since world steel production rose by about a tenth last year, shipowners felt some benefit. Iron ore shipments went up by more than 15 per cent.

The biggest demand pull for bulk cargoes came from the countries on the edges of the Pacific basin: the U.S., Japan, South-east Asia, and Australia. Here, economic growth rates exceeded 5 per cent. In Europe, production rose by about a tenth last year, shipowners felt some benefit. Iron ore shipments went up by more than 15 per cent.

Grain shipments increases also helped the market last year, as the Soviet Union went on a chartering spree to meet its import needs. This buoyed up activity after the summer lull. About 150 ships were hired in the last three months of 1984, with the largest share of Russian grain imports coming from the U.S. Altogether, Soviet grain purchases to offset the effects of their own poor harvest are likely to total 45m tonnes in 1984-85 against 35m tonnes the previous year.

The Soviet chartering certainly bolstered rates for Panamax vessels, which the country mostly uses for its grain shipments. These ships of between 60,000 and 80,000 deadweight tons are built to go through the Panama Canal. Rates for both larger and smaller ships also picked up near the year-end.

The larger bulk carriers often fared better in the Pacific than the Atlantic. Mr. Clark, the LSE's managing director, said much of this was due to the very

high levels of both Australian coal exports, some 35 per cent up on 1983, and iron ore sales. In July, for example, the rate per ton for 55,000 tons of coal from the west coast of Canada (Roberts Bank) to Japan was around \$7. It ended the year at \$8.25.

Despite movements within the year, 1984 mostly saw freight rates end stubbornly at the levels of the previous year. The stagnation has continued into 1985. Grain rates from the U.S. Gulf in March were virtually unchanged at \$16 to Japan and more than \$175 lower at \$9.25 to Europe from the position in March 1984.

The renewed heavy ordering of bulk carriers, notably by the loss-making Sanko Steamship in Japan, from 1983 clearly put a damper on freight rates and ship values. Many of those ships are now being delivered, though

charters going with Far Eastern owners such as Wah Kwong of Hong Kong. Sanko of Japan, which has been selling off some older ships, is expected to lose over ¥30bn (\$120m) in the financial year to March, 1985, just ended.

Sanko's banks have promoted a restructuring of Sanko's business, with the massive new building programme aimed at taking advantage of low domestic yard prices to build efficient, modern ships which could then start to trade profitably as the market took off. But it still shows no signs of doing any such thing. Sanko's competitors report that it has even been undercutting prevailing rates to secure business for its fleet.

In such a chilly market environment, many established operators find it hard to trade. Companies in northern Europe have tended to retreat from bulk cargo vessels. A British-flag 25,000 dwt bulk carrier cost upwards of \$4,000 a day to run, compared with less than \$3,000 under a flag of convenience. Hagag-Lloyd of West Germany pulled out of the bulk and tanker markets when the going got too rough a few years ago.

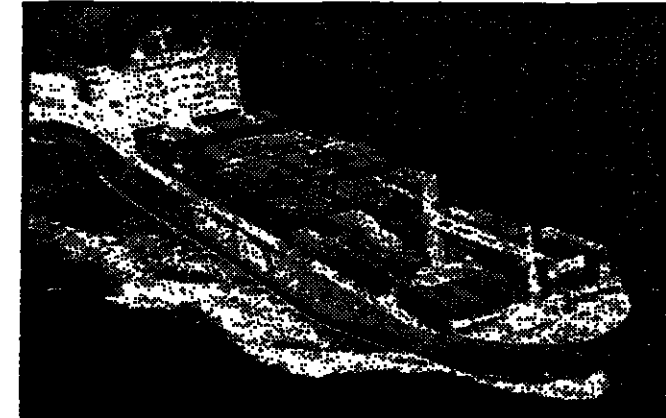
Most owners are now waiting for around 1987 before supply and demand becomes balanced enough to allow freight rates to improve significantly.

Last December, 578 contracts were being carried out by yards for bulk carriers of all sizes. Of these, 452 were for ships of 20,000-50,000 dwt, also the sector in which most obsolete dry bulk tonnage is concentrated, said Clarkson.

Since today's new ships are vastly more fuel efficient than older ones, "increasingly, older units are being forced out of the market and sold for demolition," a trend expected to continue for three years or so. The Panamax surplus is less acute, though the late 1970s and early 1980s saw a big rise in new orders for this size of vessel, mainly in the hope that coal trade would shoot ahead.

Most Panamax orders have now been delivered, however. Older ships are going to the breakers' yards. "Looking forward," says Clarkson's cautious, "it is possible in the absence of new contracting activity—to envisage an actual shortage of Panamax vessels by the end of 1987."

The big ships of 100,000 dwt and over are also being sold, but at a slower rate. Oslo's R.S. Platou said orders for large bulkers were 35 per cent higher on average in 1984 than the year before—but recent orders and likely weaker growth in raw material shipments for steel could upset this sector.



The Barber Tampa, one of the three big new combined container and roll-on/roll-off ships in the fleet of Barber Blue Sea. Owned by Norwegian, UK and Swedish interests, recently linked up with other lines to rationalise services.

record \$80.5m. The company had record cargo volumes on both the Pacific and the Atlantic last year.

The trend is more sluggish this year, though the first quarter is generally slow. "We look to 1985 with caution," said Mr. Joseph Abely, Sea-Land's chairman. Earnings are expected to be down on 1984, as trade growth sags and more ships enter the market.

U.S. Lines, one of the most secretive of companies under Mr. McLean, a former boss of Sea-Land, does not publish regular financial or operational details. But analysts and bankers will watch closely to see how revenues from its 12 massive South Korean-built ships match up with its huge debt servicing costs. Most of the ships, capable of carrying over 2,000 forty-foot containers each, have still to be delivered. Mr. McLean, like

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Members of Biffex

World Shipping and Freight Futures 3

John Edwards explains the background to the new freight futures exchange (Biffex) and describes how the market will work.

Problem of standard contract overcome

Biffex

SHIPPING HISTORY will be made on the Baltic Exchange in London tomorrow when the freight futures contract is formally launched by the Lord Mayor of London, Sir Alan Traill. For the first time, shipowners, operators, brokers and charterers will be able to insure themselves against fluctuations in freight rates.

Biffex (Baltic International Freight Futures Exchange) will initially deal in an index based on bulk dry cargo routes. However, if it is successful, futures contracts for tankers and other freight rates will almost certainly follow.

The main pressure for the introduction of a freight futures contract came from the grain shippers, who have long felt that their profits on grain transactions are extremely vulnerable to unpredictable changes in the volatile freight market.

However, although grain shippers may well be the biggest users, the contract has a much wider appeal among many other sectors of the shipping and commodity industries.

Trade, and private, speculators will also be given the opportunity of gambling on whether the freight index is going to rise and fall, thereby helping to provide extra liquidity to the market.

The traditional purpose of a futures contract is to make forward dealings in the physical market safer by reducing the risks involved and giving an indication of likely price trends.

In this respect freight rates

are no different from a raw material or indeed currency or interest rates. The problem which prevented freight futures from being introduced long ago was the difficulty in evolving a standard contract on which to base dealings—one of the essential requirements for any futures market.

It was obviously impractical to have different contracts for the many varied geographic and time-period routes throughout the world. A common trading base had to be found, but the many attempts to do so proved unsatisfactory.

Hurdle

However, the successful inauguration of financial futures markets based on an index encouraged renewed efforts to compile a freight rates index and a special committee set up by the Baltic Exchange finally came up with the answer.

An additional hurdle was removed when the London International Financial Futures exchange started trading a stock market futures index, without any problems resulting from the Gaming Act in Britain.

It had been feared that deal-

ings on a futures index on UK markets might be viewed as a gambling transaction that could not be enforced legally, but legal opinion is that this is not the case where there is no underlying deliverable instrument.

So the way was cleared for renewed attempts to formulate a standard index that would reflect the general trend in freight rates. After considerable research and testing, the Baltic Exchange—the acknowledged centre of world shipping interests—came up with the Baltic Freight Index that was launched on January 4 this year.

This index is being leased by the Baltic Exchange to Biffex, who are in turn leasing it to Intex, the fully automated Bermuda-based futures exchange which plans to launch a freight futures contract simultaneously on May 1.

The deal between Biffex and Intex caused some controversy, since some Biffex members felt they were giving away their main asset much too cheaply. However, the newly-established Intex market, which has received only modest support for its gold futures contract

launched last year, would not provide too much competition and would be helpful in promoting business in the U.S. since it will operate mainly in U.S. trading hours when the Biffex market in London is closed.

Trading on the Biffex market, using the traditional "open-cry" system, will start at 10.15 until noon resuming at 2 pm and continuing until the final "call" at 3.45 pm. Intex computer trading in freight futures will be from 9.30 to 4 pm. Eastern U.S. standard time, so there will normally only be a two-hour overlap when both markets are trading.

Biffex claims that the open cry method of trading offers considerable advantages over computer dealings, particularly in assessing the mood of the market.

Biffex is confident that it will be by far the biggest market with the greatest appeal to the shipping industry in view of its strong links with the Baltic Exchange, which is its landlord and sponsor.

The Biffex market will be housed in special premises, built in the Baltic Exchange where shipping community representatives meet for a few hours each day to help set international freight rates in private negotiations.

There are already other futures markets in the Baltic Exchange for agricultural products helping to pay the expenses of maintaining the historic building that is used so sparingly by its 2,000 or so individual members. But the Baltic is a natural home for Biffex, since it can be expected that many of the members will take an active interest in what



The Baltic Exchange (right) and, left, Stephen Carter, the Biffex chief executive. Trading on Biffex will be up to two years ahead, with four delivery months annually



is going on in the futures market.

The 30 "floor" members of Biffex, who paid £25,000 each for their seats, are a mixture of shipping interests and futures trading companies. The membership was deliberately selected to give a balance between those experienced in shipping and those with expertise in futures.

In several cases, shipping and futures companies have got together, either by establishing joint ventures or simply agreeing to link up. The "floor" traders acting on behalf of themselves or clients will handle all the transactions, which in turn will be cleared and guaranteed by the International Commodities Clearing House (ICCH) owned by a consortium of the leading clearing banks.

The ICCH, which provides clearing facilities for most other London futures exchanges, has agreed to give Biffex traders the option of either dealing on a marked-to-market basis, where profits and losses are settled up each day, or to use the London Commodity Exchange system whereby settlements are delayed until completion of the transaction.

This is in line with the recent concession by the ICCH to the London financial futures markets, since American traders in par-

ticular strongly object to not being able to realise their profits on a daily basis if they are making money.

Trading on Biffex will be up to two years ahead, with four delivery months annually—January, April, July and October. This means that there will be only four settlement dates each year, when in theory any outstanding contracts due for delivery will be settled by the cash equivalent based on the average Baltic Freight Index figure for the preceding five days.

This somewhat tortuous arrangement is to ensure that the index cannot be manipulated prior to the settlement date. A great advantage of cash settlement is that it will be impossible to "squeeze" the market by buying up available supplies in the delivery month as often happens in futures markets where a physical commodity is involved.

All these elaborate arrangements will, of course, come to naught if Biffex fails to attract sufficient support to make it a viable market. The futures industry is littered with contracts that have failed to make the grade.

Nevertheless, prospects for Biffex seem genuinely promising. For a start there is known to be a fundamental desire for

some form of price protection in an industry where billions of dollars a year are involved. It is impossible to say exactly how much is spent on freight worldwide each year, but a rough calculation based on the size of the fleet and the number of voyages, estimates that at least \$10bn a year is spent on the bulk dry cargo sector alone. There is, therefore, obviously huge potential business.

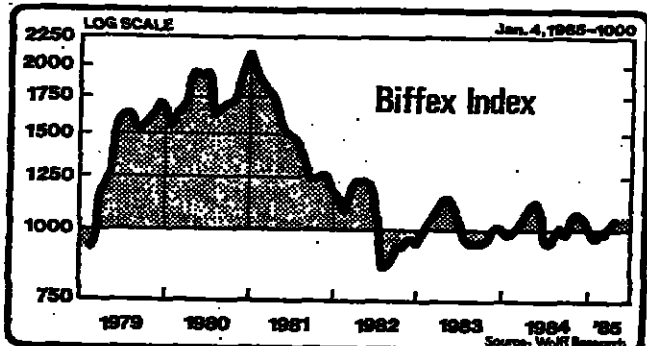
He notes that there is a long learning curve involved, in spite of some extensive marketing by some of the member companies and the Exchange.

He forecasts too that the forward trends quoted on the freight futures exchange could, in themselves, have a powerful influence on the spot, physical, market as happens in commodity and financial futures.

As an added bonus the Chancellor's announcement in the recent Budget to change the taxation treatment in the futures markets to a far more favourable basis could well boost domestic investment interest in the new exchange.

With the worldwide reputation of the Baltic Exchange as the international shipping centre, London is in a dominant position to provide the world's leading freight futures market.

Acceptance of the new contract by the shipping industry may take some time to materialise while companies learn how to use futures to their advantage. However, if the experience of the financial and oil industries are anything to go by, the introduction of futures trading could have a profound influence on the shipping community as a whole in the years ahead in setting price trends and enabling forward planning with reduced risk.



Vital basis for cash settlements

Baltic Freight Index

THE SUCCESS of the new freight futures exchange (Biffex) relies to a large extent on the credibility of the Baltic Freight Index, launched in January this year. The Index (BFI), issued daily to reflect movements in the spot dry-bulk freight market, will provide the basis for dealings on the futures exchange.

Future quotations for eight monthly positions covering a period up to two years ahead will be founded on the BFI with premiums or discounts reflecting market expectations of whether the index will rise or fall from the current spot level.

It is, therefore, absolutely crucial that the Index provides an accurate guide to trends in freight rates, if users of the futures markets are to be able to "edge" forward transactions effectively.

The Index will also be used to calculate cash payments due on any outstanding contracts to buy or sell that have not been closed out by the four settlement dates each year when the monthly positions quoted expire. This is not expected to happen very often, if at all, since the purpose of a futures market is to provide price risk protection through "paper" transactions parallel to the physical market.

Nevertheless, any futures contract has to have the facility either for physical delivery or an equivalent cash settlement. Since freight rates are obviously not deliverable, the Index is vital in providing a basis for cash settlement.

It was the ability of the Baltic Exchange to provide an

authoritative, generally acceptable, freight index that was the key to going ahead with the futures venture.

A good many freight indices have been compiled over the years. The difference with the Baltic Freight Index is that it was purpose built for the proposed futures contract drawing on the expertise available from members of the Baltic Exchange.

This is because the BFI, unlike other freight indices, does not rely solely on reports of actual business done—known as fixtures. It also includes assessments by a special panel of shipbrokers, selected by the Board of the Baltic, of notional freight rates they think would be charged in the absence of any actual business being reported.

This means that every day, a balanced assessment of the trends in freight rates is provided even though there may not be any reported business on some of the routes included in the index. The Baltic is in a unique position to compile this kind of daily index since its member companies deal internationally 24-hours a day and are thus able to bring in information from all the other trading centres.

Confidential
The Baltic Board of directors has appointed a panel of brokers, eight at present, who can be charged at any time to give each morning individually on a strictly confidential basis their rates for the 13 different dry cargo routes that make up the index.

The panel members can give either an A rate based on actual business done which can be checked and identified, or alternatively, they can give a B rate for the routes where no fixtures have been concluded since the previous day. All these submissions go,

before 12 noon, to the special Baltic freight market reporter, who is able to ensure the rates have not been reported before, and then has the raw data for the computer to produce the Index by 1 pm. In fact, 27 different figures are produced each day, the Index itself and the index for each of the 13 different routes.

The routes chosen to be included in the Index were carefully selected after considerable time had been spent on the reflection of activity on the dry cargo spot market, the Baltic reserves the right to change their composition in accordance with changes in shipping patterns.

An important point is that the routes were selected to provide regular, and reliable, information on the spot market only; they do not include the large percentage of freight covered by long-term contracts. Thus although iron ore is by far the biggest commodity transported in volume terms with an estimated annual tonnage of 234m tonnes, it has a low weighting of only 5 per cent in the Index since most of the business is done under long-term contracts.

Coal and coke, the second biggest tonnage traded after iron ore, with nearly 181m tonnes a year has only a 20 per cent weighting because again much of this is done on long-term contracts or time charter (when the charterer leases the vessel for a fixed period) and not on the spot market.

The biggest user of the spot freight market is grain shippers, so grain has by far the biggest weighting in the Index with five out of the 13 routes and a weighting of 85 per cent of the total.

The other routes in the Index are taken up by sugar, potash and phosphate rock.

Any index, representing a variety of different inputs, obviously cannot be an accurate reflection of its individual parts—it is an average. It will thus provide a far from perfect hedge with the possibility of the user losing on both the physical and futures transaction, if his particular freight rate moves in the opposite direction to the Index.

The small user, hedging only one route, will be especially vulnerable to this happening, obviously cannot be an accurate reflection of its individual parts—it is an average. It will thus provide a far from perfect hedge with the possibility of the user losing on both the physical and futures transaction, if his particular freight rate moves in the opposite direction to the Index.

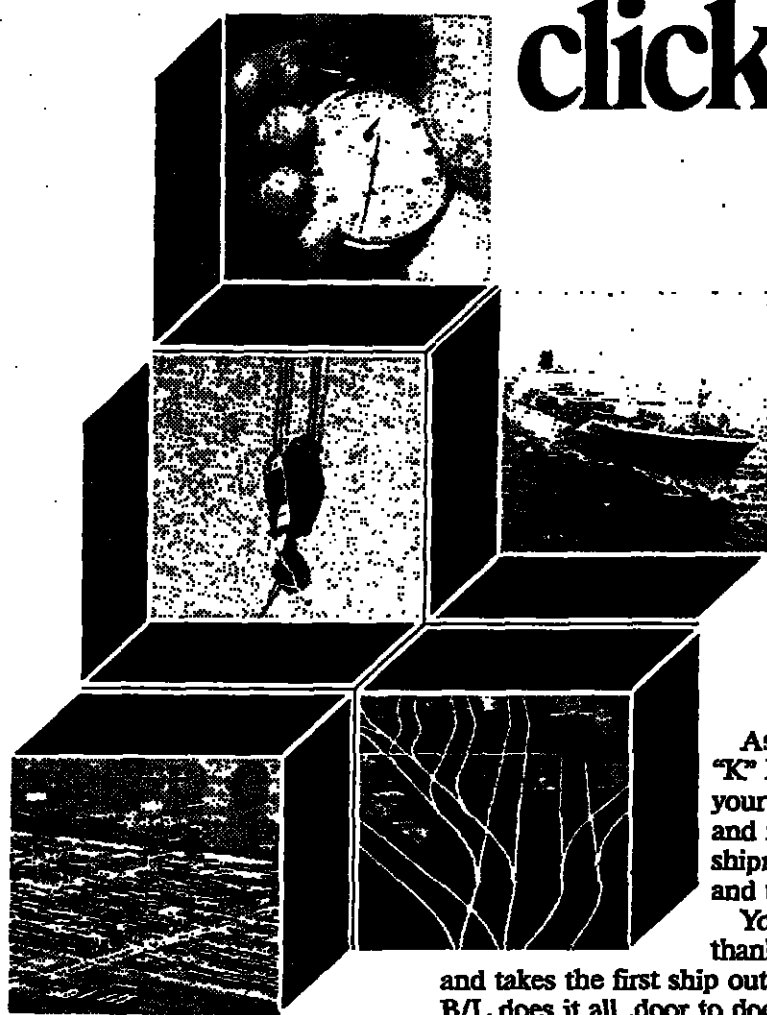
Judgment

The potential user of the Index will have to make a judgment whether an imperfect hedge is better than the dangers of no hedge at all. Most brokers will be offering a service whereby the potential user can lock out his risk exposure to the Index and what protection he can expect to achieve.

The BFI, apart from providing a base for the futures exchange, is expected to play an important role in indicating the overall trend in the spot freight market. It is hoped that more shipowners and charterers will be encouraged to raise information about "fixtures" concluded to help ensure that the Index properly reflects the movements in the spot freight market.

Tradition dies hard, however, in a conservative industry where confidentiality is almost second nature. Nevertheless, the Baltic Exchange believes it has come up with an Index that cannot be manipulated and gives a fair reflection of at least the underlying trend in freight movements.

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World Shipping and Freight Futures 4



The Sanko Hibiscus (left), one of the run of new bulk carriers that has helped keep Japanese yards busy but will add to the market's tonnage surplus. Right: test tank model of Norwegian Caribbean Lines' futuristic Phoenix project for 5,000 passengers. NCL's vessel of the future may never be built; it is about to order a less ambitious ship

Profits looked for in the scrapyards

Shipbuilding

SHIPBUILDERS ARE turning their attention increasingly these days to the idea of breaking vessels up. Not that the world's shipyards are about to turn to the messy business of demolition.

But with more ships around than are needed to carry available cargoes—a situation that has lasted longer than ship-owners care to remember—ways of shedding the surplus are being studied harder than ever. Even the Japanese and South Koreans, the world's major shipbuilding nations, are taking an interest in scrapping, or at least in promoting its increase. Taiwan is the biggest demolisher of unwanted ships, with Korea and Pakistan also prominent. Attempts are being made to establish yards nearer to the Atlantic, such as in Liberia.

There can be few more unpleasant sights for anyone in the maritime industry than that of ships being taken apart. In Pakistan, shipbreakers have turned Gadani Beach, a good hour's drive from Karachi, into a slaughterhouse for cast-off ships. Gutted hulls lie like empty carcasses, their discarded equipment scattered along the shore.

From a distance, the beach is just a long line of hulls, masts and superstructures. Closer to,

the ships can be seen half cut open and being slowly taken apart from the bow. They lie with gaping holes open to the beach. They are first steered hard on to the shore and then pulled further up as the breaking makes them lighter.

But despite the activity, high government duties and competition from the big new steel mill near Karachi have eroded the breakers' profits from scrap. At Gadani, because of the harsher business climate, they do not break up VLCCs (very large crude carriers) any more. A few years ago, more than 20,000 people, mostly Pathans from the rugged north-west, worked at Gadani. Now, around 10,000 are employed, living in squalid ships' timber huts on the site.

Last year, the pace of scrapping slipped. The world demolition total was about 30m deadweight tons against 38m in 1983, including tanker tonnage of 21m against 26m dwt. Many owners decided against scrapping, hoping vainly that freight rates might improve. This year, scrap sales have accelerated; several tankers went for break-up after they suffered war damage in the Gulf.

It will be a long time before enough ships are scrapped to restore equilibrium to maritime markets. Ships are more efficient and changes in oil trading patterns have made many VLCCs and ULCCs (ultra large)—49 were scrapped last year—redundant.

Where the orders are going

	(m gross tons) Orders at Dec 31 1984	Changeover Sept 31 1984
Japan	13.1	(-1.2)
South Korea	5.8	(+0.3)
Brazil	1.5	(+0.05)
Poland	1.2	(+0.005)
Taiwan	0.9	(+0.1)
Spain	0.9	(-0.05)
Denmark	0.8	(+0.06)
U.S.	0.6	(+0.3)
West Germany	0.6	(-0.1)
World total	30.7	(-0.7)

..... Measures capacity rather than full cargo weight. * Order total compares with 32.6m at end-1983. Peak was 133.4m in Mar 1974.

Source: Lloyd's Register of Shipping.

Hence the notion, promoted by the London-based International Maritime Industries Forum, of getting Asian shipbuilders' support for a speeded up demolition programme.

The Japanese, whose shipbuilding yards suffered a large drop in orders last year, certainly took an interest and intend to make a full and rapid study of what can be done. Drewry Shipping Consultants of the UK have put the world tanker surplus at a staggering 112m dwt, or 42 per cent of the current tonnage supply of 264m dwt (with VLCCs and ULCCs) making up over half the total.

There has been a surplus since the early 1970s, when big tankers were built at a

furious pace. The oil crisis soon put them out of fashion, a jolt to which shipbuilders have been trying to adjust ever since. In view of the surplus, said the Japanese delegation to a key Hong Kong meeting held by IMIF, "no hope can be held for normalisation of the ever-dwindling markets for shipping and shipbuilding."

A chill assessment indeed, and it remains to be seen if the rate of demolition will grow as fast as the IMIF would like. A sum of \$100m-\$150m has been estimated as the likely cost of the programme, including subsidies to lift scrap prices, finance new facilities, and encourage banks to send ships to the breakers.

Japan, accounting for more

than half of world shipbuilding output, saw new orders plummet by 42 per cent in the fiscal year to end-March, 1985. This was mostly a reaction to the previous year's sharp boost from the huge order from Sanko Steamship for 125 bulk carriers; some foreign lines also ordered such ships.

But the industry and the government are now considering what sort of future the industry has. "No recovery of demand is likely in the near future," according to a sombre report from the Japan Foundation for Shipbuilding Advancement.

Describing the industry's position as "adverse," it reckons that some 20 per cent of its capacity was superfluous. Increased productivity and slack long-term demand would increase the figure.

The Koreans, with 15 per cent of world capacity, have also found that new orders for their facilities—vastly expanded in recent years—are harder to come by. There have been some big orders for Asian yards, notably from container shipping lines, several of which have big expansion programmes, but overall order levels are poor.

Prices for new ships have virtually reached rock bottom. After falling nearly a tenth in 1984, they are now more than 40 per cent below 1981 levels. Over-capacity, put at about 40 per cent a couple of years

ago, has forced many major shipbuilding countries to finally grapple with the industry's problems.

In the UK, once a world leader but now accounting for less than 2 per cent of output, thousands of jobs have been cut in an attempt to reduce losses and the need for subsidies, as well as to raise productivity and win new orders. There has been some success. Yards of British Shipbuilders in Scotland and north-east England have won major orders, while Harland and Wolff in Belfast has also pulled in a large volume of work.

Elsewhere in western Europe, accounting for a fifth of output, the drive to reduce capacity and stem losses is also on. In West Germany, the big AG Weser yard in Bremen shut last year.

Spain, long reluctant to act, is ready to close large chunks of capacity. Italy and France are also cutting back. Another yard is being closed in Sweden. Even in Finland, with a supreme reputation for cruise ships and a healthy order flow from the Soviet Union for cargo and ice-breaking vessels, the problem of finding enough work has to be faced.

Japanese yards are now keen to build passenger vessels. Among the newer shipbuilding nations, China is flexing its muscles. However painful the thought, it is not too surprising that attention is focused more and more on scrapping.

Huge tonnage of surplus tankers

Fuel shipments

SEABORNE OIL transport stopped falling in 1984 after four years of decline. But for a tanker market that has been depressed for 10 years, this was small consolation. The massive volume of surplus tonnage overhanging the market, notably in the big ships, continues to cloud any hopes for the near future.

Gas shipping markets are also mainly weak, with rates for shipowners low and many major projects unfilled. Not quite so gloomy is the offshore market. But even here, past ambitions have led to the building of too many supply ships and rigs. Consequently, rates have also stagnated, though the mobile rig market is now more buoyant.

Oil shipments are estimated to have grown by some 2 per cent last year, while the tanker fleet went down around 6 per cent. Logically, it may seem, freight rates should have risen. They did, a little. But too many ships spell inadequate returns. Despite some rate surges, especially with the increasing risks during the Gulf fighting between Iraq and Iran, the 1980s have seen little overall movement in rates.

High point

Since 1978, when the world's tanker fleet touched its high point, there has been a drop of about a fifth to just over 260m dwt. During that period, noted shipbrokers R. S. Platou of Oslo, some 44m dwt was added to the fleet, while 108m dwt was scrapped or lost. Scrapping has speeded up in recent years, though last year saw a fall, but a large number of older vessels remain.

As many as 50m dwt of tankers, mostly VLCCs and ULCCs (very large and ultra large crude carriers of more than 200,000 and 300,000 dwt respectively), are laid-up. The problem is that when rates show signs of rising, some ships come out of lay-up to act as a renewed depressant on earnings. In all, the tanker surplus has been put at over 100m dwt.

There are still some 500 VLCCs and ULCCs in the world fleet. Of these, reckoned Mr Michael Champness of London brokers John L. Jacobs, "it is probably fair to say that there is only work for 300." Around 140 are laid-up, some 25 are hanging hopefully around the Gulf waiting for work, while slow steaming by owners to save fuel and take account of market slackness accounts for another 40 or so.

The fall in Opec production and exports has certainly not helped the tanker market, since it is the long-haul routes from the Gulf to the East and West that provide much of the work for the VLCCs and their big sisters. The switch in recent years from Middle Eastern crude oil to supplies from Mexico and the North Sea has been a key factor in the fall in seaborne oil trade, as have increasing trends towards energy conservation and saving.

Thus it looks like being several years before most tanker owners can expect to see climbing rates, probably not until the late 1990s. Overall oil consumption is likely to continue rising, with a possible 2-3 per cent increase during 1985 in demand, including stock build-ups. Opec's share of non-Communist oil supplies should gradually increase after dropping to less than 40 per cent in the past couple of years.

Oil shipments could thus, felt Platou, move up by between 4 and 6 per cent this year. If scrapping remains at present levels, the tanker fleet will fall by a further 5 per cent. (The first few months of 1985 saw an acceleration in the pace of demolition sales.) Rising demand and falling tonnage should take 20-30m dwt out of the surplus of more than 100m dwt.

Instead of the gloomy days after the oil crisis of the early 1970s, most of today's supertankers were ordered before the bubble burst—the attention of many energy and shipping experts turned to gas as a fuel that would soar in demand. But the hopes of high shipping profits from LNG and LPG (liquefied natural and liquefied petroleum gas) have mostly proved vain.

Forecasts

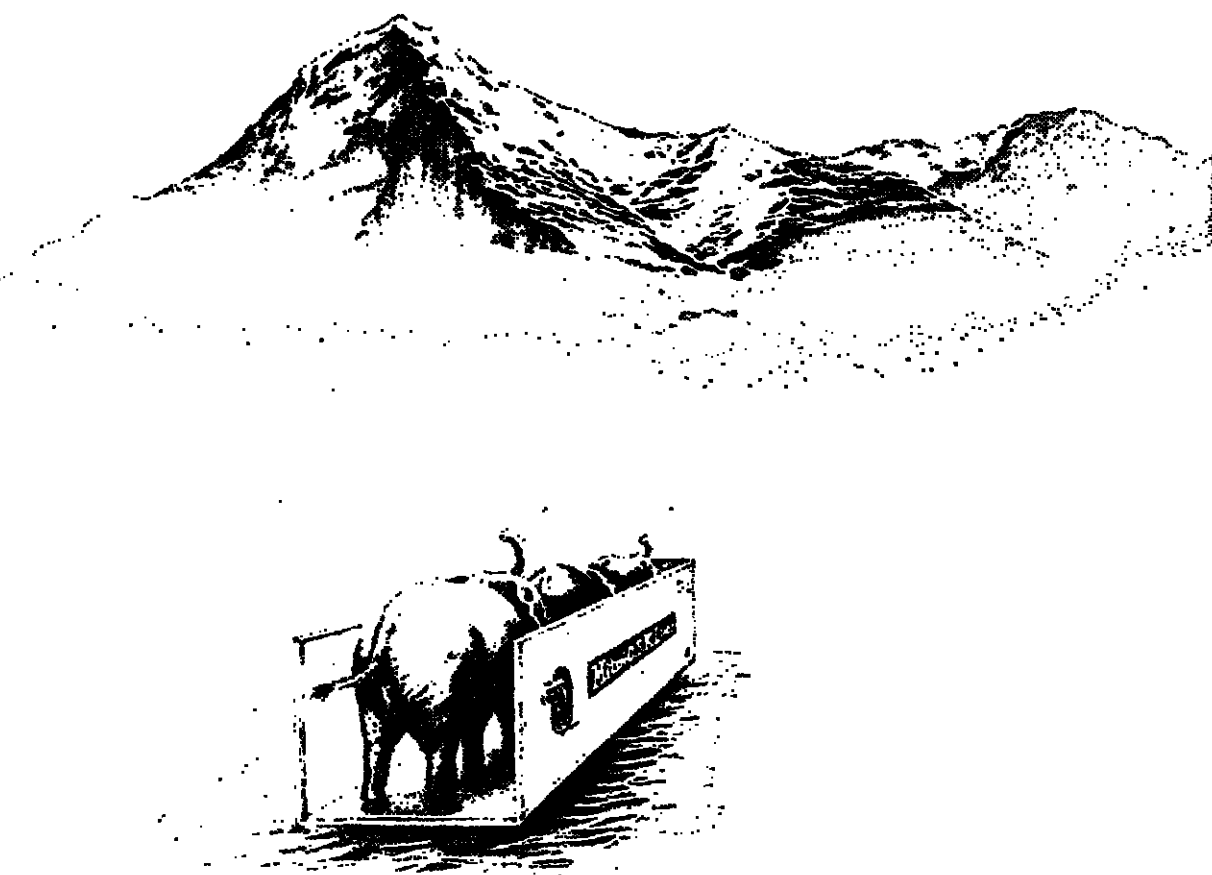
Spending on new large LPG carriers of more than 25,000 cu metres capacity in the last 10 years has totalled over \$3bn, said Lev Syehrava Associates, a UK consultancy firm. Three-quarters of the fleet is now less than 10 years old. But forecasts of demand have been progressively scaled down, as the market has turned increasingly erratic. Prices and supply have fluctuated, in line with Middle Eastern, mainly Saudi Arabian, output switches.

Instead of the monthly earnings of at least \$600,000 needed for an LPG ship to make a modest return, recent levels have been only around \$200,000. Britain's P & O group has had a hard time making its LPG fleet pay its way, while Gazpar of France had to restructure its finances to avert losses through unprofitable charters. The LNG market, with its

big capital commitments and complex shore-side plants, has left a shaggy trail of disaster. Said Lev Syehrava: "The history of LNG is now littered with abandoned projects." The ships themselves, with their special insulated tanks—methane boils at minus 162° C—can cost up to \$200m each and the processing plants vastly more.

At the start of 1985, there were 70 LNG ships in the world fleet, 45 of them between 120,000 and 135,000 cu m. These in this largest-size category being less flexible, cannot easily be switched into other trades like LPG or ethylene. Gotsas-Larsen, the Bermuda-based gas shipping company, listed 23 LNG ships (including one of its own) waiting for work in January, most of them large. Six were from the original El Paso fleet. This company wanted to import gas from Algeria to the U.S., but the project was cancelled in 1980 after disagreement over the price of the gas. Because of the financial and operational complexity of LNG projects, there are only 10 major liquefaction plants: three in Algeria, two in Indonesia, and one each in Brunel, Alaska, Libya, Malaysia, and Abu Dhabi. Japan is by far the biggest world LNG importer.

At the opposite end of the energy-related shipping scale, owners of supply boats serving the offshore industry have also been having a hard time. But the number of rigs in the North Sea should rise 10 per cent this year, giving more chances of work. The trend is to greater use of ships above 10,000 bhp horsepower, able to move rigs' anchors. At the end of 1984, there were 36 on long-term contracts; a year before, it was only 10. Here, at least, ship-owners could have some cause for cheer.



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THE ARTS

Galleries/William Packer

After 75 years, it's still gentle persuasion

Though we would all wish for governments to do more to foster and sustain our own favoured interest in rude good health, we know full well that something must be done in the meantime to keep the substance of that hope alive. We remain of that hope alive. We remain of that hope alive. We remain of that hope alive.

The Contemporary Art Society is just such a group, founded "to promote the development of contemporary art and to acquire works by living artists for gift or loan to public galleries". And this year, by a small exhibition at Sutton Place (until August 25), it marks the 75th anniversary of that commitment to providing a grateful public with what it does not yet know, but will surely come to see, that it wants. We all know what people generally think of modern art yet it takes only a careful reading of the labels of almost any permanent municipal collection to discover the recurrent inscription "Gift of the Contemporary Art Society" and to realise the usefulness of such persistent, perceptive and gently persuasive generosity.

Over the years some 3,000 works of art have been bought and reallocated to this way of life at the last count, there were 110 subscribing galleries, all of them still more or less supported by public funds and all as hopeful of a gift as ever. They range in size and importance from such national institutions as the Tate to the smallest local museum and gallery, and each one is entitled to submit its choice of the present crop for the society's adjudication whenever enough new works have accumulated to make a general distribution worthwhile, or the store-room has burst at the seams.

The purchase fund is maintained for the most part by subscriptions of individual members, topped up by corporate sponsorship and money-spinning events of various kinds, art fairs and studio visits and members' tours abroad. With two or three buyers appointed from the executive committee every year, each with a five-figure budget, just about which at today's prices hardly goes very far—the distribution comes round every three or four years, and indeed the next is to take place at Christie's next January. Here I must declare my interest, for with Dr David Brown, of the

Tate, I was a buyer in the first year of this latest cycle. The buyer is entirely free to spend his budget how he pleases, on one work or on 50, though naturally certain constraints suggest themselves, of size, practicality and kind. A particular area of activity might have been ignored of late, perhaps, as with other things, there can be such a thing as a white elephant.

But one way and another the ground gets covered in a given period, and a fair sample taken through the eyes, tastes and judgments of the several buyers of what has lately been done. And there are to this day the virtues of flexibility, which allow an immediate response to a particular opportunity, or action upon a purely personal intuition or hunch. Thus, a public collection might acquire by gift a work it might dearly love to own, but the different ordering by the march of fashion or the arbitrary shift of critical attention elsewhere. For myself, I made no absolute rule, but made a point of looking to artists who had not been bought by the society in recent years, if they had been bought at all.

The show at Sutton Place is quite small, only 34 works of assorted paintings, print, sculpture and fine craft in all, four or five from the bag of each buyer since 1982 to show the scope of the society's work of acquisition, and to offer a delicate forerunner of the richer feast to come in January. The number of very well-known and established names includes Gilbert and George, Craigie Aitchison, Roger Hilton and John Walker, and Leon Kossoff, too, who is one of our most distinguished painters and yet not so celebrated as he deserves to be. The sculpture is represented by Michael Sandle, William Pye and John Maine, all of them in mid-career and reputation; by Kate Blacker and David Mach, of more recent arrival; and Dhruva Mishra, whose extraordinary, almost centaur-like creature indeed holds the centre of the stage.

Of the younger painters, Tricia Gilman, Erica Lansley, Graham Crowley and Stephen Farthing are especially notable, and John Carter, Maggi Hambling and Stephen McKenna among those a little older. There are also by Robert Williams, bowls by Carol McNeill and Jim Partridge, a magnificent etching-cum-relief construction by Oleg Kudryashov, an emigre Russian artist working in this country — and so the list goes on.

The house itself does not make the art, of course, but it must be said that the interest afforded by the work is most pleasantly complemented by its setting. Pace a certain gardening don, new art does go very well with old walls, and a visit now to Sutton Place, just this side of Guildford, has even more to recommend it (visits 10 am to 4 pm by appointment — ring 0483 504 455).

The most pertinent encouragement to any artist is the direct purchase of his work, but he is comparatively rare who can live upon such practical support. The eternal



An untitled 1974 gouache by Roger Hilton on show at Sutton Place.

problem is how to subsidise serious creative activity, and its resolution is all too likely to present an equally eternal dilemma, for time is short and studio space and accommodation grow ever more expensive and artists must eat. The Air and Space Organisation (Art Services Grants Ltd) was set up as a charitable company in 1973 as the direct successor to the Space Studio initiative that Bridget Riley and others had taken in the late 1960s at the old St Katharine's Dock. Its business is now four-fold:

Scottish Opera's 1985-86 season. Scottish Opera's new season next year will consist of 10 operas, with five new productions, four revivals. Also, the 1984/85 production of Handel's *Orlando* will be repeated on tour.

The new productions will be *Le Vie Parisienne* by Offenbach in a new English translation by John Wells. This is a co-production with New Sadler's

Wells Opera, whose share is sponsored by Citibank. Oberon by Weber also has a new translation by Anthony Burgess. *The Taming of the Shrew* by Shakespeare is a co-production with Opera North. *The Marriage of Figaro* by Mozart is a John Cox production designed by Scottish painter and playwright John Byrne. *Il Trovatore* is another co-production with Opera North.

To continue with that supply of practical accommodation to working artists by making studios available at low rents in the buildings it owns or leases, to run the AIR Gallery at its headquarters in Rosebery Avenue where the work of its member artists, who have yet to enjoy a major one-man show in London, may see the light of day; to arrange workshops and educational projects of all kinds with the direct co-operation of schools and colleges; and to explain what it does to all who are interested.

Downstairs is the more general documentation, and an appeal to join the Friends of Air and Space at £10 a year. Funds, donations and sponsorship for general or particular projects are constantly sought; and if anyone hears of substantial property to let for less than £1.50 per usable square foot per year, please let the Director know. Old warehouses, schools and factories make perfect studios; and with 24 properties now on the books and several hundred artists set up, the record as a reliable tenant is long and honourable.

Designing for dance in Italy

Choreographers doubling as designers stood out in the Italian dance scene during the third weekend in April (and with designs for ballet coming a cropper in London recently, perhaps English choreographers should be encouraged to follow suit). The mind reels at the thought of designers trying their hands at choreography, but some choreographers have been showing greater mastery of their secondary medium: for instance, Germaine Casado, whose Ballet Danza Viva company from Karlsruhe gave two performances of his entertaining *La Belle Otero* at the most enterprising of Italian opera houses, the Teatro Municipale Valli in Reggio Emilia.

In this two-act show, which amounts to a series of vignettes loosely based on the loose life of the Spanish dancer-courtesan, Casado demonstrates a rare talent in the use of colours, the well cut costumes being a constant delight to the eye. The scenic projections that take the place of a backcloth are also

excellently selected to whisk us round Otero's glittering world of courts, receptions, grand restaurants and assemblies. Casado possesses a strong sense of theatre, which enables him to choose the episodes skilfully. These include the subject's humble beginnings and her bar-bosomed duel with a rival, as well as a scene with some of her most illustrious lovers, Edward VII, Kaiser Wilhelm II and a Russian Grand Duke among them. The title role, being allotted to a different dancer in every scene means that we never go below the surface; nor does the stream of popular classics (on tape) encourage us to do so. The choreographer's Argentinian background ensures authenticity in the several Spanish dances and the company—of several nationalities—is evidently well-trained, the dancers being attractive, likeable and expressive; but the choreographic range is limited, involving excessive repetition.

The repetitiveness is wholly intentional in Andrew De

Grout's new work, *Jungle*, created for the Scala Ballet. The luxuriant foliage of his jungle scene, designed in collaboration with Michael O'Rourke in shades of green and blue with occasional streaks of pink, matches the costumes and artfully contrives, not to smother the dancers, who seemingly represent jungle creatures, particularly birds. They are stretched to the limit by the modelled classical vocabulary of the movements, including tests of balance that are reminiscent of Merce Cunningham. The score of unnamed dancers emerged well from the truth, however, even if at times the effort became visible.

This opening work was by far the most interesting in the programme presented at the Teatro Nazionale, where the small space prevented De Grout from playing with space as he did in his *Jungle*. Hans Van Nieuwenhuis on the use of Christoph Eschenbach's fully scored recording of Beethoven's *Hammerklavier* sonata for his contorted *Adagio Hammerklavier*. This leaves only *Fire Tango*, with its awkward bandoneon. The use of tapes has, therefore, to be condoned, and thus by extension the temporary banishment of the dancers from the opera house, though it is a pity a more central theatre could not be found.

Even if the programme is an ill-assorted one, it has the merit of working the dancers hard, particularly as the number of performances (a dozen) is unusually high. With Roland Petit's *Les Interminables* du cœur and a *Romero and Juliet* revival running at La Scala concurrently with the modern programme at the Nazionale, Rosella Hightower must be congratulated on keeping the company busy. Since summer holidays, her departure at the end of the year, her place will be taken by Vladimir Vassilev, we must make the most of Hightower's incursions into the byways of the Western repertoire.

Freda Pitt



Jimmy Yuill, Katherine Rogers and Sarah Berger in the RSC's "Golden Girls", which opened last night at The Pit in London.

Madam Butterfly/Coliseum

Richard Fairman

Madam Butterfly may have spent three years waiting for Pinkerton to return, but she rarely has to hold on that long for a revival at the Coliseum. Barely seven months since English National Opera launched its new production by Graham Vick, here she is again, embarking on another long series of performances.

So short a break brings its rewards. The key members of the cast are still there and now they are able to approach their work with the greater understanding that experience of the production inevitably brings. John Mauceri, the conductor, has used the time to judge the theatre's acoustics and find a still finer grasp of Puccini's orchestral sonorities; and for Janice Cairns, who was thrown into the title role at such short notice the first time round, it has been a valuable period for consolidation.

She is not by nature a Butterfly; as in her other ENO roles, there is an underlying feeling of stability and maturity that is not well suited to fragile heroines, but here she has learnt to coun-

ter it with playing of real drama. Her final scene was emotionally draining, as well as being sung with immaculately clear words and free, full tone. Such a combination of vocal beauty and stamina is a rare find in this part, and the company must consider itself very fortunate.

Among her colleagues there were some new faces, including Malcolm Donnelly as a sturdy, irascible Sharpless and Terry Jenkins, a wheedling Goro. Della Jones was a strong and aggressive Suzuki, making much impact in the role. Rowland Sidwell's assumption of Pinkerton, however, was more problematical, for while his voice remains

Record crowds at Renoir exhibition

The recent Renoir exhibition at London's Hayward Gallery was the most popular show there since it opened 17 years ago.

It was seen by 384,430 people, averaging 4,500 a day.

a splendid instrument, full of natural ring and vibrancy, his confidence in it seems to be rapidly waning. By the end of the climactic trio he was virtually in falsetto.

There is no doubt that this was a performance of all-round quality. But its most lasting value comes from the refusal of all involved to serve up the opera as a rag-bag of old clichés: the team still uses its own version of the score and adds passages (not always for the best) that were later cut by the composer; and equally it brings a fresh approach, strong on psychological motivation, to the work as drama. This is a good opportunity to catch the production at its peak.

Council's £345,000 boost for theatre

The Arts Council is to give the New Half Moon Theatre in London's East End a grant of £345,000, which includes £170,000 from the council's Housing the Arts fund to go towards the theatre's film rebuilding programme.

Berenice/Keele University

Stanley Sadie

Among Handel's 40 or so operas, the last of the mature ones to be revived is *Berenice*. He wrote it in 1737 and gave a mere four performances that spring; apart from a German revival shortly after, it has apparently slumbered undisturbed since then.

Keele University's ambitious attempt to play the Prince Charming to it was gallant if, in the end, unavailing. It would be easy to suggest that the opera's main weakness lies in a plot too feeble to have caught Handel's interest; but were that an important factor, several of the finest (Socorro, for example) would be failures, too. Although the first two operas of the time of *Berenice* have happily withstood revival, we had perhaps best accept the traditional view that inspiration was running afoul at this critical juncture in his life, when he seems to have had some kind of breakdown in health.

The music of the first act, especially, is short-breathed and oddly thin of texture (well, not so oddly: the opera house was

losing money and presumably cut back on the orchestra). There is one aria where the violin happily depicts swarming bees (well ahead of Rimsky), another in a charming dance rhythm. Handel, as often happens, becomes more involved with his characters in the second act, and there is more dramatic life—though curiously the finest piece is a big C minor aria that Handel himself replaced and never performed. The most remarkable aria in the opera comes in the final act, a brilliant though again sparse, textured duet for oboe and voice, worthy of any of Handel's scores. But nowhere in the opera does the music quite command; even when it is at its best there is some sense of effort, even contrivance.

The Keele performance on Friday, done with an orchestra of modest skill sensibly directed by George Pratt, made several gestures towards authenticity: there were harpsichord, some bows and non-vibrato playing; also, we had some well-judged

ornamentation (which could serve as a model to people in higher places). Doubtless it is authentic, too, to produce a Handel opera very lightly; but to put even a non-production across, a slightly firmer touch than Frank Doherty's might have been in place. Jean Springall's costumes took note of the Egyptian setting, which probably is less authentic; the settings consisted of modestly not very stylishly painted, side flats.

There were some promising young voices. Vanessa Scott sang engagingly and with spirit in the title role; as her sister, Selene, Christine Bates showed a full contralto and some well-finished singing, notably in her turtle-dove aria. I enjoyed, too, the attractively musical voice of Sarah Stobart as Alexander and Jenny Miller's nicely throaty mezzo in Arace's music; and as Demetrius Simon Gay managed his large and accurate counter-tenor with considerable skill. The opera was sung in a fluent English version by the noted Handelian, Alan Kitching.

Stephen Bishop-Kovacevich

Andrew Clements

A solid, serious programme by Mr Bishop-Kovacevich in the Elizabeth Hall on Sunday afternoon. The works before the interval seemed to be tinged by the profundity of the account of Schubert's B flat Sonata D.960 which followed it, so that both Bartók's *Out of Doors* Suite and a Chopin group were revealed in a sometimes unexpected light.

Bishop-Kovacevich's Bartók is invariably carefully considered; on this occasion, though, it was possibly a little lacking in flavour. There was a savage, unyielding edge to the outer movements of the suite, a straightforwardly lyrical "Barcarolle" and acidic "Night Music", not the impressionistic half-lights and conventionally experts in this kind of Bartók movement, but something much cleaner and sharply profiled. A pair of Chopin nocturnes and three mazurkas also favoured inner detail, to which he transferred the weight of the argument.

Thereafter he continued to illuminate, if not always to present the music as a unity: building a grandiose statement out of the central section of the *Adagio*, finding a disarming left-hand staccato in the trio of the third movement. Even if one was not convinced by every detail, the thoughtfulness behind it was most impressive.

while the Barcarolle was firmly directed towards a passionate climax with a tone that was always direct rather than alluring.

For the first movement of the Schubert sonata the basic tempo was relatively brisk, yet continually flecked with nuances which served to nudge it this way and that. Bishop-Kovacevich paid particular attention to the movement's points of articulation—the transition between the two statements of the exposition, the close of the development, a savage, unyielding edge to the outer movements of the suite, a straightforwardly lyrical "Barcarolle" and acidic "Night Music", not the impressionistic half-lights and conventionally experts in this kind of Bartók movement, but something much cleaner and sharply profiled. A pair of Chopin nocturnes and three mazurkas also favoured inner detail, to which he transferred the weight of the argument.

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Saleroom/Antony Thorncroft

Sotheby's for Singapore

Sotheby's is to open an office in Singapore next month which will act as a go-getter for business in South-East Asia. It will not hold sales—at least, not in the short term; but, of course, if anything goes drastically wrong in Hong Kong it will be comfortably on hand to pick up the pieces. Singapore basically signifies Sotheby's growing interest in the new rim of Asia and their buying and selling potential for antiques.

The millionaires of Singapore, Malaysia, Indonesia and Thailand are mainly interested in Chinese art, and in particular the Japanese (although they may, like the Japanese, develop a taste for Impressionist and modern pictures). At the moment the Chinese market is fairly strong, with some important sales on the horizon to test demand.

On May 21 in Hong Kong, Sotheby's is selling ceramics to benefit the J. T. Tai Foundation, followed by a general sale. It should do well. Over the past decade the market has seen a sharp fall from the heights of 1974, followed by a slow price rise later in the 1970s, a levelling-off again early in the 80s, and now a gentle upward movement.

Some sectors, such as the earlier works—like archaic bronzes—and Chinese paintings and sculpture avoided the boom and subsequent fall and have progressed steadily; and, in the

main, the building-up of collections by the Hong Kong, Taiwan and Singapore Chinese, and, to a lesser extent, the Japanese, of Ming and Ching ceramics has continued regardless of political tremors in Hong Kong.

The Tai sale contains some interesting flower pots from the Song Imperial court, which should top £100,000 each, and two 14th century figures with a red underglaze which are completely unknown elsewhere and should also top £100,000.

More to the point, Sotheby's is avoiding selling the low and medium quality early grave goods which have appeared in Hong Kong in great numbers in the past year or so, with a depressing effect on prices. The archaeological activity in China is destabilising prices for Tang, Han and Song grave goods at the more mundane levels of the market, but it is unlikely that there will be any major finds of the later Ming dynasty to unsettle prices among blue and white porcelain.

Sotheby's is holding this spring its best collection of auctions of Chinese works of art for some time. As well as the Tai ceramics, Chinese paintings from the same source will be disposed of in New York, and, on June 4, the New York sale of ceramics from the Hu collection should delight buyers.

Arts Guide

Musical/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

PARIS

Alceste — alternates with *Sorée de Ballets* to music by Berlioz and Lully in Hall van Damme's and Françoise Lancelotti's choreography at the Paris Opera (742 5750). The very modern G.R.C.O.P. alternates with the Ballet School Spectacle Opera Comique (208 0611). Hamburg Opera Ballet, choreography by John Neumeier, offers Mahler's 8th symphony in its first programme, Bach's *Saint-Matthew Passion* in the second and Mozart, Rameau and Schumann in the third programme. Théâtre de la Ville (274 2277).

LONDON

English National Opera, Coliseum: *Madam Butterfly*, Graham Vick's interesting and rather exaggerated reworking of the Puccini original, returns with Janice Cairns in the title role, and the admirable John Mauceri as conductor. Further performances of the new *Bartered Bride*, better perhaps to look at than to listen to, and the *Figaro* revival with Florin Cerny, Cathryn Pope, and Jane Leach Macdonald (558 5161).

WEST GERMANY

Cologne, Oper: *Madam Butterfly* with Yoko Watanabe in the title role and Juan Lloveras as Pinkerton. Carmen, sung in French, features Katharina Kuhnemann in the title role and Josef Proschke in the part of Don José. Lohengrin has Nadine Secunde and Martti Salminen as leads (20 7011).

Stuttgart, Württembergische Staatsoper: *Die Frau ohne Schatten* with Eva Raddova, Carlo Cosutta and Grace Hoffman. *Viva la Mamma* with Wolfgang Probst and Hildegard Borchers. Also Don Giovanni (20 321).

ITALY

Falerno: Teatro Massimo (Politeama Garibaldi): *The New York Harlem Opera Ensemble* in *Karu/Banquet* by John Mauceri. *The Show Boat* — every day except Mon. and Wed. (58 43 34).

NETHERLANDS

Scheveningen, Circus Theatre, Debussy's *Pelléas et Mélisande* from the Netherlands Opera, directed by Filippo Sanjust, with the Rotterdam Philharmonic and the Opera Choir under Michel Plasseu. *Swan Lake* with Michael Plasseu (Wed). (58 58 00).

BRUSSELS

Théâtre Royal de la Monnaie: *Tristan und Isolde*, conducted by Sylvain Cambreling with Spas Wenkoff or James McGraw as Tristan and Gwyneth Jones as Isolde. (213 1211).

VIENNA

Volkstheater: *Die Frau ohne Schatten* with Yoko Watanabe in the title role and Juan Lloveras as Pinkerton. *Carmen*, sung in French, features Katharina Kuhnemann in the title role and Josef Proschke in the part of Don José. Lohengrin has Nadine Secunde and Martti Salminen as leads (20 7011).

NEW YORK

American Ballet Theatre (Metropolitan Opera House): Mikhail Baryshnikov as Prince (20 7011).

Apr 26-May 2

nikov and company, including Natalia Makarova, Cynthia Gregory, Patrick Bissell and Clark Tupper, dance a mixed programme from their eight-week repertoire. Ends June 15. Lincoln Center (205 0000). New York City Ballet (New York State Theatre): A new ballet by Jerome Robbins joins Balanchine and Robbins favourites, including *A Midsummer Night's Dream*, *Prokofiev's The Love of the Opera*, and *La Valse* and *Appollo*, in the company's two-month season. Ends June 21. Lincoln Center (870 3570).

WASHINGTON

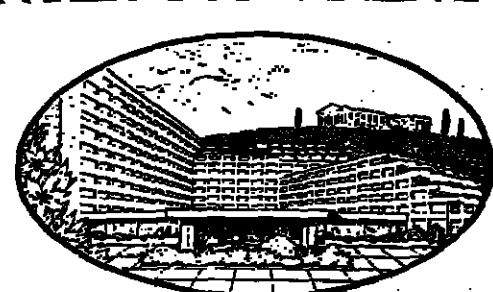
Ballet West (Opera House): Local premiere of *Lark Ascending* in part of the mixed programme, alternating with *Abdullah* during the company's visit. Ends May 4. (254 3770).

TOKYO

Sankajuku Buto (Japan's surreal avant-garde dance). Now based in Paris and the best-known group internationally, Sankajuku have their homecoming in a month of performances throughout Japan — ironically where Buto is least known despite its Japanese origins. Both the dance form and the Japanese attitude towards it (initial disapproval, now officially-led efforts towards acceptance), provide interesting insights on Japanese psychology. A beautiful and poetic performance full of memorable images — and not at all grotesque. Kani Hoken Hall, Gotanda. (Mon 2pm). (439 0374).

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Tuesday April 30 1985

Key to change in education

THE recriminations being exchanged by politicians and unionists over the teachers' pay dispute serve only to camouflage an enduring obstacle to improvements in education. In spite of the state network's abundance of administrative bodies and procedures, it lacks effective management through which cohesive reforms can be carried into effect.

Until the managerial gap is filled, political parties' pledges of educational changes should properly be sold as fiction. Labour's latest policy statement, for instance, consists in large degree of updated repetitions of pledges the party published two years before it began its last term of office. The same can be said of the Government's recent White Paper reiterating Sir Keith Joseph's promises of better schools. Apart from piecemeal developments, all we so far have for the Education Secretary's admirable intentions is a second successive year of disruptive action by teachers' unions over pay.

The main part of the network directly supervised by local authorities, which consists mostly of schools, is officially described as "a national service, locally administered." The reality is rooted in the state round. The individual areas' education committees nominally decide how much of their funds to spend on what. But in trying to make changes each local committee is contented with nationally organised unions, and few contend successfully.

Unproductive

While the quasi-independent educational inspectorate has sometimes criticised cuts in central government funding of education, the inspectors have more often blamed local authorities for unproductive use of the money that is made available. They have been criticised, for example, for failing to make the most of the budgets for the replacement of departing teachers of mathematics and other subjects in which schools are short of specialist skills. A prime reason for such failures is that the committees defer to the insistence of national unions that priority in expenditure is given to the continued employment of their members regardless of whether their specialist skills are surplus to the area's requirements.

Their power to block developments informally in separate

localities is reinforced by the power held formally at national level by the unions' representatives in the established negotiating procedures. For schools in England and Wales the negotiating body is the Burnham Committee, whose employers' side consists largely of representatives of associations of local authorities plus a minority from central government.

The unions' side of Burnham is controlled unilaterally by the National Union of Teachers. By insisting that the committee may negotiate only pay, the NUT is ruling over other unions in blocking a possible way out of the dispute. The possibility is a rise larger than the 4 per cent offered which would be tied to changes in job conditions on lines proposed by the local authorities so as to recruit and employ of school staff.

The NUT's blocking ability is matched by a similar negative power in the hands of the Education Secretary. The employers' negotiating stance is notionally decided by the majority of local authority representatives, with those of central government confined to an advisory role. But Sir Keith can limit the employers' scope by restricting the supply of Treasury money on which local authorities increasingly depend if they are to pay teachers an increase without cutting other services.

Like the NUT, the Education Secretary is evidently using his negative power to frustrate progress while hiding behind his lack of formal power to prescribe a way ahead. He has repeatedly said the Government might finance an unspecified extra rise if local authorities and unions proposed unspecified changes in job conditions which met his unspecified requirements. He insists that it is not his place to state his offer clearly enough for local committees to canvas it among teachers in their schools or for unions other than the NUT to do the same among their members. The onus is to stop the disruption of schools from dragging on like the miners' dispute with further damage to teachers' already wretched morale, is for Sir Keith to take the managerial responsibility of spelling out the government's terms. He could then go on to take similar initiatives in other parts of the education system. At present the only power anyone has is to prevent productive change.

Marxism's failure in S.E. Asia

TEN YEARS ago today a Soviet-made T54 tank driven by a North Vietnamese smashed through the gates of the presidential palace in Saigon. Ho Chi Minh's sandalled warriors had driven the U.S. into a hasty and undignified withdrawal from South-East Asia after 1,000 days of war. Americans, defeated and disillusioned, went home to begin a painful reappraisal of their country's role as defender of the Western way of life across the globe.

That same year Laos and Cambodia fell to the communists. South-east Asia watched with apprehension as Uncle Ho's vision of a communist federation of Indo-Chinese states began to take shape.

It seemed then that President Dwight Eisenhower, speaking 21 years earlier as communism appeared poised to engulf the Korean peninsula, had been right when he warned that free states would fall like dominoes before Marxism. This fear was reinforced by the fact that China, although more benign than 10 years earlier, was still actively supporting revolutionary movements in non-communist South-east Asia where economic success had yet to underpin political fragility.

Yet both President Eisenhower and those South-east Asian leaders who predicted that Communism would overrun Burma, Thailand, Malaysia and Indonesia have been proved wrong. No more dominoes have fallen to the Vietnamese. The Communists have all but been defeated in Thailand, Malaysia and Indonesia. The six-nation Association of South East Asian Nations has helped turn the region into what is probably the greatest area of economic opportunity in the world. East Asia is America's biggest trading partner and ASEAN its fifth biggest. True, some states such as the Philippines, face serious internal problems as the next generation of leaders emerge and the transition could be difficult. But, overall, South-east Asia's non-Communist countries are more prosperous and stable than could have been imagined 10 years ago. This is in sharp contrast to

the situation in Communist South-east Asia. Vietnam is in desperate economic straits, hundreds of thousands of Vietnamese shocked and disillusioned by what Communism has brought them, have fled the country, often risking and losing their lives. Vietnam remains beset down by war, cannot win in Kampuchea where guerrillas, backed by ASEAN, China and the West, nibble away at the precarious stability of a regime which has no mandate.

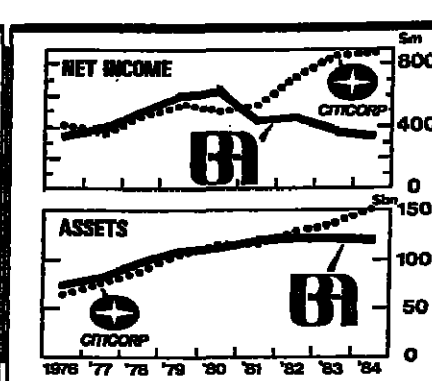
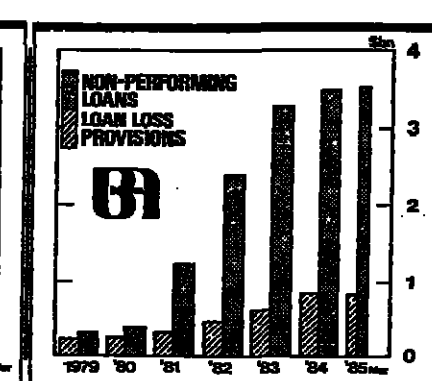
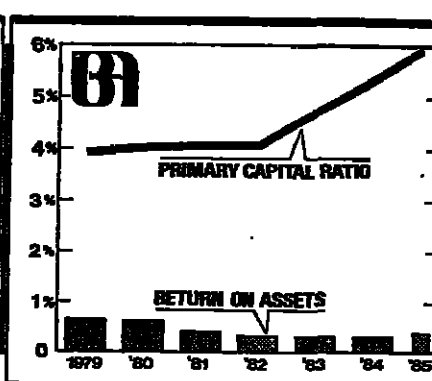
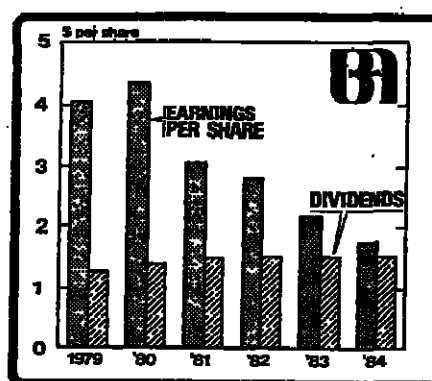
Lao, where 40,000 Vietnamese troops are stationed, lives on the breadline and is being drawn, increasingly, into Hanoi's orbit. Behind them is the Soviet Union, which pays a heavy economic price for the use of Da Nang air force base and Cam Ranh Bay naval base as staging posts for its attempts to match U.S. military power in the region.

Vietnam is more dependent on the Soviet Union than it would like to be. It is, at the same time, odd, with its most powerful neighbour, China.

Internally, Communist South-east Asia is much less coherent than the propaganda would have us believe. The introduction of free market measures in Vietnam to halt the economic decline of the past decade has produced fierce debate and even dissent within the leadership.

None of this means that Hanoi will abandon its goal of forging and dominating an alliance of communist Indo-Chinese states. Barring a major internal upheaval, Vietnam is unlikely to withdraw from Kampuchea on anything but very favourable terms. But this is very different from saying that Hanoi poses an immediate threat to its neighbours. While its recent dry season offensive against Khmer guerrillas along the Thai border has rekindled fears that Vietnam has designs on north-east Thailand or even the entire Mekong river basin, in reality Hanoi has more than its hands full for the present and may even be dangerously overextended. The inherent failings of Marxism have constrained its spread in South-east Asia more efficiently than Western force of arms.

BANKAMERICA'S ANNUAL MEETING



Sam Armacost

Some awkward questions for Mr. Armacost

By William Hall in New York

over. When the 46-year-old Sam Armacost took over as chief executive, four years ago this month, BankAmerica Corporation was the biggest bank in the world and far away the most profitable U.S. bank. It had reported record profits in 1980 of the last 20 years and its earnings per share had been growing at a compound rate of 15 per cent over the previous decade. The bank was earning 17.5 per cent on its equity, one of the best returns in the banking business, and its dividends were growing considerably faster than the U.S. inflation rate.

The contrast now could not be more vivid. The bank's earnings have fallen for four years in a row and for the last two years, the group has been shrinking in size. In 1984, it earned \$346m, or \$1.77 per share, compared with the 1980 peak of \$640m, or \$4.22 per share. BankAmerica shares are currently trading over 30 per cent lower than they were when Mr Armacost took office and the dividend has not grown a cent.

BankAmerica's shareholders are not the only people concerned by the slump in the group's earnings. U.S. bank regulators and rival bankers have been surprised by the ease with which one of the strongest banks in the world, and the biggest, can slip from grace. There is no hint of concern in the world's money markets as yet about BankAmerica, and there are very good grounds for believing that the group has turned the corner.

Nevertheless, BankAmerica is being watched more closely. Its experience over the last four years is a worrying reminder of the speed at which circumstances can change in an increasingly deregulated U.S. financial system. It is much easier to identify the winners and losers in the U.S. banking industry today than it was just four years ago.

Then, BankAmerica and Citicorp were running neck-and-neck for the title of the biggest bank in the world. It was hard for an outsider to tell which was the better managed institution. Today, it seems obvious. Citicorp is nearly a

third bigger in assets and in the first quarter of 1985 earned nearly one and a half times as much as BankAmerica.

The latter's recent performance is the most extreme example to date of the pitfalls lying ahead for unwary bankers as the rules and regulations surrounding the U.S. banking industry are dismantled.

When Sam Armacost took over from Tom Clausen, who left to head the World Bank, he inherited a group which by his own admission had "got very smug." Although the bank had wanted overseas it made its real money in California where a huge branch banking system topped up the state's rapid deposit growth. The government limited the rate paid to depositors, so the bank with the biggest branch net-

into bolstering its capital base. BankAmerica's credit problems are split about equally between its domestic and international operations. In the U.S. it is the biggest private lender to agriculture and one of the biggest real estate lenders and although these industries have well publicised problems, Mr Armacost admits that the bank's credit underwriting standards slipped during its explosive growth in the 1970s. Inflation made a lot of bad loans look good.

The bank is still paying for its mistakes. Its non-performing loans have jumped from around \$300m at the end of the 1970s to \$3.5bn now, slightly over half of which are foreign loans. These figures do not include another \$1bn of foreclosed real estate and loans where interest

Its experience is a worrying reminder of the speed at which circumstances can change

work w/ able to win the lion's share of the market.

"We grumbled about regulation, but it was great fun not being able to pay more than 5 1/2 per cent on passbook savings accounts," says Mr Armacost with a wistful smile. "It was a company designed to maximise the gains from regulation," and BankAmerica made the most of its advantages. It committed a horrendous mistake. Its cheap deposits to fixed rate real estate lending and used the rest of its ample liquidity to back an aggressive push into international lending.

When Mr Armacost took over he was conscious that BankAmerica had the most to lose in the short term from the deregulation of U.S. interest rates. What he had not counted on was the bank's credit problems, which exploded under him and removed much of the group's flexibility to take full advantage of the positive aspects of the deregulation of the U.S. banking industry. At the prompting of the regulators, BankAmerica has had to divert much of its scarce resources

is overdue by more than 90 days.

It has charged off over \$2bn of loans over the last four years and is still absorbing losses at three times its normal rate which is probably depressing its earnings by around \$250m a year. While it believes its loan problems are beginning to subside, BankAmerica says it will be another two to three years before its loan losses return to more normal levels. Meanwhile, "BankAmerica" can ill afford any further deterioration in the quality of its \$7bn loan portfolio to heavily indebted Third World countries.

Sam Armacost is well aware that time is not on his side. One of his first tasks was to redress the bank's failure to invest in new technology and equipment during the 1970s. "We've been sitting here with a gigantic battleship that was built to compete before nuclear subs and long range aircraft ever came along was how he recently summed up the group's antiquated delivery system. He went out and hired Max Hopper, who had revolutionised

to try to change the bank's culture from that of a rather inbred, paternalistic organisation where job security was the trade-off for low pay, to one of ideas. He hired a Yugoslav management consultant, Ichnak Adizes, to help get the message across that BankAmerica had to change if it was to survive over the long term. The bank has made great play of a little document known as "vision, values and strategies" which sums up its commitment to serve customers with the highest standards of performance at the lowest cost.

The group has brought in several senior managers from outside the banking business, but its chairman, meanwhile, its traditional management team will have been completely reshuffled when Art Toupin, a vice-chairman, retires later this year. Sam Armacost now has his own men in place. The legacy of Tom Clausen can no longer be blamed for the bank's travails.

Mr Armacost's bid to reposition BankAmerica for a deregulated environment has been hailed as one of the toughest turnaround jobs in U.S. business. But there are signs that the bank is beginning to respond and a growing number of Wall Street analysts are turning cautiously bullish.

New York brokers, L. F. Rothschild, Unterberg, Towbin argue that 1985 will "mark the start of a very significant recovery in the group's financial condition and earnings prospects."

Not all analysts are as optimistic. Overhead expenses remain high by industry standards and credit quality problems are taking longer than expected to disappear.

Roy Hartmann, who heads the Californian banking operations of rival Security Pacific, says that sooner or later BankAmerica will have to face the local Californian competition.

Mr Armacost is convinced that within the next three to five years BankAmerica's return on equity will be back to its previously targeted 15 per cent. He is also confident that the bank's giant retail deposit base, which made it far more vulnerable to interest rate deregulation than the money centre banks like Citibank and Morgan Guaranty, will work in its favour over the long term.

"I think their liability structure is much more precarious than ours," says Mr Armacost. Over the long haul he believes that the group's traditional strong liquidity will work in its favour. Indeed, the lesson from the bank's recent performance may be that in a deregulated environment it could happen almost as easily to another pillar of the U.S. banking community.

Thomson's plumb-line

Sinclair Thomson's sun-tan set him apart from his distinguished but otherwise pallid, fellow directors at TI Group's annual meeting in Birmingham yesterday.

But his explanation is typical of the new style that the chairman of TI's successful domestic appliance division has brought to the boardroom of one of Britain's more traditional companies. "All in the course of duty," Thomson laughed. "I was concerned about the plumb-line and all male at that."

Glow-Worm, a Belper-based company supplying boilers and heaters, which TI acquired in the mid-1970s, is a young and youthful Thomson, has an incentive scheme under which customers—usually plumbers—breaking the sales target are whisked away for a week to some exotic location.

This year it was Orlando in Florida. Thomson says "For just one day we inflicted on them a pretty sophisticated hard-sell. It's not often we get such a captive audience."

Thomson's methods have delivered the goods. Glow-Worm shows a trading profit up from £150,000 to around £4m. And the



"It's either the gas bill or a buy-out proposal"

Men and Matters

division which the 42-year-old young by TI main board standards heads, has been rewarded by chairman, Ronnie Unger, as a bonus business for the new TI strategy.

Thomson confesses he was only able to spend a couple of days in Florida with Glow-Worm. "But such contact with customers is just what directors need to bring them down to earth."

Apart from the sales promotion, what else was on the itinerary? He winks playfully. "What do you think 800 plumbers would do in Florida?"

Big deal

The world's largest order for playing cards—4m packs—has come from the unlikely quarter of an oil company, Shell UK.

This is not Shell's idea of providing entertainment for bored oil rig workers. The order forms part of the latest and biggest of the garage forecourt games, launched to sell more petrol.

Shell's new promotion has the familiar "scratch card" technique—but with the difference that every card can win a prize. All the motorist has to do to win is to scratch out the right parts of the card.

This is the first time that a game involving a "probability" factor has been tried in a big way on the forecourts. It leaves Shell with an uncertain feeling about its potential liability.

How much does Shell stand to pay out if everyone scratches the winning combinations. I asked retail sales manager, John Smiddle, "I've no idea," he confessed. "I shall have left the company if that happens."

The commonest form of prize will be one of these 4m playing card packs. And Shell has had to go to Belgium to have them printed. Smiddle says no

British company could come up with the number required in the time available.

Messel's round

The City merry-go-round continues apace. Robert Cathery, 40, director in charge of institutional equity sales at Vickers de Costa, is leaving when the firm merges with Scrimgeour, Kemp-Gee in June.

Cathery will be joining brokers I-Messel, which acts for more than 80 corporate clients, including such as Grand Met, Glaxo and STC. Cathery has several personal friends among Messel's partners and, according to David Lloyd, Messel's senior partner, "likes the firm's ambience."

Messel, in which Shearson Lehman, the securities arm of American Express, became a limited partner last year, has already been busy recruiting elsewhere in the City this year in preparation for the "Big Bang."

In January, Peter Streetfield, Melinda Diamond and Simon Miller, all in their 20s, joined up from Quilter Goodison to form a team specialising in European securities—a market which Messel had not previously covered on a day-to-day basis.

Next month, Michael Howell, 31, a portfolio strategist, joins the firm from Laing and Cruickshank to bridge a gap between Messel's research and economic analysis teams.

David Lloyd says further recruitment is likely. "The day when one or two people could represent you in a particular area is long over. In anything you tackle now, you need considerable strength in depth."

Linking with another broker like Shearson Lehman, he says, has ensured "there has been no culture shock" and would provide great scope for building

up the firm's international activities.

On camera

While the British cinema industry struggles as never before to maintain a sizeable audience, it is to be all change at the British Board of Film Censors during the next couple of months.

The presidency has been vacant since the death of Lord Harewood, a road accident recently. Now another member of the Upper House with artistic leanings, Lord Harewood, is to be replaced by Lord Harewood, who has been managing director of the English National Opera for 13 years, has also served for two periods as a director of the Royal Opera House, Covent Garden, and in 1966 was artistic director of the Edinburgh Festival.

The board is also changing its name. In June it will become the British Board of Film Classification thus removing itself from any whiffs of Big Brother implied by the "Censor" in its present title.

And the team is to be strengthened under Harewood. For the first time two vice-presidents are being appointed—Lord Birkenhead, director for recreation and the arts at the GFC for the last six years, and Monica Sims, former director of programmes for BBC Radio.

Peace moves

Some deft political footwork by the British Board of Film Classification has been seen at the special commemorative conference of the 1955 Asia-Africa conference.

In the old conference hall in Bandung, Indonesia seated itself between the delegations from Iran and Iraq to avoid any unpleasantness. But reflecting the recent thaw in relations between South and North Korea, it seated them side by side. "We did not fight, or even get cross with each other," said a man from the South.

Letters to the Editor

Industrial protectionism

From Mr A. Hewitt

Sir, I cannot help but make comparisons between your article, "India could lose aid if helicopter deal falls through" (April 26), and the analysis in the same issue of "How Britain is being gobbled up in world markets."

The projects listed in the Hawker Siddeley study of gobbled up all attributes of British commercial performance to a lack of attractive financial packages and/or political pressure. Yet you report that India has been "warned" by the British Government that it will lose large amounts of aid unless it accepts a particular package of British helicopters, \$65m-worth of which "would be fully covered by British grant aid."

This seems to me to be both a strong example of political pressure and an attempt to compose an attractive financial package on the part of the Government. Whether this is an appropriate use of public funds which Parliament has voted for overseas development assistance, or (if I may

echo the Byatt report) there is any proof that such export credit subsidies are an efficient instrument for promoting British exports and jobs, remain unanswered questions.

I remain sceptical on both counts. Such beggar-your-neighbour policies, which the British Government admits to adopting only "to match the practices of our neighbours" are little more than another veiled form of industrial protectionism. They are particularly unworthy of a Government which believes in market competition and generally abhors public subsidies in industry.

The sooner the Organisation for Economic Co-operation and Development governments can agree to a collective dismantling of public subsidies the better.

Official aid programmes could then return to their original purpose of helping to promote sustainable economic development in the Third World.

Adrian P. Hewitt
Overseas Development Institute,
10-11, Percy Street, W2.

Costing power stations

From Mr P. Watts

Sir, May I answer Mr Miller's comments (April 24) on Sir Walter Marshall's address to the Institution of Electrical Engineers. In that address Sir Walter likened the Central Electricity Generating Board's order of merit to a league table where the "winners" are those with the lowest running costs—mostly fuel—per kilowatt-hour (kwh).

In this context nuclear stations have always been cheaper than fossil fuelled ones.

Mr Miller is correct to assume that the order of stations in such a table would not be the same as the order of stations in total costs per kwh at each station. In fact there are differing conventions that can be applied to the calculation of total costs for stations already in commission. For example, over its lifetime a station such as Ferrybridge C would have higher total costs than a contemporary magnox nuclear station if capital is charged at a real rate of 2 per cent and lower if at 1 per cent, and a case can be made for using

either rate.

Mr Miller, however, refers to optimisation about construction times and future prices of fuel, and therefore is presumably also concerned with the choice between new stations in the future. Here the CEBG uses the conventions laid down by the Government and the issue turns on whether estimates of construction times and future fossil fuel prices are reasonably central.

This issue has been investigated at considerable length in the inquiry into the Sizewell B pressurised water reactor (PWR). What the CEBG there showed was that the PWR was cheaper overall than a new coal-fired station even in the unlikely combination of circumstances where there was no increase in fossil fuel prices in real terms from now on at the same time as construction period took 50 per cent longer than the target period.

P. E. Watts
(An economic adviser),
CEBG,
15, Newgate Street, ECI.

Less power for politicians

From the Secretary,
Association of County Councils

Sir, Mr Stark (April 23) advocates a number of changes he would like to see in the provision of services to ratepayers—mostly by switching their administration from local to central level, and in particular by scrapping county councils. Such ideas, although not to be taken too seriously, should nevertheless not be allowed to pass without comment.

County councils are responsible for 67 per cent of the total expenditure on local services in their areas. During the past few years, as everyone is aware, a number of services administered by local government have gone under direct Whitehall control. There is one inherent objection to such a practice and that is the almost complete removal of local accountability and thus real influence by the customer. Councils are far more under public scrutiny than anyone in Whitehall or under the direction of Whitehall. They are also more accessible than any MP. Decisions affecting their local communities are taken within

the confines of those communities.

We need less power for politicians and officials at both central and local levels. Voters and ratepayers should feel able to do something in cases where they are dissatisfied. At the moment, this association is studying ways and means of strengthening the accountability of local authorities to their electorates. This involves a thorough examination of wider issues than Mr Stark has put forward.

The present system of local government in this country is by no means perfect but we must avoid being so preoccupied with current problems that we do not achieve the best solution. That is why the Baker/Walgrave studies, the Widdows inquiry and the current work being carried out is the right way to arrive at a total package of improvements. I suspect that Mr Stark is following the unfortunate precedents being set by those who think that current problems can be solved by "a quick fix."

John Stevenson,
68A Eaton Square, S.W.1.

Encourage local self-help

From the Controller,
Audit Commission for Local Authorities in England and Wales

Sir, Our report on capital expenditure controls in local government in England, shows all too clearly that the present levels of local authority capital spending are below those necessary to maintain, let alone improve, the state of the existing local authority housing stock (which accounts for around 25 per cent of all dwellings) schools and roads. At the same time, the existing systems for controlling this expenditure are not only ineffective from a control point of view, they are also leading to waste and inefficiency measured in hundreds of millions of pounds. And the outlook is for more of the same, only worse: projections suggest that on present policies, local authorities' capital spending will decline further, from around £5.5bn a year to around £3bn a year at the turn of the decade (in current prices).

The solution is not to ignore the problem and hope that it will go away. It will not. Neither is it necessary to increase public sector borrowing. Rather, local authorities can be enabled and encouraged to do more to help themselves—along the lines suggested in the report. A combination of efficiency gains, further sales of under-utilised assets and changes in charging policies could generate sufficient funds to support a capital programme that would arrest the run-down in the state of schools, roads and local authority housing without the need for more public sector borrowing.

J. M. M. Banham,
1, Vincent Square, SW1.

Successful crude oil trading

From Mr M. Cole

Sir, Regarding Mr Roy Grantham's letter (April 23) I would like to record (as someone with many years oil industry experience, and a particular interest in the continuing prosperity of the small independent petroleum trader), that his pipeline agency "to trade crude oil with the backing of Government" is extremely attractive, and as a taxpayer, however, the blind bogies.

The attributes of a successful crude oil trader are unlikely to be found among employment, nor in my opinion are they often apparent in an individual who finds it necessary to seek the

employment benefits and protection of an association such as that of which Mr Grantham is general secretary.

I wonder whether Mr Grantham would like to personally finance, or indeed invest his association's funds in a trading venture (whatever that means in a pricing context) establishes the price at which it buys and sells oil while disregarding the best balance of the industry's revenue liabilities, investment costs and downstream interests, which considerations he states Esso.

Martin T. Cole,
20, Eaton Park Road,
Cobham, Surrey.



Radio network facilities

From the Chairman,
Communications Consultants

Sir, — Telecommunications liberalisation came in with a rush, which has subverted into a slow and steady progression. A number of organisations, including statutory authorities, have installed radio networks for internal communications between various office locations, confidently expected to be able to transfer a telephone call coming into one office over their network, to another office which was better able to answer the particular caller.

This facility has been denied by pressure from British Telecom communications and there is no guarantee that they will ever be able to make use of the installed equipment in this manner.

A separately rented BT line between the same two offices must be used. The situation will be reviewed, but only then not before 1988.

A week in politics has been said to be a long time. For industry four years is a very long time. We know of numerous organisations frustrated by this impediment. Can the practical considerations which cause this delay be overcome somewhat sooner? We think they can.

A principal factor in formulating the present policy is the Government's determination not to diminish BT's profit capability. We entirely agree. After all, there is no point in having BT as a public company and

then cutting the ground from under its feet. Our suggestion is to increase its profitability, which should be acceptable to BT, to the Government as a major shareholder and to the public in general in the following manner.

When BT rents a line from one location to another, the rental comprises two basic components: what it costs to provide the line including capital, administration charges and maintenance costs and the profit element it makes from providing the line. If instead of paying the full rental of such a line to BT for transferring FSN calls from one office to another, the owner of a private network could make

specifications, was licensed to transfer such calls over his private network, and the licence fee for each circuit was, say, 5 or 10 per cent more than the BT profit calculated for the line, then all should be happy. BT would increase its profit and still have the line to rent to some other user. The private network owner could make better use of his invested capital, improve business efficiency and operate at lower costs—all to the ultimate benefit of consumers.

The idea seems worth consideration — and surely need not wait until 1988.

D. H. Smith,
Stephens Chambers,
Bank Court,
Marlowe, Hemel Hempstead.

Labour costs and employment

From the Managing Director,
Executive Search

Sir, — Further to recent correspondence on the price of labour and its effect on employment, suppose that a firm's livelihood depends upon that labour (including management) is 50 per cent of the cost of its product. Its tender is 10 per cent of the cost of its product. An average reduction of 10 per cent gross (the net or take-home figure would be less) in salaries and wages

(in justice, the former more than the latter) would lower the price and secure the order. This principle not been practised by the automobile industry in the U.S. Electrical and Plumbing Trades Union here, continued employment being preferred by those employees to being out of work. If jobs can be saved thereby, unemployment can also be reduced by such pricing.

J. M. Reid,
80, Symons Street, SW3.

Use Leeds for a quick change

From Mr M. Sullivan

Sir, — Sir Terence Beckett's experience on the M1 ("Men and Motors," April 24) will no doubt further reinforce his desire to convert Britain with more motorways. But the reality reveals that he and the CBI are just out of touch. Any ordinary London to Harrogate driver would use not the M1 but the A1 — easy to find, shorter, as quick and more pleasant, not least in the catering provided at hostilities in

which (unlike motorway cafes) a CBI man would feel at home. The InterCity 125, which gets you to Harrogate 24 times a day with a change at York or Leeds in around three hours, really reveals that he and the CBI are just out of touch. Any ordinary London to Harrogate driver would use not the M1 but the A1 — easy to find, shorter, as quick and more pleasant, not least in the catering provided at hostilities in

Climate for enterprise

From Mr P. McGregor

Sir, — It would be a pity if Mr Nicholas Edwards' "hand some apology" (April 22) for his criticisms of the General Electric Company were to obscure the real issue. This is not why that company prefers to keep a large cash reserve. In fact most of the major electronics companies could readily find resources for the development of new products and markets in the world's fastest growing industry than they choose to invest for those purposes. Moreover, while Britain is losing its share of the world market.

The real question why the "climate for enterprise" which the Government has created is not a climate which

encourages the larger companies to spend at least some of those resources to maintain or increase that share. Lord Weinstock and the leaders of the other companies are rational men who react to the way they see it. They have no duty to oblige Ministers but must look after their companies' interests.

It is the Government of which Mr Edwards is a member which should ask itself questions it must not ask GEC (and others) is not good enough for the country.

Peter McGregor,
Pacres,
Trovestraw Way,
Loudwater, Herts.

Rents and a dangerous dogma

From the Labour Spokesman
for Housing, Westminster City Council

Sir, — Councillor Teresa Gorman's enthusiasm (April 23) for the deregulation of new tenancies is a prime example of dogma at its most dangerous. There is not a shred of evidence to support her assertion that this proposal will increase the number of lettings on the private market. Anyone who knows anything about housing in Westminster knows that the vast majority of new lettings in the borough already exploit loopholes in the Rent Act to avoid restrictions — through company lets, holiday lets or non-exclusive licence agreements. Despite this effective deregulation, the private

rented sector inexorably declines.

Furthermore, there is clear evidence from the past about the disastrous consequences of deregulation. Surely one would expect a Westminster councillor to remember Roshan-ism.

These irresponsible plans would mean exorbitant rents, lack of security, increased harassment and homelessness for thousands of people in Westminster. The only conceivable good that can come from being represented so badly is an end to Tory rule in the City. (Councillor) Neale Coleman.

PO Box 240,
Westminster City Hall,
Victoria Street, SW1.

Irony, mergers and competition

From Mr P. Thornton

Sir, — There is a pleasing irony in your report (April 24) about the merger of three firms of chartered accountants. The senior partners are reported as saying that "increasing competition, created by the Government's relaxation on advertising for the profession, had stimu-

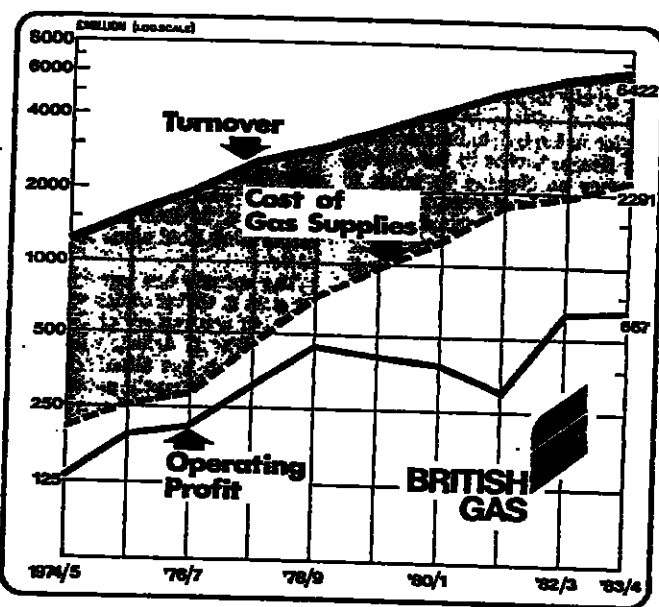
lated the merger." It is interesting how the Office of Fair Trading's desire to see greater competition in the profession is leading to a reduction in the number of competitors.

P. U. Thornton,
"Simons," Church Road,
Newdigate, Dorking, Surrey.

Privatisation of British Gas

Following in the footsteps of British Telecom

By Ian Hargreaves



Leighton Morris

win his fight within the Cabinet to sell British Gas undivided. The consolation for the Chancellor is that he will get the proceeds rather earlier.

The result will be an opportunity for the City—along with employees, who like Telecom employees will have special status in buying shares—to size up the most juicy profitable of the nationalised industries.

Last year, British Gas made £1.02bn operating profit on turnover of £6.4bn on a historic basis, or £668m at current accounting basis, that amounts to a return on average net assets of 22.6 per cent, even without the income from the corporation's oilfield assets, which have already been privatised. The corporation is worth around £8bn, according to City estimates.

But British Gas is not problem-free. The cheap North Sea gas supply contracts it wrote in the 1960s and 1970s are starting to run down and its average feedstock cost last year — 13.26p a therm, showed a rise

of 14.3 per cent on the year. Gas supply costs will continue to rise at twice the level of inflation for several years to come. As Sir Denis told the Commons Energy Committee last year: "That is exactly why we are running such a heavy programme of containing non-gas costs. We see ourselves for the next few years at least being able to make savings in non-gas costs sufficient to offset part of the external cost coming to go forward with tariff increases roughly at the rate of inflation."

That is the crucial financial question for British Gas—can it continue to hold prices at a time when electricity tariffs, because of over-capacity and the availability of cheaper electricity from modern power stations, are certain to go on falling in real terms? Sales of electric storage heaters rose 25 per cent last year.

By locking in a third of its supplies in the 1960s from Norway's Sleipner gas field, British Gas had hoped to have estab-

lished stronger leverage against UK gas suppliers to hold down its overall gas supply costs and make a major assault on the industrial and commercial fuel market. Those plans have been dented by Mr Walker's recent veto of the deal.

As Sir Denis implicitly pointed out, however, the corporation has substantial profit margins to play with. Although its gas supply costs, including gas levy paid to the Government, are now over 17p a therm, the standard retail price for gas is 37p a therm.

The trickiest aspect of privatisation will be to ensure that the consumer's interest is not squashed between the corporate ambitions of British Gas and the oil companies, which want even higher returns from their North Sea gas fields. A gas conservation of Otel (the telecommunications regulatory agency) will be designed for this purpose.

There are a number of other points for the City to examine closely as it makes up its mind about British Gas:

● Has the corporation got a grip on its offshore engineering division, following serious cost overruns on the Morecambe Bay gas project?

● What freedom will the privatised corporation be given to explore for oil and gas? Currently, British Gas is supposed to be excluded from likely oil-bearing zones — a geologically nonsensical restriction.

● What is the future of the gas levy, which cost British Gas £551.5m last year? Will the corporation be subject to special and punitive levels of taxation in the future?

A decision will also have to be made about the future leadership of the industry. Sir Denis's term expires in June 1988 when he will be 62. It is widely assumed within both the industry and Whitehall that following his public battles with Mr Lawson and, indirectly, the Prime Minister, he will not be re-appointed.

The chairman's chosen heir is Mr Bob Evans, the current chief executive. But it is equally widely assumed that Mr Evans has little chance of getting the job. One of the criticisms of Sir Denis most frequently voiced inside the oil and gas industry is his alleged failure to surround himself with senior management of sufficient breadth and stature. The argument, anathema to Sir Denis, is that an outsider's firm hand is needed.

Various candidates have already been suggested—among them Mr John Ralsman, recently retired chairman of Shell UK. The battle for the succession may well turn out to be the one into which Sir Denis pours most of his very considerable energies in the coming months.

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Delors wants Eureka in EEC framework

By Quentin Peel in Luxembourg

THE FRENCH plan for Eureka, a major European research programme into fields of high technology, must be brought within the framework of the European Community, even if it does not involve all the member states, M. Jacques Delors, president of the European Commission, said yesterday.

He welcomed the proposal for a European initiative to match the technological leap forward threatened by the U.S. Strategic Defence Initiative (SDI), or star wars programme, without necessarily including the military implications of the U.S. plan.

The Eureka proposal was being canvassed yesterday by M. Roland Dumas, the French Foreign Minister, in the wings of the EEC Council of Ministers meeting in Luxembourg.

M. Delors, who has just returned from a week-long trip to the U.S. during which he met top Administration officials and visited high-technology companies in California, said he believed it was vital to keep such a programme within the EEC. He said that should be done even if it meant introducing an element of "variable geometry" - allowing member states to move at differing speeds - into Community structures.

M. Delors said he would put forward plans to the next EEC summit in Milan in June for institutional reforms to enable such a programme to go ahead without unanimity among the Ten. This would amount to the first time plans have been put forward at such a level for a multiple-speed Community.

Some member states such as Ireland, Denmark and Greece would have serious reservations if the Eureka programme into fields like lasers and particle beam technology did have obvious military implications. On the other hand, both Britain and West Germany have expressed some caution at the French plan because of their apparent interest in companies taking part in President Ronald Reagan's star wars programme.

M. Delors said yesterday that Mrs Margaret Thatcher, the British Prime Minister, appeared to be saying "no" both to his own proposals for an expanded EEC research programme, put forward at last month's Brussels summit, and to the similar French scheme.

"I hope this is not going to be her final reply," he said. A Community-wide research programme was essential to the technological future of Europe, if it was not to be left behind by the U.S. initiative.

He said the programme might be jointly financed from EEC budget funds and national treasuries.

Citing the hypothetical example of a biotechnology research programme backed by only six out of the 10 present member states, he said he would argue that such a programme would be seriously weakened outside the Community.

Arco to buy back shares

Continued from Page 1

combination of its actions should increase its net after-tax income from continuing operations by £250m in 1985. The company was budgeting earnings per share for 1985 of \$5.95, and estimates that the impact of the restructuring would be to boost earnings per share to between \$8.80 and \$9.70.

Mr William Kieschnick, Atlantic Richfield's chief executive, said that "the petroleum industry, as well as U.S. industry generally, is undergoing major structural changes which were not widely anticipated."

Atlantic Richfield's share price jumped 55¢ in early trading to \$58.

Bonn tries to contain damage of Bitburg visit

BY RUPERT CORNWELL IN BONN

THE West German Government is now trying to put to one side its ever more visible irritation with reaction in the U.S. to President Ronald Reagan's visit to the Bitburg cemetery on Sunday in order to contain the longer-term damage to Bonn-Washington relations the controversy threatens to cause.

Little doubt exists that the stop-over at Bitburg, where a number of former Waffen-SS soldiers are buried, will take place. Yesterday both Chancellor Helmut Kohl and Mr Reagan again made plain that they will not be deflected by the outcry in the U.S., which still shows small signs of abating.

Herr Peter Bönisch, the Bonn Government spokesman, stressed yesterday that the ceremony at the graveyard - where, according to the official programme of the Presidential stay released yesterday, Mr Reagan is still to lay a wreath - was intended to honour "not only the soldiers buried there, but the war dead of every nation."

There was, he declared, no question of "whitewashing" the Nazis, or of minimising their crimes. But Herr Bönisch criticised the U.S. media for their coverage of the affair, and their alleged failure to refer to the good relations between Germans and Americans today at the Bitburg base.

The intensity of the dispute over the visit to the cemetery has astonished and profoundly upset West German public opinion. Although most German newspapers acknowledge that on diplomatic grounds it probably should have been called off, there is little inclination to blame Herr Kohl alone for the debacle.

The episode has caused particular pain in that it comes so close to the 40th anniversary of Germany's World War II defeat, whose commemoration has already been the object of so much national self-examination and soul-searching.

What has hurt most, commentators agree, is that at a stroke the efforts of four decades to rebuild the image of Germany, particularly in the U.S., have been placed in jeopardy. As a result a new impetus might be given to latent anti-Americanism in West Germany, they warn.

As the conservative Frankfurter Allgemeine Zeitung (FAZ) observed yesterday, "a mighty journalistic campaign" has "resurrected the caricature of the ugly German and torn open old wounds." The paper spoke scathingly of "the business interests of the entertainment industry, to whom the Nazi theme is always welcome."

It would be well, the paper noted, for Americans to bear in mind the

growing tendency "towards refusal of all things American." Hilbert's such feelings have been mainly on the left, "but we betide that they be reinforced from the other end of the political spectrum." The only beneficiaries of such a development would be the Russians, the FAZ warned.

Herr Erich Honecker, the East German leader, stepped into the controversy yesterday by attacking Herr Alfred Dregger, the Christian Democrat majority leader in the Bundestag, for criticising 33 U.S. senators who urged President Reagan not to visit the Bitburg cemetery, writes Leslie Collitt in East Berlin.

Herr Honecker said the senators were supported in their view that the SS was a "criminal organisation" by the Nuremberg war crimes trial. He added that Herr Dregger was merely pointing to the "direction" in which he wished to push West Germany.

The East German president noted that he and others who actively fought the Nazis bowed their heads in memory of the "heroes of the anti-Hitler coalition." Herr Honecker served eight years of a ten-year sentence for "high treason" against the Nazis in Brandenburg prison, which was liberated by the Soviets in 1945.

Bristow launches £89m bid for troubled helicopter group

BY LONEL BARBER IN LONDON

MR ALAN BRISTOW, the 61-year-old founder of the Bristow Helicopter Group, the international helicopter operator company, yesterday launched a £89m (£107m) consortium bid for Westland, the troubled UK helicopter manufacturer.

The bid is via a newly created company, Bristow Rotocraft, which is backed by London financial institutions led by Mr Bristow's advisers, Kleinwort Benson. The consortium has agreed to put up £80m in cash if Mr Bristow's offer succeeds.

A joint statement said that the new "dynamic leadership and injection of new capital would transform Westland's prospects."

Westland, advised by J. Henry Schroder Wagg, attempted yesterday to pre-empt the takeover bid by revealing a three-point defence one hour before the Bristow consortium unveiled its offer terms. The defence included a plan to float off in part or whole Westland's technology division with a separate full London stock market quote.

Westland said that it intends to

oppose the offer vigorously and believes that its own strategy is in the best interests of shareholders. Westland shares which have risen sharply amid bid speculation, closed unchanged at 140p.

The consortium bid was seen by London analysts as a final effort to turn round Westland, Britain's only helicopter manufacturer. A slump in the world civil helicopter market has hurt Westland badly, while the Indian Government has balked at signing a £80m order for the W30. "The bid appears to solve Westland's debt problem," said one broker, "but the empty order book remains."

The consortium includes Hoare Govett, the stockbrokers, Montagu Investment Management, the Alliance Unit Trust, the M&G Recovery Fund, Fleming Mercantile Investment Trust and Investors in Industry.

Mr Bristow, shortly to retire as chairman of Bristow Helicopter Group, has been appointed chairman of Bristow Rotocraft and will be appointed chief executive when the offer becomes unconditional.

Two named non-executive directors include Mr Alan Curtis, deputy chairman of Group Lotus, and Mr George Russell-Fry, formerly managing director of the Bristow Helicopter Group.

Under the deal, Mr Bristow and his institutional backers will put up £80m in cash for 40m shares at a price of 150p once the offer becomes unconditional. Bristow Rotocraft will then apply for a full stock exchange listing.

Bristow will then offer a one-for-one share swap which values Westland shares at 150p and the company at £89.5m. However, to offset possible criticism that existing Westland shareholders' interests are being diluted, Bristow will offer up to 10m of its shares (25 per cent of the equity) to accepting Westland shareholders on the basis of one Bristow share for every six Westland.

Effectively, this constitutes a one-for-six rights issue. The offer applies to Westland shareholders who accept within 14 days of the offer being declared unconditional. See Lex; news analysis, Page 7

Talbot UK warns of loss this year after small 1984 profit

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

TALBOT UK, the British subsidiary of the French Peugeot group, which made its first profit for a decade in 1983 with a net £3.1m (£3.75m), remained in the black last year, but by only £737,000.

But Mr Geoffrey Whalen, the chief executive, gave a warning in his annual report that Talbot UK would suffer a net loss for 1985.

The seven-week interruption to production of the car kits Talbot sends to Iran, because the Iranians could not provide letters of credit, has already had an adverse impact on the 1985 results, he said.

The likely disruption to be caused by the introduction of a new medium-sized car, code-named C28, will also help push Talbot back into the red.

C28 will be launched in October but so far no decision has been made about whether it will be a Talbot or a Peugeot model.

Problems in the Iranian contract because of the Iran-Iraq war and consequent foreign currency re-

straints also played a part in the steep drop in profit last year. Talbot supplied only 57,500 car kits - assembled in Iran into that country's best-selling Peykan model - compared with 87,800 in 1983.

Mr Whalen recalled that Talbot recently negotiated an oil counter-trade arrangement "which should provide continuity of production (for Iran) and regularity of payment well into 1986."

He pointed out that the association with Iran dates back 17 years and insisted Talbot "is confident of many years business in the future."

Mr Whalen also blamed the highly competitive nature of the UK car market and high interest rates for last year's profit reduction. Sales of Peugeot and Talbot cars fell from 79,485 to 70,519 and the Peugeot-Talbot market share from 4.4 per cent to 4.0 per cent. Registrations of Peugeot-Talbot light commercial vehicles improved, however, from 9,154 to 10,361.

Talbot UK's car output dropped

from 120,503 in 1983 to 95,122 last year.

The company's turnover fell from £338.74m to £302.4m last year. The operating profit was £16.75m, down from £18.55m.

Interest charges rose from £10.56m to £11.65m and there were exceptional charges last year (for redundancies, reorganisation plus closures in the dealer division) of £4.37m against £4.93m in the previous 12 months.

Mr Whalen, who the accounts show received £89,000 in remuneration in 1984, said the Talbot UK manufacturing locations - Stoke, where the kits are made, and Ryton, both in Coventry - consistently achieved their scheduled production objectives last year and claims "the Ryton quality levels are now equivalent to the best in Europe."

He added: "Plans for restructuring the company are nearing completion and benefits will be felt in 1986 and beyond."

BL in Australia, Page 6

Two UK insurance brokers in talks on merger

By John Moore in London

C. E. HEATH and Hogg Robinson Group, respectively the fifth and sixth largest independent insurance brokers in the UK, are holding talks which could lead to a merger of the two brokers.

The move, announced last night, represents another major realignment in the industry. In the last few months Alexander & Alexander Services of the U.S. the world's second largest insurance broker, has been in merger discussions with Reed Stenhouse, the large Canadian insurance broker. More recently Sedgwick Group, Britain's largest independent insurance broker, announced a £333m (£634m) merger with Fred S. James, the world's sixth largest insurance broker.

On the London Stock Exchange yesterday the share price of Heath fell 12p to 558p valuing the group at £176m. The share price of Hogg Robinson rose 14p to 295p valuing the group at £103.7m.

Mr Derek Newton, chairman of C. E. Heath, said last night that he had approached Hogg Robinson with a view to achieving a merger. "We are complementary," he said.

Both sides said last night that the discussions "may or may not lead to a merger" and that if any merger were to take place it would be effected "through a new holding company."

In its last financial year ending in March 1984 Heath reported pre-tax profits of £19.1m, while Hogg Robinson, over the same period, reported pre-tax profits of £11.1m.

Heath is a medium-sized broker with substantial underwriting activities. Its broking operations represented under half of its operating profits in 1983/4. On the broking side it has a long standing trading relationship with Rollins Burdick Hunter, the U.S. broker which is owned by Combined International Corporation, a U.S. insurer.

Hogg Robinson, which has a strong UK broking side and extensive travel agency interests, has 28 retail broking offices in the U.S. The combined operations of both groups could create a broking unit with over 3,000 employees.

If Heath and Hogg Robinson merge it could bring the combined group up to around eighth position in the world league and in terms of revenue around the size of Willis Faber, another large UK broker.

Smiths to buy Glaxo surgical equipment unit

By Charles Batchelor in London

SMITHS Industries of the UK, a former motor components manufacturer which has moved strongly into the medical equipment business, is buying most of the surgical equipment operations of Glaxo Holdings, the pharmaceuticals group, in a deal estimated to be worth between £5m and £10m (£8.05-£12.1m).

This is Smiths' second major medical equipment acquisition in the past 18 months and is expected to make this division the company's largest profits earner - ahead of aerospace - within a year or so.

The two companies announced yesterday that they had reached agreement in principle for Smiths to buy Eschmann Bros & Walsh, a maker of operating theatre equipment such as operating tables and disposable surgery products.

Eschmann made a minimal profit on turnover of £19m in the year ended June 1984. It did not fit in with Glaxo's highly profitable pharmaceuticals business, which has been boosted recently by strong sales of Zantac, the anti-ulcer drug. Eschmann was also feeling the pinch from National Health Service spending cuts.

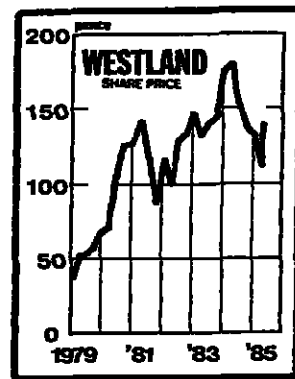
The Eschmann management is believed to have attempted to buy the company from Glaxo but was unable to agree a price.

Neither Smiths nor Glaxo would value the deal yesterday but they expect to agree formal terms by the end of May. Eschmann employs 560 people in Britain and also has about 60 staff in sales offices in France, Germany, Spain, Singapore and Australia.

Smiths has built up a medical equipment business which produced trading profit of £2.75m on turnover of £36m in the six months in February. The whole Smiths group made a profit of £21.4m on turnover of £197m in that period.

Early last year Smiths paid £7.2m cash for Downs Surgical, a publicly quoted maker of orthopaedic implants and neuro-surgical instruments. It first went into medical supplies in the mid-1950s when it bought a company, now called Portex, which made specialist extruded plastic components for the motor industry, and, as a sideline, disposable tubes for medical use.

THE LEX COLUMN Whirling blades at Westland



stood still at 140p at a discount to the bid, indicates some scepticism as to its soundness.

Heath/Robinson

Unmarried insurance brokers are as fashionable these days as unattached stockbrokers. The creation of powerful international groupings - such as those envisaged by the merger of Alexander & Alexander with Reed Stenhouse and of Sedgwick Group with Fred S. James - make the world very uncomfortable for the smaller groups. So it was no great surprise last night to find C. E. Heath and Hogg Robinson seeking strength in size. The merger, if consummated, would create a group with a combined market worth of about £280m and pre-tax profits of around £30m, leaving it roughly level-pegging with Willis Faber in terms of brokerage revenue.

The two brokers look on paper to make a good fit. Heath is a medium-sized operation with substantial underwriting activities, and therefore more directly exposed to the underwriting cycle than most brokers; while Hogg Robinson has sizeable operations outside insurance, including its travel agency. Neither group has managed to achieve a merger with one of the larger U.S. broking houses and by coming together now could trigger a wave of defensive domestic mergers among the medium-sized groups.

Westland certainly needs £80m in new money, if only to meet the costs of its share in the EH-101 project - its salvation for the late 1980s. The sale of a couple of Lynx or Sea King aircraft will not generate the necessary cash flow and there are dangers that inventory financing on delayed contracts is constraining such healthy bits of the business as spare parts or Normalair-Garrett. Ironically, the Bristow bid means that the RAF or the Indian Oil and Natural Gas Commission cannot order the W-30 without taking sides.

Westland pre-empted the bid by hinting that it might float off its share in Normalair-Garrett, which is probably worth all but a fraction of Bristow's 150p a share offer. There is also much, presumably, to be done in trimming back the helicopter business and in seeking larger markets for the hovercraft division through joint ventures.

Yet at this stage, it is hard to judge between such a vague pair of corporate plans. Westland shareholders, who have shown a capacity for staying put to have lasted so long, should continue in that posture. Westland's share price, which

ny would have proposed such a radical programme had Mr Pickens not been lurking in the background.

Arco is not the first oil company to shrink its asset base. Amoco is demerging its mining operations and buying in stock, while even the mighty Exxon has engaged in a share repurchase programme. But the Arco plan is much more ambitious than any of its predecessors. The proposed write-offs will reduce its net worth by more than a tenth, and so boost the return on shareholders' equity, while the repurchase programme would at current prices allow the group to buy in roughly a third of its outstanding equity. Taken together with the proposed capital spending reductions, the measures should boost pre-tax earnings per share by at least 50 per cent.

As a company with a strong reserve position and a formidable cash flow, Arco is in a better position than most to accept a sudden deterioration in its financial ratios. Long-term debt represented only 35 per cent of shareholders' funds at the end of last year but could be closer to double that figure once the programme is complete. Yet, to judge from yesterday's jump in the Arco share price, shareholders find high gearing a small price to pay for enhanced earnings per share and higher quality assets. There is not much danger that Mr Pickens will force any British company into similar action, but the Arco model is one which BP in particular might find instructive.

Slough Estates

With roughly 90 per cent of its UK portfolio located in the south of the country, Slough Estates can afford to feel more cheerful than some about the state of the industrial property market. The 1984 report and accounts, published yesterday, find the chairman in distinctly upbeat mood and there is little in the accounts themselves to confound his optimism. The UK portfolio has thrown up a valuation surplus and vacancies are running at a very low level.

The acquisition of Allcott has produced some increase in debt but the quality of the loan book is stronger as the majority of sterling borrowings are now on a floating rate basis. But the market, it seems, has its doubts. At 132p last night, the shares yielded 5.4 per cent - almost two points more higher than the sector average.

Atlantic Richfield

The only thing missing from the strategy document issued yesterday by Atlantic Richfield was the signature of Mr T. Boone Pickens. Unlike some of its competitors, Arco is embarking voluntarily on a course of action designed to increase the wealth of its shareholders. But it is difficult to imagine that the compa-

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Weather

Area	C	F	Area	C	F	Area	C	F	Area	C	F
Amsterdam	14	57	London	14	57	Madrid	14	57	Stockholm	14	57
Antwerp	14	57	Lyons	14	57	Munich	14	57	Switzerland	14	57
Birmingham	14	57	Paris	14	57	Norwich	14	57	Oslo	14	57
Bombay	24	75	Rome	14	57	Oxford	14	57	Reykjavik	14	57
Boston	14	57	Seville	14	57	Perth	14	57	San Francisco	14	57
Buenos Aires	14	57	Stuttgart	14	57	Rangoon	14	57	Singapore	14	57
Calcutta	24	75	Vienna	14	57	Rangoon	14	57	Sydney	14	57
Cardiff	14	57	Zurich	14	57	Shanghai	14	57	Taipei	14	57
Cebu	24	75				Singapore	14	57	Tokyo	14	57
Dublin	14	57				Perth	14	57	Toronto	14	57
Hong Kong	24	75				Rangoon	14	57	Washington	14	57
London	14	57				Shanghai	14	57	Wellington	14	57
Lyons	14	57				Seoul	14	57			
Madrid	14	57				Singapore	14	57			
Munich	14	57				Stuttgart	14	57			
Norwich	14	57				Vienna	14	57			
Oxford	14	57				Zurich	14	57			
Perth	14	57									
Rangoon	14	57									
Reykjavik	14	57									
San Francisco	14	57									
Singapore	14	57									
Sydney	14	57									
Taipei	14	57									
Tokyo	14	57									
Toronto	14	57									
Washington	14	57									
Wellington	14	57									

Ford chief for Wall St

BY TERRY DODSWORTH IN NEW YORK

MR PHILIP CALDWELL, chairman and chief executive of Ford Motor for the last five years, is moving to Wall Street following his retirement from the motor industry to take a top job at Shearson Lehman Brothers, the American Express investment banking subsidiary.

The announcement follows speculation that American Express is unhappy with the investment banking side of the former Lehman Brothers Kuhn Loeb, which it bought only a year ago. Since then, Lehman's corporate finance department has not been prominent in the wave of takeover activity which has kept other Wall Street firms busy, and is

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday April 30 1985

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Xerox profits slip 10% after insurance setback

BY TERRY DODSWORTH IN NEW YORK

XEROX, the diversified U.S. office products group, blamed the continuing strength of the U.S. dollar and a poor performance in its insurance operations for a 10 per cent fall in earnings in the first quarter.

Net income amounted to \$114m, or \$1.06 a share, against \$128m, or \$1.20 a share in 1984, when the company had a non-recurring loss of \$4m on the divestment of its Stuart operations.

The group's reprographics and information systems division, which is due to launch a range of new products today, saw first-quarter net income decline by 1 per cent to \$91m from \$98m a year ago.

Revenues increased slightly to \$2.03bn from \$2.01bn, but were depressed by the growing proportion of bought, rather than leased machines, and by the dollar. Sales in

this division would have increased by 5 per cent if the unfavourable impact of currency was excluded, the company added.

Mr Peter McCollough, chairman, said that today's equipment launch would introduce part of a stream of hardware and software products that Xerox plans to introduce in 1985 to "enhance its position in the information systems sector."

The new products are expected to include laser printers, two word processors built by Olivetti of Italy, a fresh version of the group's Star personal computer, and new communications cable and software to link the systems together.

Operating income in the group's financial services division fell to \$34m in the quarter from \$43m a

year ago, while on a post interest basis, after allocating financing costs associated with acquisitions last year, the contribution to the group's net income came to \$23m compared with \$32m a year ago.

The earnings decline in this division was entirely due to the Crum and Forster property and casualty insurance division, where operating profits fell to \$10m against \$25m a year ago.

By contrast, Xerox credit and Van Kampen Merritt increased their first-quarter net income to \$24m against \$18m a year ago.

Mr McCollough and Mr Kearns said that Crum and Forster was continuing to increase prices particularly on its most troubled commercial insurance lines, and that "we are pleased that the rate of increase is accelerating."

UPI filing reveals debts of \$45m

By William Hall in New York

UPI, the ailing U.S. newsagency, finally filed for protection under Chapter 11 of the U.S. bankruptcy code on Sunday evening and revealed that it owed nearly \$45m, more than twice as much as had been generally assumed.

The 14-year-old agency's battle to stay in business will be helped by the filing, which will prevent creditors seizing its assets while it attempts yet again to put its financial affairs in order.

UPI's main lender, Foothill Capital Corporation, agreed over the weekend to resume financing the group's day to day operations up to a limit of around \$4m. It was Foothill's decision to withdraw its financial support last week after the trade union representing UPI staff had refused to make further wage concessions that precipitated the latest financial crisis.

The newsagency, which has not made a profit since the 1960s, will now be able to pay its 1,800-strong workforce around the world. It was far from clear yesterday, however, whether it would be able to avoid asking the staff to make further sacrifices in its bid to remain in business.

In a move to increase its revenues, UPI has raised its rates by 9.9 per cent and has agreed to sell some of its communications equipment and lease it back.

CAD/CAM PIONEER STRIVES TO CONTAIN EXPENSES AS DEMAND RECEDES Computervision slips into loss

BY OUR FINANCIAL STAFF

COMPUTERVISION, the pioneer of computer-aided design and manufacturing (CAD/CAM) systems which this month laid off 14 per cent of its workforce, yesterday reported a fall in sales and slide into loss.

The Massachusetts-based company - which has until now grown fast and last year broke the \$500m barrier in sales terms - said the net loss for the first quarter of 1985 was \$18.8m or 65 cents a share, compared with earnings of \$10.8m or 37 cents a share. Turnover slipped to \$105.8m against \$121.8m.

It attributed the result to operating expenses which were "far out of line" with its reduced revenue. This was partly because of an economic climate which it described as sluggish, as well as a lengthening in its sales cycle which stemmed from a

"continuing transition" of its product line.

Apart from the 950 cut in workforce, Computervision has been acting to curb production and marketing expenses representing an effort to retain its position as CAD/CAM market leader in the face of competition from IBM. It also last year launched key models at each end of its product range.

Elsewhere in the U.S. high-tech sector Sperry, the computer systems and farm equipment group - which recently entered the CAD/CAM related field of computer integrated manufacturing - announced a boost in quarterly net earnings to \$105.8m or \$1.89 a share, against \$88.8m or \$1.63 per share.

On the basis of continuing operations the improvement was sharp, as the comparable 1984 period

included a \$34m extraordinary credit. Sales reached \$1.8bn compared with \$1.48bn.

The quarter to March is the last in Sperry's financial year, which as a whole produced net earnings of \$288.7m or \$3.17 per share, against \$218.2m or \$2.47 a share. This was founded on an increase in sales to \$3.68bn against \$4.91bn, although the profit figures included non-recurring credits of \$27.2m for the latest year and \$16.2m in 1983-84.

Mr Gerald Probst, its chairman, said he expected continued earnings growth for the current year provided the dollar stabilised at around current levels.

Tandem Computers, the Cupertino, California-based manufacturer, at the same time reported a surge in net profits for the March quarter, the second of its financial year, to

\$5.8m or 16 cents a share. This compares with a year-ago result of just \$1.97m or 5 cents a share, and comes on the back of a rise in sales to \$146.5m against \$111.2m.

For the first half the net outcome was \$20.9m compared with \$12m, on turnover which rose to \$306.1m against \$237.8m.

In Atlanta, Georgia Mr John Akers, chief executive of IBM, told the annual meeting that despite the previously reported dip in first-quarter profits, the full year should show "solid growth in revenue and earnings."

From the current quarter, IBM was substantially stepping up shipments of the PC-AT, its most advanced personal computer, in order to meet what Mr Akers called extraordinary demand for the product.

Allied plans share repurchase

BY OUR FINANCIAL STAFF

ALLIED Corporation, the big U.S. chemicals, aerospace and energy group, has authorised a \$875m share repurchase programme and is negotiating the sale of three businesses.

The board has authorised the repurchase of 15m shares "from time to time" of its 82m shares outstanding. Financing will come from the recently announced sale of 50 per cent of Allied's Union Texas Petroleum subsidiary for \$1.4bn in cash and \$500m in preferred stock.

The authorisation is in addition to authority to buy 1.65m shares remaining under a previously an-

nounced stock repurchase programme. Allied has already repurchased 3.7m of its shares this year.

Mr Edward Hennessey, Allied's chairman, told the annual meeting that the company was negotiating to sell North American Refractories, C & D Power Systems and Prestolite Battery. The businesses were "not in market areas in which the company would like to expand."

Both C & D Power Systems, which makes lead acid industrial batteries and chargers, and North American Refractories, increased sales and earnings last year, benefiting from the improved economy.

Mr Hennessey said the company was focusing growth efforts primarily on the chemical, aerospace and automotive operating sectors, and certain businesses in the industrial and technology sector. The company's asset redeployment plan was continuing, through the divesting of some businesses and acquisition of new concerns.

Meanwhile shareholders approved several measures aimed at discouraging hostile takeover attempts. Measures include staggering the election of directors and establishing a "fair-price" amendment.

Dutch insurer seeks listing on Nasdaq

BY LAURA RAUN IN AMSTERDAM

AEGON, the second-largest Dutch insurance company, will seek a listing on the U.S. over-the-counter (OTC) market in a bid to further broaden international ownership of its shares.

The U.S. listing, on the National Association of Security Dealers Automated Quotation, or Nasdaq market, will be accompanied by a public offering in the U.S. of about 1m shares. This is expected to raise outstanding share capital by about 14 per cent and shareholder equity by between \$1.15bn (\$42m) and \$1.17bn.

The new shares will be offered at a price based on the Amsterdam share price, which closed unchanged at \$1.130 yesterday. Aegon is already listed on the London, Basel, Geneva and Zurich stock exchanges.

In a further move to promote marketability of its stock, Aegon also plans a two-for-one share split. This follows growth of nearly 5 per cent in the number of shares out-

standing last year, due to conversions and stock dividends.

Aegon, which was formed in 1983 through the merger of Ennia and Ago, said it still expected to report higher earnings-per-share this year, despite the new share offering and a 24 per cent dividend for 1984. The Hague-based insurer reported a \$1.17bn share profit last year.

In seeking a listing on the Nasdaq, Aegon is playing into one of its strong markets. Life, accident and health insurance businesses in the U.S. showed strong profit growth last year while the loss-ridden Miami Marine policy was closed. The insurer expects earnings from health insurance in the U.S. to fall this year but general insurance activities to improve.

Aegon, which ranks number two behind the Nationale-Nederlanden insurance company, reported a 16 per cent higher net income of \$1.24bn last year. More than 54 per cent of its revenues were realised outside the Netherlands.

Marsh & McLennan maintains recovery

BY OUR FINANCIAL STAFF

MARSH & McLennan, the U.S. insurance broker, achieved net profit of \$44m, or \$1.20 a share, in the first quarter, maintaining its recovery since the losses on unauthorised bond trading that hit the figures a year ago.

In the comparative quarter there was a \$28m or 76 cents per share loss after taking a \$110m pre-tax charge relating to part of the \$165m bond trading losses.

Revenues for the latest quarter

were well ahead at \$322m, from \$281m.

For the whole of 1984 the company reported earnings 37 per cent down at \$58.7m, or \$1.62, from \$93.8m, or \$2.65. Revenue last year reached a record \$1.1bn.

The rest of the bond losses were taken in 1983. Late last year Arthur Andersen, the U.S. accounting firm, agreed to pay Marsh & McLennan \$19.8m to settle a suit arising out of the bond trading losses.

InterNorth sets up credit line

BY OUR FINANCIAL STAFF

INTERNORTH, the diversified U.S. energy company which has recently been the subject of takeover rumours on Wall Street, has arranged a \$2.5bn line of credit with a group of banks led by Citibank.

The company said no definite plans for using the credit line had been formulated. It is currently in-

tended to be used for general corporate purposes, and is in addition to existing lines of credit totalling \$750m.

InterNorth has interests in natural gas distribution, petrochemicals and the transport and marketing of liquid fuels. The company's shares rose \$1½ to \$51½ on Friday, valuing InterNorth at \$2.26bn.

Court rejects WPPSS plea on debtors

WASHINGTON - The U.S. Supreme Court decided to review a decision that freed power utilities and rural electric co-operatives in six north-western states to finance two nuclear power projects. The plants were abandoned in 1982 because of substantial cost overruns and lower-than-expected energy demand.

The Washington decision held that the 88 utilities lacked statutory authority to enter into a 1978 unconditional agreement with WPPSS to assume payment obligations by purchasing shares of the project's future electricity.

In seeking a hearing by the U.S. Supreme Court, lawyers for WPPSS and Chemical Bank said the Washington decision raised serious questions about future municipal financing as well as "substantial issues of national importance."

Lawyers for the bondholders urged the Supreme Court to hear the case, saying it would present the fastest way of providing relief to the bondholders. *Reuter*

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Oil groups to join revival of Boussac

By David Marsh in Paris

SUBSIDIARIES of Elf Aquitaine and Total, the two state-controlled French oil groups, have agreed to join an effort to refloat Boussac, the trouble-torn textile group which has been in the hands of receivers for nearly four years.

Participations of FF 47.5m (\$4.97m) each are foreseen from Elf and Total, the two state-controlled French oil groups, have agreed to join an effort to refloat Boussac, the trouble-torn textile group which has been in the hands of receivers for nearly four years.

The funds will be put towards a FF 400m capital increase planned for the end of the year for Agache-Willot, the holding company of the Boussac group, which also filed for bankruptcy in June 1981.

Perinel, a property group from the private sector, was given government authorisation in December to take over Boussac's activities and go ahead with the fund-raising plan. The capital increase is, however, contingent on a satisfactory working out of a repayment schedule to creditors, who are owed about FF 2.7bn through their involvement in Boussac's tangled affairs.

Other investors taking part in the capital increase, apart from Perinel itself, are expected to be the Lazaridis and Worms private banking groups, British Bank Charterhouse and a group of Middle East investors.

FIRST PACIFIC FIRST PACIFIC HOLDINGS LIMITED

Consolidated Balance Sheet Summary as at 31 December, 1984 (in US\$'000)

Total Assets	1,342,363
Total Loans and Advances	636,070
Total Customer Deposits	873,819
Shareholders' Equity	142,123

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- First Pacific Finance Limited, Hong Kong, Jakarta
- First Pacific Fund Management Limited, Hong Kong
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Application has been made for the Notes constituting the above issue, which will be issued in denominations of U.S. \$10,000 and U.S. \$50,000 each, to be admitted to the Official List, subject only to the issue of the temporary Global Note. Interest is payable quarterly in arrears, the first payment being made on 31st August, 1985.

Particulars of the Notes and the issuer are available in the statistical services of Exel Statistical Services Limited. Copies of the listing particulars may be obtained during business hours on any weekday from The Stock Exchange, Company Announcements Office, Throgmorton Street, London EC2P 2BT, until 2nd May, 1985 only and until 14th May, 1985 (Saturdays and Public Holidays excepted) from:-

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30th APRIL, 1985

INTERNATIONAL COMPANIES and FINANCE

N. AMERICAN QUARTERLY RESULTS

ALLIANT INTERNATIONAL Consumer products, hardware			
First quarter	1985	1984	
Revenue	\$ 307.2	\$ 487.3	
Op. net profit	5.14m	6.9m	
Op. net per share	10.35	10.37	
1 Loss after prod. dividends			
AMCA INTERNATIONAL Construction products, energy			
First quarter	1985	1984	
Revenue	\$ 352.5m	\$ 352.1m	
Net profit	2.7m	2.5m	
Net per share	0.061	0.05	
1 Loss - Per share figures after preferred dividends			
AMERICAN BRANDS Tobacco products, drinks, toiletries			
First quarter	1985	1984	
Revenue	\$ 1.73m	\$ 1.84m	
Net profit	107.5m	106.7m	
Net per share	1.88	1.86	
BANC ONE CORPORATION Multibank holding company			
First quarter	1985	1984	
Revenue	\$	\$	
Net profit	29.6m	26.0m	
Net per share	0.78	0.69	
SECTION DICKINSON Medical and hospital supply			
Second quarter	1984-85	1983-84	
Revenue	\$ 287.3m	\$ 285.6m	
Net profit	22.0m	13.5m	
Net per share	1.05	0.65	
Six months			
Revenue	\$ 540.6m	\$ 541.8m	
Net profit	36.5m	25.0m	
Net per share	1.75	1.23	
BOSTON-BRYERS Drugs, toiletries, household products			
First quarter	1985	1984	
Revenue	\$ 1.08m	\$ 1.02m	
Net profit	134.5m	103.3m	
Net per share	0.91	0.81	
BORG-WARNER Auto parts, chemicals and plastics			
First quarter	1985	1984	
Revenue	\$ 836.5m	\$ 947.8m	
Net profit	44.8m	50.2m	
Net per share	0.50	0.55	
CAPITAL CITIES COMMUNICATIONS TV stations			
First quarter	1985	1984	
Revenue	\$ 234m	\$ 206.8m	
Net profit	27.7m	27.1m	
Net per share	2.15	2.07	
CHUBB CORPORATION Property/casualty insurance			
First quarter	1985	1984	
Revenue	\$	\$	
Op. net profit	24.2m	13.8m	
Op. net per share	1.15	0.70	
CINCINNATI MILACRON Machine tool maker			
First quarter	1985	1984	
Revenue	\$ 161.5m	\$ 151.7m	
Net profit	3.5m	1.8m	
Net per share	0.15	0.08	
CONSOLIDATED EDISON Utility			
First quarter	1985	1984	
Revenue	\$ 1.44m	\$ 1.45m	
Net profit	138.5m	144.4m	
Net per share	1.10	1.11	
CUMMINS ENGINE Diesel engines			
First quarter	1985	1984	
Revenue	\$ 572.2m	\$ 572.7m	
Net profit	29.3m	38.4m	
Net per share	3.08	4.03	
DART & KRAFT Foods, chemicals, consumer products			
First quarter	1985	1984	
Revenue	\$ 2.34m	\$ 2.41m	
Net profit	100.5m	107.8m	
Net per share	2.09	1.57	
DIAMOND SHAMROCK Energy, chemicals			
First quarter	1985	1984	
Revenue	\$ 954.7m	\$ 1.1m	
Net profit	58.1m	59.5m	
Net per share	0.44	0.43	
DOMINION TEXTILES Biggest Canadian textiles grp.			
Third quarter	1984-85	1983-84	
Revenue	\$ 187.7m	\$ 208.7m	
Net profit	47.9m	4.3m	
Net per share	0.271	0.34	
Five months			
Revenue	\$ 533.7m	\$ 623.4m	
Net profit	6.7m	15.2m	
Net per share	0.211	1.04	
1 Loss			
DUKE POWER Electric utility			
First quarter	1985	1984	
Revenue	\$ 751.4m	\$ 671.3m	
Net profit	134.7m	123.2m	
Net per share	7.16	1.56	
E-SYSTEMS Electronics eqpt			
First quarter	1985	1984	
Revenue	\$ 220.5m	\$ 190m	
Net profit	14.5m	15.8m	
Net per share	0.48	0.52	
GENERAL INSTRUMENT Cable TV-eqpt, semiconductors			
Fourth quarter	1984-85	1983-84	
Revenue	\$ 225.1m	\$ 220m	
Net profit	34.9m	7.4m	
Net per share	0.34		
1 Loss			
HISPAVAL OIL Energy			
First quarter	1985	1984	
Revenue	\$ 2.05m	\$ 1.95m	
Net profit	150m	95m	
Net per share	0.81	0.80	
IV INTERNATIONAL Trucking, waste handling			
First quarter	1985	1984	
Revenue	\$ 600.3m	\$ 554.8m	
Net profit	19.3m	1.8m	
Net per share	10.37	0.07	
1 Loss			
JOHNSON & JOHNSON Toiletries, medical products			
First quarter	1985	1984	
Revenue	\$ 1.95m	\$ 1.82m	
Net profit	171.3m	148.0m	
Net per share	0.94	0.78	
MACMILLAN Publishing			
First quarter	1985	1984	
Revenue	\$ 98.5m	\$ 77.3m	
Op. net profit	491,000	348,000	
Op. net per share	0.02	0.021	
MARTIN MARIETTA Aerospace, chemicals & bid. prod.			
First quarter	1985	1984	
Revenue	\$ 1,000m	\$ 810m	
Net profit	27.8m	24.8m	
Net per share	0.70	0.64	
MCDONALD'S Fast-food restaurants			
First quarter	1985	1984	
Revenue	\$ 806.6m	\$ 754.4m	
Net profit	84.3m	75.0m	
Net per share	0.95	0.85	
NEW YORK TIMES Diversified media business			
First quarter	1985	1984	
Revenue	\$ 327.2m	\$ 327.2m	
Net profit	32.3m	34.5m	
Net per share	0.81	0.82	
NORFOLK SOUTHERN Railroad			
First quarter	1985	1984	
Revenue	\$ 862.2m	\$ 864.7m	
Net profit	99.8m	103.2m	
Net per share	1.59	1.54	
PARSONS Engineering, construction			
Second quarter	1984-85	1983-84	
Revenue	\$ 432.5m	\$ 383.7m	
Net profit	8.5m	5.1m	
Net per share	0.42	0.30	
Six months			
Revenue	\$ 891.5m	\$ 758.4m	
Net profit	14.6m	14.3m	
Net per share	0.78	0.68	
PHILADELPHIA ELECTRIC Utility			
First quarter	1985	1984	
Revenue	\$ 151.2m	\$ 154.8m	
Net profit	151.2m	154.8m	
Net per share	0.78	0.81	
SCIENTIFIC-ATLANTA Satellite communications eqpt			
Third quarter	1984-85	1983-84	
Revenue	\$ 103.4m	\$ 95.8m	
Net profit	4.1m	2.3m	
Net per share	0.18	0.10	
Six months			
Revenue	\$ 318.5m	\$ 287.8m	
Net profit	11.5m	8.2m	
Net per share	0.50	0.35	
SIGNAL COMPANIES Mech. trucks, aerospace, energy services			
First quarter	1985	1984	
Revenue	\$ 1,200m	\$ 1,400m	
Op. net profit	66.1m	68.8m	
Op. net per share	0.68	0.53	
SHELL CANADA Energy			
First quarter	1985	1984	
Revenue	\$ 1,570m	\$ 1,410m	
Net profit	73m	57m	
Net per share	0.82	0.42	
SINGER Sewing machines, defence products			
First quarter	1985	1984	
Revenue	\$ 611m	\$ 630.2m	
Op. net profit	29.8m	11.8m	
Op. net per share	1.30	0.50	

Varta lifts payout as earnings surge

By Our Financial Staff

VARTA, the West German battery maker which is controlled by the Quandt family, reports a steep rise in profits for 1984 and plans to increase the dividend.

Having forecast higher profits earlier this year, Varta now says that parent company net earnings rose by 25 per cent to DM 29.6m (\$9.5m), from the DM 23.1m of 1983.

The group, which exports almost 40 per cent of turnover, is stepping up the dividend by 25 per cent. The payment is going up from DM 6 a share to DM 7.50.

Varta's recent profits performance has been chequered. The dividend was held at DM 6 for the three years to 1980. It was cut to DM 5 for 1981 and for 1982 was reduced to DM 4.

Group sales last year improved from DM 1.58bn to DM 1.71bn with domestic turnover rising by 7 per cent and exports moving ahead by 8 per cent. Domestic sales were DM 1.03bn and exports totalled DM 389m.

Varta ranks as number three in the world battery-making league. Starter batteries account for some 42 per cent of turnover with appliance batteries representing around 30 per cent of total sales.

The Quandt family, whose interests range from the BMW motor group to the Milupa baby foods empire, own about 60 per cent of the company.

German IBM profits rose 6.6 per cent to DM 726m (\$232m) in 1984 from DM 681m. A.P.-DJ reports from Stuttgart. Sales rose to DM 11.27bn from DM 10.62bn. Domestic revenue improved to DM 6.95bn from DM 6.45bn.

BNP raises net income by 14% to FFr 1.8bn

BY DAVID MARSH IN PARIS

BANQUE NATIONALE de Paris, France's biggest nationalised bank, yesterday reported a 14 per cent increase in group net profits last year to FFr 1.77bn (\$185m).

The result, which confirms the trend towards improvement in the generally low profitability of the French nationalised banking sector, was accompanied by a further strengthening of BNP's capital backing.

M. Rene Thomas, the chairman, pointed out that overall capital resources at the group level last year rose 25 per cent to FFr 16.1bn. The balance sheet increased only half as strongly — by 12.6 per cent to FFr 800bn.

An important factor behind the capital strengthening came from last summer's issue of FFr 1.8bn in titres participatifs. M. Thomas said another TP issue was "possible" this year in line with continued fund-raising.

Last year's results showed a sharp contrast between BNP's performance in France and abroad.

Profits before provisions and tax of the parent bank in France rose 4.6 per cent to

FFr 4.98bn with French subsidiaries increasing earnings 20.6 per cent to FFr 1.26bn. Gross earnings from branches and subsidiaries abroad, however, fell 15.1 per cent to FFr 1.74bn.

The foreign setback reflected difficulties in BNP's Far East business, especially its Hong Kong operations. Transfer of some of the foreign branches' international credits to the books of head office, as well as the effect of extraordinary foreign security earnings in 1983, also dampened international results last year.

Overall provisions for foreign risks last year totalled FFr 5.14bn, fractionally higher than in 1983. The lion's share of new provisions last year — FFr 3.8bn — reflected sovereign country risks, bringing such provisions to FFr 12bn, M. Thomas said.

This represented 21 per cent of investment in electronics and computers weighed on last year's results. Overall information technology expenditure, now running at about FFr 800m a year, increased by 25 per cent for the bank's French operations.

This compares with overall staff costs of FFr 9.6bn which rose 8.5 per cent. The parent bank's staff in France fell by 240 to 47,170 and M. Thomas held out the prospect of cuts of at least 500 a year in coming years to keep up with increases in productivity.

Maiden profit for Fiat Brazil

BY ANNE CHARTERS IN SAO PAULO

FIAT AUTOMOVEIS, Brazil's fourth biggest vehicle manufacturer made its first-ever profit in 1984. It plans to invest U.S.\$150m annually over the next three years.

Earnings of Cru 9.1bn (\$23m at year-end exchange rates) were reported on sales of Cru 1,300bn. For 1983 the group incurred a loss of Cru 48bn.

The recovery was due to exports which reached \$15m — roughly half of total turnover — split evenly between the EEC and other markets. An upswing in sales to Latin America, particularly to Argentina, Venezuela, Uruguay and Chile weighed most heavily in the latter category.

Fiat, which exports more than any other Brazilian car manu-

facturer, sold well to Algeria and Taiwan as well last year. Domestic sales slipped for the industry as a whole during 1984 with Fiat's sales down at 62,948 vehicles compared to the previous year's 70,727.

Despite slack domestic demand, Fiat improved its market share slightly, gaining 0.6 per cent to reach 10.6 per cent of total vehicle sales in Brazil. A market share target of 13 per cent is projected for 1985 with improved sales from two new cars introduced in the last seven months.

With the turnaround by the company the state of Minas Gerais, a minority partner now holding 18 per cent of the equity, announced last month that it was looking for a buyer for its shares. Fiat SpA, the

Turin-based majority shareholder is yet to decide if it will exercise its option to buy out its partner.

Sr. Silvano Valentim, Fiat Brazil's director superintendent, stated that Fiat SpA was quite comfortable with the state of its partner and would prefer to increase the total capital invested in the Brazilian company. He declined to comment on the value of the shares up for sale, which local reports put at U.S.\$450m.

Sr. Valentim described Fiat's plan to inject \$150m a year for the next three years in the Brazilian company as "ambitious and audacious," but stated that the company is awaiting a clear definition of economic direction from Brazil's new government before proceeding.

Jordan rescinds banking decree

BY RICHARD JOHNS IN AMMAN

THE NEW administration, appointed in Amman earlier this month and led by Mr. Zaid Rifai, Prime Minister and Defence Minister, has rescinded the decree of its predecessor issued early in 1984 calling for "Jordanisation" of foreign banks operating in the Hashemite Kingdom.

The decision has been widely welcomed by the banking community, including leading Jordanian institutions which regarded the measure as running counter to the country's policy of encouraging foreign investment.

Under the decree of the previous government, foreign banks sharing about 17 per cent of the market in terms of total assets were called upon to raise their capital to 5m Jordanian

dinars (\$12.32m) and make over a 51 per cent majority share to local investors within three years.

Eight banks are affected by the rescinding of the decree — the British Bank of the Middle East, Grindlays, Bank of Credit and Commerce International, Citibank, Chase Manhattan, Rafidan and Almasheek Bank. Only the Arab Land Bank, an Egyptian institution, had complied with the decree.

In its 1984 recent annual report the Arab Bank, the Jordanian-registered international concern which has about 30 per cent of combined assets in its domestic market here, described the decree as "not consistent with the interests of a country such as Jordan, which has chosen to be open to the

outside world." It added that "the measure is inappropriate, coming at a time when the Jordanian economy is moving at a slackened pace with remittances from abroad at a low level and a capital market experiencing difficulties which are only too obvious."

Abrogation of the decree is in line with the liberalisation of the economy planned by Mr. Rifai, who intends also to curtail the growth of public sector involvement and interference in the economy.

Arab Bank reported a net profit in 1984 of JD 24.5m, compared with JD 22.2m, from a gross income 25.9 per cent up on the previous year of JD 42.5m. The board has proposed JD 7.7m to be distributed in dividends.

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ASTRA

(Incorporated in the Kingdom of Sweden with limited liability)

Application has been made to the Council of The Stock Exchange in London for all the free shares of AB Astra to be admitted to the Official List on 1st May 1985.

The following table sets out the share capital of AB Astra as at the date hereof:

	No. of shares	SEK
Restricted shares of nominal value SEK 25 each	18,055,620	451,390,500
Free shares of nominal value SEK 25 each	4,513,820	112,845,500
	22,569,440	564,236,000

Listing Particulars relating to AB Astra are available in the statistical service of Exel Statistical Services Limited. Copies of the Listing Particulars may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 2nd May, 1985 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT, and up to and including 13th May, 19

INTL. COMPANIES & FINANCE

BIS FINAL QUARTER FIGURES

U.S. boost for world bank lending

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

INTERNATIONAL bank lending activity rebounded in the final quarter of last year as worries about the health of the U.S. banking system subsided, according to new figures published today by the Bank for International Settlements (BIS).

Total bank lending grew by \$55bn after an unusual drop of \$5bn in the third quarter, when the interbank market contracted following problems surrounding the Chicago-based Continental Illinois Bank.

The main impetus behind the fourth quarter recovery was a sharp increase in interbank lending — up \$43.5bn after a drop of \$7.5bn in the third quarter — as normal business resumed, with U.S. and European banks stepping up borrowing to improve liquidity ahead of year-end balance sheet reporting deadlines.

The BIS said, however, that when its figures are netted out for double counting the true underlying growth rate of in-

ternational bank credit was a more modest \$25bn. Though this was up on its third quarter estimate of \$10bn, it was significantly less than the \$40bn expansion recorded in the final months of 1983.

After showing signs of a renewed pick-up in the second half of 1983 and the first half of 1984, the underlying growth of international bank credit slowed down once more in the second half of 1984-85.

Within the main industrial countries which constitute the BIS's reporting area there was a jump in lending to non-bank entities in the U.S. They borrowed a further \$5.7bn compared with \$700m in the third quarter to non-banks outside the U.S., however, declined on balance, "probably largely as a consequence of the substitution of security issues for bank loans."

The BIS said one of the significant developments revealed by its analysis of international

banking flows during the fourth quarter was a strong increase in the supply of funds to the banking system from countries outside the main industrial world.

These deposits grew by \$10.3bn during the quarter, making a total growth of nearly \$34bn for the year as a whole compared with just \$12bn in 1983.

Excluding deposits by members of the Organisation of Petroleum Exporting Countries, which in any case were small last year, this was by far the largest yearly expansion recorded in deposits from outside the reporting area, the BIS said. The inflow of funds was moreover more than twice as large as the banks' new lending to these countries.

"This meant that in contrast to the usual geographical pattern there was a large transfer of resources from these countries via the international banking sector to the rest of

the world."

Deposits by Latin American countries grew by a record \$11.4bn last year, largely reflecting the placement of reserve accounts in the Euromarket. At the same time, new lending to Latin America grew by only \$3.5bn, despite nearly \$10bn of non-spontaneous credits granted under IMF sponsored packages.

The BIS singled out China as the largest net creditor of the world's banking system outside the industrial world. Despite net drawings on the banks of \$2.4bn during the fourth quarter, its net creditor position was still \$14.3bn.

Finally, the BIS said, international lending by banks based in the UK grew marginally, by only \$4.2bn or less than 1 per cent during the fourth quarter.

"This barely reversed the decline in claims that had occurred during the third quarter as a result of the shrinkage of the external books of U.S. banks in London."

Gulf set for financial mergers

BY KATHY EVANS IN KUWAIT

THE GULF appears this week to be on the verge of a series of mergers among financial institutions, largely because of difficulties in the sector following a deepening of the regional recession.

In Abu Dhabi, three banks are believed to be merging into an institution to be known as Commercial Bank of Abu Dhabi. The new bank is to receive an injection of funds, probably from the local Emirate Government. The extent of government support is not yet known, but is thought by local bankers to be large.

The three banks merging are Khalij Commercial Bank, Emirates Commercial Bank and Federal Commercial Bank. Their combined assets are around 7bn dirham (\$1.9bn). The Abu Dhabi Government is believed to hold 75 per cent of Khalij Commercial Bank, and is thus expected to retain a 60 per cent shareholding in the new bank with the injection of

funds. The move to combine the banks is in line with the UAE central bank's policy of encouraging banks to merge to strengthen the country's financial sector. There had long been speculation in the market that the three banks had been burdened with non-performing loans from the local private sector, as have many other institutions in the country.

Commercial Bank of Abu Dhabi, if officially approved will rank about the fourth largest bank in the country. In Kuwait, speculation is growing that a merger is being planned for three local investment and property companies which are now largely state-owned. They are KIFC, the Kuwait foreign trading, contracting and investment company; Kuwait Investment Company (KIC); and Kuwait Real Estate Investment Consortium. All three have suffered as a result of the collapse in 1982

of the Souk al-Manakh, the unofficial stock market, and the Government as funding vehicles to help out investors facing liquidity problems.

KIC has just reported a 66 per cent wider loss for last year to KD 22.38m (\$106m) and a fall in assets of 8.5 per cent to KD 304.3m. Total shareholders' equity was reduced by 21 per cent to KD 59.52m.

One merger in Kuwait which was expected to go ahead, though—between Burgan Bank and Bank of Kuwait and the Middle East—now appears to have been stalled, according to local financial operators. There has been no official explanation on the subject from Mr. Jassem al-Khorafi, the country's new Finance Minister. Among the reasons being debated for the apparent halt is that the original idea had been promoted by Mr. Khorafi's predecessor, and the new Minister has other ideas.

TDK maintains strong recovery

By Our Financial Staff

TDK, the world's leading magnetic tape maker, maintained strong recovery pattern in the three months to February with an 18 per cent gain in group net earnings, to ¥7,700m (\$50.4m) against ¥6,520m in the corresponding 1984 period.

The company has been moving to diversify out of its traditional base, the increasingly competitive market for audio and video tapes, into the supply of general electronic materials and components including those for the car and office automation industries. This diversification accounted for 52.1 per cent of sales in the quarter, a rise of 5.7 percentage points. Sales overall reached ¥102.94bn against ¥94.92bn.

The company attributed the improved earnings to the depreciation of the yen against the dollar, and to a reduction in manufacturing costs for its video tapes.

Setback for Showa Shell

By Our Financial Staff

SHOWA SHELL Sekiyu, a downstream oil company owned equally by Royal Dutch/Shell and the Japanese public, suffered a 35.4 per cent setback in consolidated net profit for last year to ¥2,830m (\$11.6m) compared with ¥4,370m for 1983.

The company in its present form came into being only in January this year, as a result of a merger between Showa Oil, in which the Anglo-Dutch parent also had a 50 per cent stake, and the previously wholly Shell-owned Shell Sekiyu. The results thus include no contribution from Shell Sekiyu.

Profits decline at Romatex

By Jim Jones in Johannesburg

A SHARP decline in consumer spending led to a reduction in profits of Romatex, a leading South African textiles manufacturer, in the half-year to March.

Turnover rose marginally to R 207.8m (\$106m) from R196.3m in the corresponding period of 1984. However, the interim operating profit before tax and interest—almost halved to R 9.3m from R17.7m while a sharp increase in the interest bill contributed to a cut in pre-tax profit to R 4.5m from R 15.8m.

First-half earnings fell to 10.8 cents a share from 42 cents and the interim dividend has been cut to 5 cents from 15 cents.

FT COMMERCIAL LAW REPORTS

Revenue can re-open tax inquiry

IN RE PRESTON: House of Lords (Lord Scarman, Lord Edmund Davies, Lord Keith of Kinkel, Lord Brightman and Lord Templeman): April 25 1985

WHERE THE Inland Revenue requires a taxpayer to give full details of certain transactions and on the basis of the information given it agrees to cease investigating his affairs in return for his withdrawing claims for relief, it is not precluded from re-opening the inquiries after he has lost his right to claim relief if it later discovers that the information he gave was less than full and suspects that the transactions were part of a tax avoidance scheme.

The House of Lords so held when dismissing an appeal by Mr. Michael Preston from a Court of Appeal decision that the Inland Revenue Commissioners were entitled to exercise their statutory powers and duties under Part XVII of the Income and Corporation Taxes Act 1970 with regard to an alleged tax advantage obtained by him.

Part XVII of the 1970 Act sets out the commissioners' statutory powers and duties with regard to contracting a tax advantage. By section 460, if they have reason to believe that a taxpayer has obtained a tax advantage through circumstances set out in section 461, they may initiate a procedure for counteracting the advantage.

LORD TEMPLEMAN said that in 1974 Mr. Preston took employment with the Rossminster Group. It was common knowledge that Rossminster was a field of activity was tax avoidance schemes.

Mr. Preston ceased to be employed by Rossminster in 1977. His tax returns for 1974-75 and 1975-76 represented that after allowing for deductions claimed, he was not liable to pay any income tax.

In 1978 his returns were referred to the commissioners' special investigation section. It invited him to call to discuss certain matters, including his transactions in the shares of Gymbon Ltd.

Correspondence followed in which the commissioners requested "full details" of the acquisition and disposal of the Gymbon shares, and a note of the circumstances in which they had increased quickly in value.

He responded on June 23 1978 that he had acquired 50 per cent of Gymbon's issued share capital at par, sold 15.4 per cent at par and "sold my remaining holding which at that time was 34.6 shares of 10p each, to Broadford Ltd." for £24,376.

He said that Gymbon's activity was that of a dealer in shares and commodities, and the value of the shares had increased, as a result of substantial profits generated by its dealings.

There followed a letter from the commissioners dated July 21 1978 stating that on receipt of your claims to relief, "I do not intend to raise any further enquiries on your tax affairs."

Mr. Preston formally withdrew his claim to relief. In October 1978 tax assessments were made taking that withdrawal into account.

Subsequently, the special investigation section received the Gymbon company accounts for the year ending September 13 1977. It appeared from those accounts that Mr. Preston's Gymbon shares had been sold in the course of a tax avoidance scheme known as the Rossminster Company Purchase Scheme.

In April 1981 the claims for relief for 1974-75, which Mr. Preston had withdrawn in 1978, ceased by statute to be renewable and could not be revived. His claim for 1975-76 ceased to be renewable in April 1982.

In July 1982, in exercise of their powers under section 465 of the 1970 Act, the commissioners required information from Mr. Preston concerning Gymbon's shares.

Mr. Preston supplied such information as was available to him and on September 14 1982 the commissioners notified him under section 460 (6) that there was reason to believe that he had obtained a tax advantage under section 460 applied. He made a statutory declaration pursuant to section 460 (6), contending that the sale of his Gymbon shares was outside the scope of section 460, being transactions carried out for bona fide commercial reasons.

He drew attention to the 1978 correspondence and asserted that by reason of the agreement made the Revenue was now contractually precluded from seeking to apply section 460.

In November 1982 Mr. Preston sought leave to apply for an order for judicial review to prohibit the commissioners from taking further steps to investigate his tax affairs in connection with Gymbon. He said that if he had realised the commissioners would attempt to go back on their word, he would not have agreed to withdraw his claims for tax relief.

The commissioners, without implying bad faith on Mr. Preston's part, indicated that in their view the value of his shares in Gymbon increased from £24.60 to £24,376 partly as a result of the substantial profits generated by its dealings as he had informed them, but also partly because of the effect of the Rossminster Company Purchase Scheme was to relieve Gymbon from its liability to corporation tax by artificial transactions.

Mr. Justice Woolf declared that the commissioners' purported exercise of their powers pursuant to Part XVII of the 1970 Act was unlawful (1983) 3 WLR 945.

Judicial review was available where a decision-making authority exceeded its powers, committed an error of law or breach of natural justice, reached a decision which no reasonable tribunal could have reached, or abused its powers.

Mr. Justice Woolf found that the commissioners' decision of self-employed (1982) AC 419, Lord Scarman said that "modern case law recognises a legal duty owed by the Revenue to the general body of the taxpayers to treat taxpayers fairly."

In R v. Price Commission (1978) 1 WLR 170 Lord Denning MR said: "It is a misuse of

power to act unfairly or unjustly towards a private citizen where there is no overriding public interest to warrant it."

In the present case Mr. Preston would be entitled to relief by way of judicial review for "unfairness" amounting to abuse of power if the commissioners had been guilty of conduct equivalent to a breach of contract or breach of representations on their part.

The sole question was whether on the true construction of the 1978 correspondence the commissioners purported to contract or represent that they would not thereafter re-open Mr. Preston's tax assessments if he withdrew his claims for relief.

By no stretch of the imagination could Mr. Preston's answer in his letter of June 33 . . . I sold my remaining holding which at that time was 34.6 shares of 10p each to Broadford Ltd . . . for £24,376 be regarded as providing "full details" of the disposal of those shares as requested by the Revenue, in the light of the series of steps, seven in all, which were carried out for the purpose of effecting the sale.

The inhibitory effect which the Revenue's letter of July 21, 1978 would, or might have had, on its future action was lost to Mr. Preston by the fact that his letter of June 23 did not contain the full disclosure which it had the right to expect and on which it plainly relied.

The 1978 correspondence did not disclose any agreement or

representation that the commissioners would abandon their right and neglect their duty of raising further assessments if further information showed that further tax was chargeable.

Mr. Preston obtained from the 1978 agreement that which he sought—namely, avoidance of the inconvenience of an interview, release from the time and trouble involved in studying and answering further questions, and the expense of professional advice. He obtained those advantages and a speedy assessment of his tax liability on the basis of the information which he supplied in the course of correspondence.

When the commissioners received further information from Mr. Preston's accounts and from their investigations of the Rossminster Group, and ultimately from Mr. Preston and his fellow shareholders, there was nothing made it unfair for them to enforce any liability to tax which they did not know to exist in 1978.

There was no abuse of power. The appeal should be dismissed. Lord Scarman gave a concurring judgment. Lord Keith of Kinkel, Lord Brightman and Lord Templeman agreed.

For the Revenue: D. C. Potter QC and Alan Moses (Inland Revenue Solicitor).

For Mr. Preston: Stanley Roddie QC and Stephen Nathan (London and Scotland).

By Rachel Davies Barrister

BASE LENDING RATES

A.B.N. Bank	12 1/2%	Hongkong & Shanghai	12 1/2%
Allied Irish Bank	12 1/2%	Johns & Mathey Bkrs.	13 1/2%
Bank of America	12 1/2%	Knightsley & Co. Ltd.	13 1/2%
Bank of Australia	12 1/2%	Lloyds Bank	12 1/2%
Bank of Canada	12 1/2%	Edward Manson & Co.	14 1/2%
Bank of China	12 1/2%	Mechanical & Sons Ltd.	12 1/2%
Bank of India	12 1/2%	Midland Bank	12 1/2%
Bank of Japan	12 1/2%	Moreau Grenfell	12 1/2%
Bank of Korea	12 1/2%	Mount-Credit Corp. Ltd.	12 1/2%
Bank of London	12 1/2%	National Bk. of Kuwait	12 1/2%
Bank of Mexico	12 1/2%	National Girobank	12 1/2%
Bank of New York	12 1/2%	National Westminster	12 1/2%
Bank of Persia	12 1/2%	Northern Bank Ltd.	12 1/2%
Bank of Portugal	12 1/2%	Norwich Gen. Trust	12 1/2%
Bank of Spain	12 1/2%	People's Trust	14 1/2%
Bank of Siam	12 1/2%	Provincial Trust Ltd.	13 1/2%
Bank of South Africa	12 1/2%	R. Raphael & Sons	12 1/2%
Bank of Sweden	12 1/2%	P. S. Reifson	13 1/2%
Bank of Switzerland	12 1/2%	Roxburgh Guarantee	13 1/2%
Bank of the East	12 1/2%	Royal Bank of Scotland	12 1/2%
Bank of the Middle East	12 1/2%	Royal Trust Co. Canada	12 1/2%
Bank of the Pacific	12 1/2%	Standard Chartered	12 1/2%
Bank of the South	12 1/2%	T.C.B.	12 1/2%
Bank of the West	12 1/2%	Trustee Savings Bank	12 1/2%
Bank of the World	12 1/2%	United Bank of Kuwait	12 1/2%
Bank of the World	12 1/2%	United Mizrahi Bank	12 1/2%
Bank of the World	12 1/2%	Westpac Banking Corp.	12 1/2%
Bank of the World	12 1/2%	Whiteway Ltd.	13 1/2%
Bank of the World	12 1/2%	Williams & Glyn's	12 1/2%
Bank of the World	12 1/2%	Wintrust Secs. Ltd.	12 1/2%
Bank of the World	12 1/2%	Yorkshire Bank	12 1/2%

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April 30, 1985, London
By Citibank, N.A. (CSSI Dept.), Agent Bank

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Issue Price: 99 1/2%

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Berliner Handels- und Frankfurter Bank

Deutsche Bank Aktiengesellschaft

Nedbank International

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Banque Populaire Suisse S.A. Luxembourg

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Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 30th April, 1985 to 31st October, 1985 the Notes will carry an interest rate of 9 1/4% per annum. On 31st October, 1985 interest of U.S. \$175.53 will be due per U.S. \$3,500 Note on Coupon No. 8. The Conversion Interest amount applicable to Notes which are presented for conversion on or before 1st October, 1985 will be U.S. \$11 per U.S. \$3,500 Note.

European Banking Company Limited (Agent Bank)

30th April, 1985



Scotiabank

The Bank of Nova Scotia

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UK COMPANY NEWS

'ICI less vulnerable to cyclical downturn'

Imperial Chemical Industries is now "substantially more proof against cyclical downturn than it has ever been," and the source of its profits has altered significantly over the past five years, the chairman, Mr John Harvey-Jones, said yesterday.

He told ICI's annual general meeting that some commentators still raised questions about ICI's vulnerability to future trade cycles and the balance between the commodity chemicals side of the business and the high added-value side.

Mr Harvey-Jones said he did not believe it would ever be possible to design a business totally invulnerable to all economic dislocation, but ICI was now far from having all its eggs in one basket.

In 1984, of the profits directly attributable to businesses, 25 per cent had come from pharmaceuticals, 25 per cent from agriculture, 15 per cent from general chemicals, 14 per cent from petrochemicals and plastics, 13 per cent from a variety of

businesses—including paint, explosives, fibres and specialty chemicals—and 11 per cent from oil.

"That, I would argue, is a convincing spread of risk," said Mr Harvey-Jones, especially when the territorial spread across the main geographic areas of the world is also taken into account.

There had also been a real shift in the source of profits. Since 1979 the combined pharmaceuticals and agrochemicals slice of trading profits had increased from just over 10 per cent to one-third, and the combined petrochemicals, plastics and general chemicals slice had decreased from almost half to less than a third.

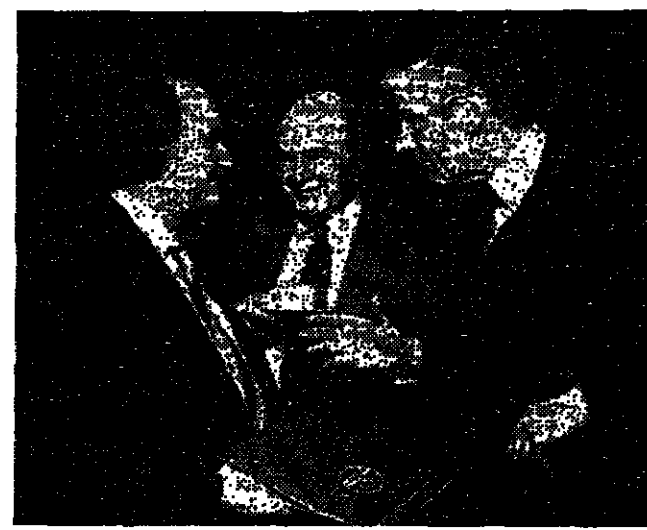
Moreover, sectors which included the so-called commodity businesses, on which ICI was now less dependent for profits, were also more robust profit earners in future, with less potential for incurring losses when business turned down. This was because of the rationalisa-

tion and cost reduction which had taken place and because they were now better quality business sectors with better product ranges.

Mr Harvey-Jones said there would be further change as growth came through from the recently acquired U.S. Beatrice Chemical companies, from electronic chemicals, from advanced materials and from the application of bioscience in health care and agriculture.

Building on the group's international spread of interest, ICI aimed to link its UK science and technology resources into those of the U.S. and Japan, and to link this in turn into centres of innovation either in existing ICI businesses, businesses the company grew, or those it acquired.

Mr Harvey-Jones noted that ICI's net liquid resources increased very substantially in 1984 to £638m. The company saw these resources as very much as business opportunity assets and expected a bigger proportion in future will be allocated to new business development.



Senior board members of ICI pictured before yesterday's AGM. Left to right: Mr John Harvey-Jones, chairman; Mr Sir Robin Ibb, executive director; and Mr Walther Kiep, non-executive director.

Acquisitive Simon tops £25m and continues advance

Simon Engineering, the Cheshire-based group which has been busy on the acquisition front in recent months, pushed its 1984 operating profits up by over £8m and has got off to an even better start in the current year.

The dividend for 1984 is being stepped up from an adjusted 7p to 8p net per 25p share, the final being 5.5p.

All but one of the group's activities showed profit improvements, although these were offset to some extent by a downturn by the Access division and a fall of close to £2m in interest receivable.

Group turnover rose from £376m to £521m from which operating profits of £23.2m (£17.0m) were generated.

Pre-tax profits improved by 18 per cent, from £21.72m to a record £25.62m. These were struck after taking account of associates' losses of £87,000, compared with previous profits of £284,000, and adding in interest receivable of £2.47m, down from £4.23m.

Part of the improvement resulted from a full year contribution from Drake & Scull, but much of the increased profit was due to benefits being gained from investments made in new products and from management actions to improve the efficiency of the core operations.

The group has interests in specialised machinery, process plant contracting, merchanting and storage and oil services.

Mr E. Harrison, the chairman, told shareholders that recovery in the capital goods industry remains patchy but that the improved 1984 results, the better order book and other favourable features encourage him to "hope that the worst of the recession is now passing."

He adds that 1985 has certainly seen a better start than 1984.

The directors are continuing to give priority to the generation of organic growth but will also seek suitable acquisition opportunities in energy-related and other technologies.

They believe the group is well placed to play an important part in the development of China's growing market for capital goods of all kinds.

A divisional breakdown of turnover and operating profits shows: process plant contracting £26.81m (£26.52m) and £3.32m (£5.77m), engineering services £170.36m (£135.04m) and £2.4m (£233,000), food engineering £78.59m (£69.29m) and £3.01m (£622,000), manufacturing £37.3m (£70.52m) and £4.1m (£4.12m), merchanting and storage £73.48m (£82.01m) and £2.51m (£4.92m) and oil services £24.51m (£17.47m) and £2.31m (£1.21m). The associates' results are also included. Figures for 1983 in engineering services comprise the post-acquisition turnover and profit contribution of Drake & Scull.

The manufacturing operations showed some improvement and the restructuring of the container machinery facilities in the UK and the U.S., which was carried out in 1983, resulted in much improved profits. The Access division finished the year with order books looking "significantly healthier."

Tax for 1984 accounted for £7.28m (£5.91m) and minorities for £2.49m (£1,600,000). Extraordinary debits were reduced from £6.74m to £1.11m and left the available balance at £14.76m, compared with £3.09m.

Pre-extraordinary items earnings per share showed an improvement of 1.8p at 27.6p. After the extraordinary (excluding 1983 deferred tax of £2.2m) earnings amounted to 25.7p, against 17.9p.

comment

Taking over Drake and Scull has turned out to be anything but simple for Simon Engineering. The acquisition which added a sixth division to the group has brought with it a "disappointing" result — a loss on UK activities holding back an otherwise reasonable performance. Part of the problem is slow payments, especially by hard-pressed local authorities, but Drake and Scull's UK overheads would also seem to be too high. Elsewhere, however, the group has managed to do better than the market expected, taking the shares 5p higher to 254p.

Food engineering recovered well from a poor 1983 with the help of strong demand especially from overseas, including China. Merchanting and storage was one of the few British businesses to gain from the miners' strike — benefiting from an increased demand for oil from power stations. Process plant contracting, however, is still forced to operate in very patchy and highly competitive markets. With 1985 opening better than 1984, Simon Engineering could expect a 30m pre-tax rise this year. This prospect (£35.04m) and £2.4m (£233,000), shares a little — they trade on a multiple of about 8½ on a 30 per cent rise — Simon's second quality deserves slightly better.

Polymark losses cut sharply

ACTIONS taken by Polymark International to stem the losses being incurred by the French operation are reflected in the group's results for 1984.

Polymark France swung from losses of £470,000 to profits of £87,000 and enabled the parent to cut its overall pre-tax deficit by £310,000 to £16,000.

Group turnover for the year improved from £19.95m to £24.03m and net operating income came through £353,000 ahead at £791,000—Polymark is a supplier of agricultural machinery, laundry care and labelling systems.

Net interest charges rose to £728,000 (£649,000) but exceptional provisions were reduced from £218,000 to £179,000.

These comprised redundancies, mainly in Polymark France.

This company began 1985 in leaner shape and with a healthy order book for laundry equipment. Shareholders are told that the French company has now attained a degree of stability which suggests that the improvements in performance achieved in 1984 should at least be sustained.

Present trends and developments in all divisions are described as "encouraging" and despite a poor first quarter for the technographics sector "significant progress" should be achieved by the group in 1985.

The laundry division started 1985 with an encouragingly high order book and has now secured two major orders from North America for its Futurall overhead conveyor systems. The directors say current prospects augur well

for a satisfactory performance in 1985.

Group tax for 1984 accounted for £36,000 (£78,000), minorities added £4,000 (£30,000) and extraordinary debits rose to £120,000 (£101,000). The loss for the year emerged at £20,000, against a previous £550,000, equal to a loss per 10p share of 9.39p (14.15p).

comment

Polymark's hard times are not yet a thing of the past. Dividend payments have been passed on both ordinary and preference stock and its shares are struggling to stay above their par value of 10p. The rationalisation of the French unit has taken longer than expected—its accounts for most of the exceptional and extraordinary losses this time—although the hope is that with one third less staff 1985 will see this subsidiary maintaining the recovery began in the second half of last year. A change in managing director at the technographics division plus £300,000 in cost savings measures has restored hope of a return to the black. The agricultural division is something of an anomaly—it was the group's first major diversification out of laundry equipment distribution. Red ink here has concentrated management's minds on finding a trans-Atlantic partner for a manufacturing joint venture aimed at the European market. With the shares now trading at 11p none but the most long-term thinking of optimists will be in a buying mood.

Fraser wins over Ingall with surprise £10m offer

BY LIONEL BARBER

THE House of Fraser stores group, which owns Harrods, last night announced a surprise £10m offer for the Ingall-based funeral group Ingall Industries.

The offer capped the £7.3m offer by the Greater Midlands Co-operative Society which has been contesting fiercely.

Last night, a House of Fraser spokesman said: "For many years we have had a sizeable funeral business in Scotland and have looked for opportunities to expand in the south. The Ingalls is a well managed company of the right size and geographical spread, and we are pleased to have the recommendation of the board."

The Ingall board and its finan-

cial advisers, County Bank, said it considered the offer fair and reasonable and urged Ingall shareholders to accept the offer.

House of Fraser is offering 105p in cash for every Ingall share.

Ingall directors have agreed to give irrevocable undertakings to accept in respect of £86,441 Ingall shares, representing 5.46 per cent of the issued share capital.

House of Fraser, which was recently acquired by the Egyptian Al-Fayed brothers in a £615m takeover bid, has three funeral companies in Scotland: W. T. Dunbar in Edinburgh, Wylie & Lochhead in Glasgow, and Gordon & Watson in Aberdeen.

Talbox bids for Yorkgreen

Talbox Group, an industrial holding company headed by Mr David Green, is making a £1.66m all-paper takeover bid for Yorkgreen Investments, another holding company which is also chaired by Mr Green.

Talbox, whose shares closed at 71p last night, down 3p on the day, is offering two of its shares for every Yorkgreen ordinary, valuing them at 15p each. Yorkgreen's shares closed at 13p last night, up 3p on the day. Yorkgreen shareholders would be entitled to retain the final divi-

dend of 0.2287p for the year to last October.

Talbox had pre-tax profits of £23,000 in the year to last July and one of £82,000 for the six months to January. Its net assets last July totalled £1.1m.

Yorkgreen has just announced pre-tax profits of £145,000 for the year to last October.

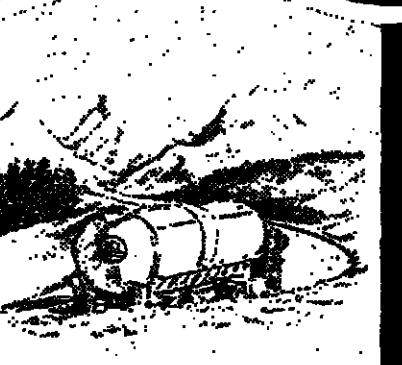
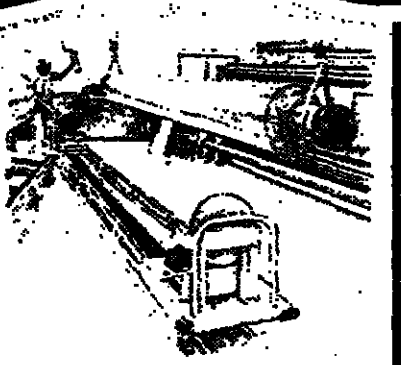
Talbox owns 27 per cent of Yorkgreen. Mr Green and his immediate family own 18.02 per cent of Yorkgreen and 14.72 per cent of Talbox. Yorkgreen owns 8.97 per cent of Talbox.

DIVIDENDS ANNOUNCED				
	Current payment	Date of payment	Corresponding dividend	Total for last year
Richards (Leicester) ...	nil	—	1	2
Simon Engineering ...	5.5	July 1	5*	7*
Triefus ...	0.06	July 9	0.05	0.06
Wadkin ...	1	—	3	2
James Beattie ...	4.25	July 2	3.4	4.25
Crown Productions Int ...	1.082	June 14	—	—
French Kier ...	4.6	July 1	4.15	8.6
Gramplan TV ...	3.7	—	3.3	5
Lewland Invest ...	2	June 19	0.2	5.5
S. Lyles ...	3.5	June 3	2.5	—
P. & W. Macellian ...	1.1	—	1.1	1.7
John Mezzies ...	2.25	—	2*	3.35
Peters Stores ...	0.5	June 17	1	2

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

§ Unquoted stock.



ICI—from aspiration to achievement in 1984.

Speaking at the Annual General Meeting on 29th April 1985, John Harvey-Jones, Chairman of ICI, said:

The 1984 results put ICI back where it belongs, in the forefront of the world's chemical companies. We were the first manufacturing company in the UK to achieve a billion pounds profit and that must be a reason for pride. All sectors of the business and all geographic areas did better in 1984 than in 1983. There are four performances which I feel I must comment on — with apologies to the others.

Advance in all areas

First, we moved ahead rapidly in the USA. It was gratifying to see dollar sales accelerate by 23% and profits by almost 80%.

Second, I must again comment on the excellence of our pharmaceuticals and agrochemicals businesses whose products are acknowledged leaders in world markets. Together they accounted for more than 30% of the 1984 trading profit.

Third, was the major turn-round of the petrochemicals and plastics business — from a £7m loss in 1983 to a £138m profit in 1984 — a clear sign of the business's improved competitiveness and ability to take rapid advantage of changing circumstances. Another notable turn-round was of course fibres, which was at last

restored to profitability.

Fourth, was a really outstanding export performance from the UK. We were pleased to have exchange rates more on our side and there was no doubt about the follow through — an increase in chemical exports of 23% which included a volume increase of 10%. Exports from our UK production units earned £40m a week. A full half of our UK production now goes for export.

These are vital and important facets of our 1984 performance, but the overall impression is one of advance in all businesses and all geographic areas.

As far as the results for the first quarter 1985 are concerned sales and profits are higher than those for the corresponding quarter of last year and also higher than those for the final quarter. Agrochemicals and pharmaceuticals continued to move ahead — as did petrochemicals and plastics — and there were good performances from fibres, specialty chemicals and polyurethanes. So we have got off to a good start in 1985.

A significantly different company

I would now like to turn to the re-shaping of ICI. I am convinced we have now reached a point where ICI is a significantly different Company. We are far from having all our eggs

in one basket. In 1984, of the profit directly attributable to businesses, 25% came from pharmaceuticals, 22% from agriculture, 15% from general chemicals, 14% from petrochemicals and plastics, 13% from a variety of businesses including paint, explosives, fibres and specialty chemicals, and 11% from oil. That is a convincing

third. It seems to me that these figures demonstrate a significant change. Also, the sectors which include the so-called commodity businesses, on which we are now less dependent for profits, will also be more robust profit earners in future, with less potential for incurring losses when business turns down.

Some financial highlights in 1984

Total turnover	£9,909m-up 20%
Profit before tax	£1,034m-up 67%
Earnings per share	98.2p-up 50%
Dividend per £1 Ordinary Stock	30.0p-up 25%

New vitality and commercial leadership

I believe that the Company's re-shaping has moved out of the realm of aspiration into the realm of achievement as further growth comes through from the Beatrice Chemical operations, which in a single move puts ICI among the world leaders in high growth advanced materials and further the development of our international Specialty Chemicals business. Growth will also come from electronic chemicals, advanced materials and the application of bioscience in health care and agriculture. More diversity, youthful businesses,

higher profitability, and closer attention to special markets will I believe bring into ICI new vitality and commercial leadership in new growth areas.

Having said that I can assure you there is no intention whatsoever of neglecting our existing fixed assets. We shall keep them up-to-date and add to them where the business continues to have the necessary profit earning potential.

You will see from the Report that expenditure on fixed capital assets increased in 1984. You will also see that net liquid resources increased very substantially to £628m. We see these resources very much as business opportunity assets and I expect that a bigger proportion in future will be allocated to new business development.

Getting our world-wide network to function fully in our new circumstances will also be a major competitive advantage. This world-wide network is particularly necessary and beneficial for the UK where we still employ half our people and where more than half our fixed capital investment was made in 1984.

The massive flow of exports from the UK needs the pulling power of our world-wide operations. The UK power-house of technology and science, the leading-edge of the Group, likewise needs world markets for its exploitation.

Although three quarters of the

Group's sales are now outside the UK it is my belief and hope that our UK-based production units can and will continue to be a powerfully important part of the Group's resources.

A truly competitive high-science company

We need inventive capacity, innovative capacity, manufacturing, marketing and sales skills. We aim to link our UK science and technology resources into those of the USA and Japan, to link this in turn into centres of innovation either in existing ICI businesses, businesses we grow, or businesses we acquire, and to exploit the fruits of this inventiveness and innovation via our world-wide production, marketing and sales network.

These are very exciting and challenging tasks, but this is what the quality of organisations is really about. This is what twenty-first century high-science companies will be about. This is what ICI will be about and why you will be right to continue to invest in it.



Imperial Chemical Industries PLC

UK COMPANY NEWS

23

Group Lotus revival plan 'is paying off'

By John Griffiths

LONG-TERM planning for the revival of Group Lotus "is now paying off," the specialist cars and engineering group's chairman, Mr David Wickins, said yesterday.

He was commenting on an improvement in Lotus' pre-tax profits last year to £275,000, on turnover up sharply from £12.7m to £18.5m.

The relatively small increase in profits is attributed mainly to the tough line the group is taking on writing off research and development expenditure: more than £1.2m last year.

The group, in which Mr Wickins' British Car Auctions Group has the principal 26 per cent stake, "has never looked healthier," claimed Mr Wickins.

Engineering consultancy work, seen as a major area for expansion for the group, increased by 58 per cent last year and there are now £17.6m worth of committed contracts, involving 26 projects spread among 17 dif-

ferent clients, said Mr Michael Kimberley, group managing director.

Revenue from vehicles and service was up 25 per cent last year, while car sales in the UK increased from 383 to 547. Total sales reached £45m from £47m and the group expects to sell nearly 1,000 in the current year.

Investment by the company is increasing to a high level as it prepares for the launch early in 1987 of its new X100 sports car.

Mr Kimberley said Lotus was spending £2.5m on capital equipment and tooling linked mainly to its engineering work, and a further £2.3m on facilities and development mainly linked to the new sports car.

Some 52 new jobs have been created at the company's Hethel, Norfolk, headquarters during the past 12 months. A further 57,000 sq ft of buildings have also been added, both to handle the increased engineering work and to prepare for production of the X100.

Exco chief receives £100,000 pay rise

By Frank Kane

IN THE latest of a spate of large performance-related salary increases, Mr John Gunn, chief executive of financial services group Exco International, received a pay rise of nearly £100,000 in 1984.

The increase, disclosed yesterday with the publication of the group's annual report, and accounts, brought Mr Gunn's total remuneration to £223,652, 76 per cent up on the previous year, and compares with a recently-revealed average salary for UK chief executives of around £50,000.

Mr Gunn benefited from Exco's profit sharing scheme, introduced last year, whereby salaries of senior executives rise proportionately to the increase in earnings per share above a threshold of 10 per cent, up to a maximum of two-thirds of basic salary.

Exco last year showed pre-tax profit of £50.5m against £34.4m, with earnings per share stated at 57p, an increase of nearly 33 per cent.

Mr Gunn pointed out yesterday that his 1984 salary figure was overstated by taking the year-end and starting/dollar rate of £1.18, and added that he considered the episode "the toughest, but the fairest, of performance-related criteria." It puts me in the same position as shareholders," he said.

The 76 per cent rise is the largest, in percentage terms, of recent salary rises for captains of UK industry. Mr Patrick Sheehy of BAT had a 33 per cent rise, announced last week, while Mr John Harvey-Jones of ICI and Mr Owen Green of BTR, earlier revealed pay rises of 68 and 46 per cent respectively.

Public offering and rights from AEC

The application lists for the offer for sale of American Electronic Components, which is being floated on the USM with a view of £22m, close tomorrow.

Merchant bank Samuel Montagu is offering 10m shares at 20p to raise £20m for the company. Laid and Cruckshank is the broker to the issue.

The company was formerly traded under rule 535 under the name American Old Fields Systems. But it has put an end to its loss-making activities in oil and gas and is being recapitalised to finance the £20m (£18m) purchase of Durakool, a manufacturer of mercury switches, based in Indiana.

In addition to the public offering, AEC is raising £17.6m with a 10 per cent rights issue. Neither issue is underwritten, but institutional investors have undertaken to subscribe for shares not taken up.

AEC is forecasting pre-tax profits of not less than £4.1m on sales of £12.75m for the year to the end of June. At the issue price, the shares are valued at eight times forecast earnings, on a 21 per cent tax charge.

APV Holdings

The 1984 accounts of APV Holdings show a compensation payment of £140,000 for loss of office. Mr P. B. Hamilton resigned as a director and as group chief executive in July.

Improving trend lifts French Kier to £16.4m

THE TRENDS reported at half-way by the French Kier Holdings group of civil engineers have continued through the second half, and for the full 1984 year the group has pushed up both turnover and profits before tax by 15 per cent.

Shareholders' dividend is being raised by nearly 10 per cent. A final payment of 4.6p gives a net total of 6.15p, compared with 5.6p in 1983. Their funds at the year end were equal to 187p per share.

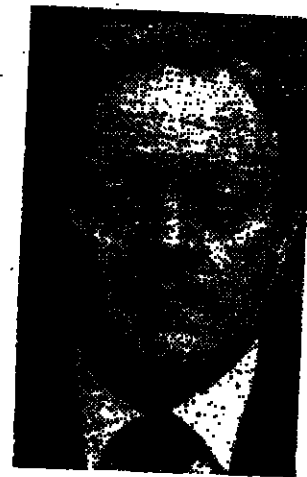
Turnover in the year rose from £285.35m to £328.64m while the pre-tax profit was up from £14.33m to £15.35m. Geographically, the turnover was split as to UK and Republic of Ireland £219.74m (£171.05m), Africa £23m (£19.94m), Far East and Pacific Basin £20.44m (£24.17m), North America and Caribbean £49.81m (£28.5m), Middle East £13.66m (£34.57m).

Looking at the sub group results, chairman Mr J. C. Mott says within Construction in Europe turnover rose 32 per cent to £196.43m, but the profit fell back from £7.53m to £4.15m, "a level at which the margin appears to be comparable to that reported by other UK construction companies."

Within Construction Overseas turnover was almost maintained at £105.47m (£108m) and there was a substantial increase in profit from £2.58m to £2.43m. A provision made in earlier years in respect of a tunnel contract in Fiji proved adequate, but a British aid funded road contract in Kenya suffered further external imposed delays. An increase in an earlier provision has been incorporated into this year's results.

Mr Mott says the good results achieved on other contracts, together with a higher than usual incidence of contract completions, more than offset this problem. Both the Fiji and Kenya contracts have recently been brought to satisfactory construction completions.

Profits and Services provided £13.47m (£14.51m) of turnover, £246,000 (£270,000) of profit,



Mr J. C. Mott

while Property Development and Investment produced a turnover of £11.27m (£13.2m) and a profit of £3.12m (£2.57m) in spite of the absence of major land and commercial development sales.

For the first time net rents receivable exceeded £2m and there was an increased return from residential development.

As regards the Baghdad-Abu Dhabi road contract in Iraq the terms of agreements signed last September have been implemented by all parties. The joint venture continues to maintain a presence in Baghdad in order that the due legal processes may be concluded and all necessary clearances obtained. The last, and smaller, tranche of money will become payable when these procedures have been concluded.

A first reduction, of £2.00m, has been made to the extraordinary provision made in the 1983 accounts.

After tax £7.35m (£5.99m) and minorities £98,000 (£107,000), the net profit for 1984 comes to nearly £9m (£8.23m) for earnings of 15.7p (£17.9p) per share. There are extraordinary credits of £615,000 (£1.58m) which this time comprise reduction of the

provision £3.09m and surplus on sale of properties £81,000, less branch 204 depot closure costs £275,000 and tax of £1.87m.

The tax charged against profits is, after taking into account £3.02m deferred, £3.48m double tax relief, and debiting £307,000 prior adjustments.

On the outlook for the current year, Mr Mott says there have already been "certain encouraging signs" and he expects "acceptable results" to be achieved by the group in 1985.

comment

French Kier is operating in such a poor market that it takes more than one unexpected good set of results to shift the company's rating. It wasn't so much the 1984 total — some £1m more than the City was expecting — but the breakdown between home and overseas contracting profits that was surprising. The three-fold increase in profits from overseas resulted in part from a disproportionately large number of completed contracts, while a halving of the contribution from Europe (which effectively means the UK) reflects the extent to which margins have been squeezed by fierce competition for the few contracts going.

French Kier will be lucky to repeat their 1984 overseas performance this year — order books are down, with increases in Africa and the Caribbean not quite compensating for the collapse in Middle East markets. However, the higher turnover in the UK for 1984 should feed through into slightly higher profits this year, although no recovery in margins can be hoped for. The company's cash pile continues to grow, and now that the Iranian contract dispute is settled, it may pursue a more active takeover policy, perhaps to increase exposure to U.S. contracting and property sectors. In the meantime, interest receivable could help lift profits to £17m, which on a 45 per cent tax charge puts the share at 17p on a p/e of 61. The shares yield 6.9 per cent.

Granville & Co. Limited

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Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P.E.	July
144	123	Ass. Brit. Ind. Ord.	143	—	6.6	4.4	7.9
151	135	Ass. Brit. Ind. CULS	149	—	10.0	5.7	9.5
77	81	Aleph Group	86	—	6.4	11.8	8.1
42	26	Armstrong and Rhodes	34	+1	3.9	5.5	4.2
145	108	Bardon Hill	142	—	3.4	7.6	6.2
56	42	Bey Technologies	51kd	+1	3.9	7.6	6.2
201	170	CCl Ordinary	170	—	12.0	7.1	—
182	110	CCl, 11pc Conv. Pref.	110	—	15.7	13.8	—
98	84	Carbonium 7.5pc P.	86	—	45.0	4.1	5.9
73	48	Deborah Services	315	—	10.7	12.2	—
315	182	Frank Horrell	200	—	6.5	13.3	4.7
288	170	Frank Horrell Pr.Ord.	200	—	6.6	3.7	10.4
52	25	Frederick Parker	28	—	—	—	—
66	33	George Blair	33	—	—	—	—
219	188	Ind. Fraction Castings	22	—	2.7	12.3	5.8
124	101	Jackson Group	105	—	15.0	8.0	7.4
288	213	James Burrough	242	—	4.8	4.7	8.9
83	83	James Burrough	86	—	13.7	5.7	8.8
87	71	John Howard and Co.	85kd	—	9.0	—	—
217	100	Linguaphone Org.	217	—	15.0	—	—
100	83	Linguaphone 10.5pc	86	—	5.7	18.8	17.3
950	300	Minihouse Holding NV	650	—	3.8	0.6	48.8
120	31	Robert Jenkins	58	—	5.0	10.0	—
80	28	Serratos "A"	34	—	5.7	18.8	17.3
444	300	Torrey and Carlisle	30	—	—	—	8.2
30	17	Unifac Holdings	30	—	4.3	1.3	18.8
38	27	Walter Alexander	38	—	7.5	7.8	9.3
247	216	W. S. Yates	230	+2	17.4	7.9	6.3

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ISSUER—Warrant expiry date	Current Market Price	Other Calculations
CASIO 6/3/85	12.00	43.50
CITICORP 4/5/85	14.00	43.50
DAIWA 20/1/87	14.00	43.50
FUJIKURA CABLE 28/4/85	40.00	43.50
HAZAMA GUMI 1/11/85	7.00	8.50
J.R. 20/4/85	70.00	73.00
JUSCO 22/12/85	70.00	73.00
KAWASUMI 16/2/85	17.00	8.50
KUMORI PRINT 20/12/85	17.00	8.50
MARUEN 12/2/85	34.00	38.00
MINEBEA 20/2/85	57.00	58.00
MITI CHEM 20/1/87	10.00	12.00
MITI CORP 1/1/85	10.00	12.00
MITI GAS 20/3/85	10.00	12.00
MITI METAL 10/2/85	10.00	12.00
MITI PET 10/2/85	10.00	12.00
NISSAN 17/1/85	10.00	12.00
NISSAN MIN 17/3/85	10.00	12.00
NISSAN TRUCK 17/3/85	10.00	12.00
OHYAMA 31/10/85	10.00	12.00
OHYAMA GUMI 31/3/85	10.00	12.00
ONODA CEMENT 10/4/85	10.00	12.00
ONODA CEMENT 20/2/85	10.00	12.00
OPTIC DAICHI 22/2/85	10.00	12.00
OSAKA TRANSFORMER 21/1/85	10.00	12.00
REINOWA 24/1/85	10.00	12.00
SEINO STORES 17/3/85	10.00	12.00
SEIYU STORES 20/3/85	10.00	12.00
SONY CORP 25/4/85	10.00	12.00
SUMI HEAVY 24/3/85	10.00	12.00
SUMI REALTY 21/11/85	10.00	12.00
TOKYO ELECTRIC 14/3/85	10.00	12.00
TOKYO SANYO 8/6/85	10.00	12.00
TOKYO CORP 29/1/85	10.00	12.00
TOKYO ENG 26/2/85	10.00	12.00
YAMAMURA GLASS 9/5/85	10.00	12.00
YAMATO KOGYO 23/1/85	10.00	12.00

Warrant Monitor DAIWA/OTIF—Further information from:
Daiwa Europe Limited, 16 St. Helen's Place, London EC3A 6BY.
Telephone: 01-438 2575.

BROWN GOLDIE & CO. LIMITED

Development Capital
for Private Companies
Management Buy-Outs

Write or telephone: Cameron Brown or Peter Goldie.
Brown Goldie & Co. Limited, 16 St. Helen's Place, London EC3A 6BY.
Telephone: 01-438 2575.

SIMON ENGINEERING

PRELIMINARY ANNOUNCEMENT

Group results for the year ended 31 December 1984

	1984	1983
Turnover	520,857	376,148
Profit on ordinary activities before tax	25,623	21,720
Profit on ordinary activities after tax	18,360	15,810
Profit before extraordinary items	15,869	14,829
Extraordinary items	(1,105)	(4,536)
Profit for the financial year	14,764	8,083
Dividends	(4,833)	(4,050)
Profit retained	9,931	4,043

Earnings per ordinary share:		
Before extraordinary items	27.6p	25.8p
After extraordinary items	25.7p	17.9p

The accounts above are abridged versions of the audited accounts for which the reports of the auditors were unqualified. The 1984 accounts will be filed with the Registrar of Companies in due course.

- * Record profits for the thirteenth successive year
- * 18 per cent increase in pre-tax profits
- * 32 per cent increase in operating profits
- * Dividends increased by 14.3 per cent
- * Increasing benefits from investment in product development and re-equipping

SIMON ENGINEERING PLC
Cheadle Heath, Stockport, Cheshire SK3 0RT.

Process Plant Contracting; Engineering Services; Food Engineering;
Manufacturing; Merchandising and Storage; Oil Services

Sun Life: Our new ideas pay off.

FROM THE STATEMENT BY THE CHAIRMAN, P.J. GRANT

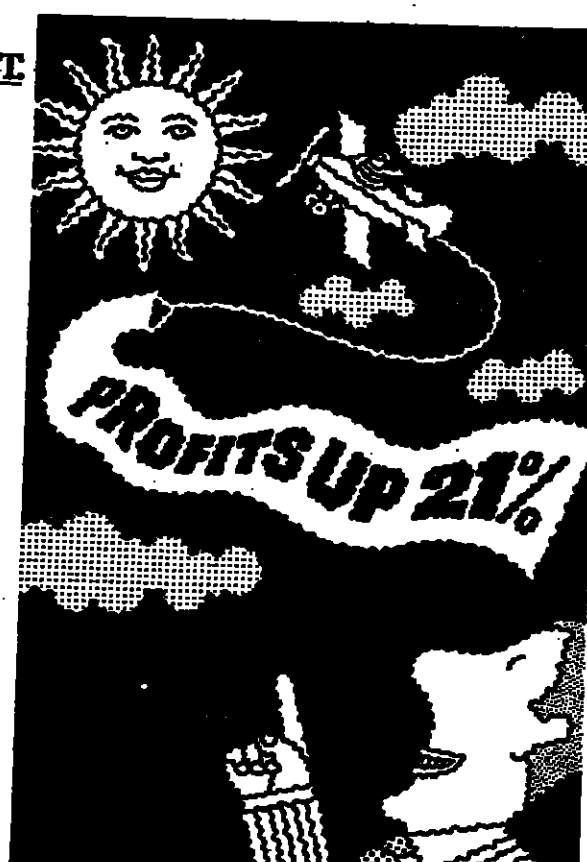
"I am pleased to announce yet another successful year."

Record profits
"...it is the strength of new business in recent years which has enabled the Group once again to produce record profits attributable to shareholders of some £11.7m, an increase of 21%..."

Dividend of 20%
"...a total of 19.78p per share ...represents an increase of 20% over the dividend for 1983."

New business success
"Single premiums received were well up and it was particularly gratifying that our new annual premium business showed an increase of 3% over 1983, a year which itself recorded an exceptionally high increase."

Pensions opportunities
"...I would like to emphasise the importance the Government is placing on portable pensions and the



unrivalled position of Life Offices to provide appropriate schemes... We are confident that we have the expertise and shall have the products to meet the challenges and opportunities..."

New developments
"...a unit trust management operation... will be launched in May of this year. Further work is in hand to expand our investment management services..."

Future growth
"...I am confident that the strategy of broadening the spread of our operations... will strengthen the base upon which future growth will be founded."

For a copy of the 1984 Report & Accounts of one of the country's most successful life offices, contact:-
Alan Bell,
Sun Life Assurance Society plc,
107 Cheapside, London EC2V 6DU.
Telephone 01-606 7788.

A major force in British Life for 175 years

UK COMPANY NEWS

Wadkin pulled down by U.S. and machine tools

WEAKNESSES in its U.S. operation and the machine tool division have hit Wadkin in 1984 and, after substantially higher interest, profit before tax has fallen from a restated £373,000 to £47,000.

The directors stress that the two problems will not affect the current year, and say activity overall has continued at a satisfactory level in the first quarter. They are holding the dividend at 3p net, with a final of 1p.

Wadkin, U.S. was expected to show increased profits over the year. But only in February was it found that management had entered into contracts with-out regard to company procedures or normal commercial

practice, and specific losses and reserves of £650,000 have been incurred and taken up in the results.

In machine tools, phasing in deliveries fell short of plan with a consequent under-recovery of fixed costs and an over-run of cash required for stock and work. The division returned to profit over the past two months and has remained so in the first quarter of 1985.

The remainder of the group maintained the recovery which started two years ago. A few divisions have to meet continuing development and reorganisation costs as they complete their rationalisation programmes and, therefore, have yet show their

full profit potential. Orders at home were affected by a decline in the woodwork industries, but to some extent this has been offset by an increase in exports.

The directors are looking to the current year to afford more stable conditions, so that the strengthened management can concentrate upon further improvements in productivity and profitability.

Sales in 1984 expanded from £26.57m to £34.13m, but costs were higher and the operating profit fell to £604,000 (£812,000). Interest charges came to £578,000 (£42,000). After tax £84,000 (£20,000) there is a loss per share of 0.77p (earnings 7.35p).

Profits some way off for TI loss-makers

REMEDIAL ACTION in the loss-making divisions of TI Group is making good progress, but the company still does not expect the non-core businesses to make a profit in the current year.

Mr Ronnie Utiger, the chairman, told shareholders at the annual meeting that the activities in question — Raleigh cycles, Cold Drawn Tubes, machine tools and the U.S. gas cylinders plant — would "have to show acceptable progress in meeting targets which have now been established."

In 1984 total losses in these sectors rose by £2m to £18m after an improvement had been expected for the year. Overall taxable profits were up from £16.5m to £19m.

The chairman said that the first quarter of the current year had been a period of intense activity to get the group as a whole moving forward again. The core businesses continued to trade satisfactorily.

UK sales of bicycles in the first quarter were disappointing but Raleigh increased its market share and imports were at a much reduced level. Production control and quality have improved, and a number of cost reduction measures are being implemented progressively, said Mr Utiger.

"At Cold Drawn Tubes we are examining with British Steel Corporation the options for the future of the business. In the meantime management action



Ronnie Utiger

has reduced the rate of loss substantially in the first quarter."

He went on to say that the gas cylinder plant in the U.S. had done the detailed planning to run down work-in-progress efficiently and would complete its production schedules about mid-year.

"After that, cylinders will be supplied from the UK for finishing in the U.S."

"There will be exceptional costs arising and the benefits from this action will not become evident until the fourth quarter of the year," Mr Utiger added.

Heavier losses at Peters Stores

LOSSES INCURRED by Peters Stores in the second half of last year have continued in the current term, and for the six months ended December 29 1984 have accelerated to £270,000, after interest charges of £406,000.

In view of this poor performance and the continuing trend in the current period, the directors are halving the interim dividend to 0.5p.

In the comparable six months of 1983 the company earned a profit of £64,000 after absorbing interest charges, but that was overturned by a loss of £200,000 in the second half.

Peters mainly retails leisure wear through shops in the North of England, and is also engaged in property development. In the 1984 half-year the retail division did not live up to expectations and continued to incur losses despite the modernisation programme.

The directors are continuing with their efforts to reduce costs but shops sales, while ahead of last year, remain disappointing with the second half also proving to be very difficult. Net sales in the period came to £3.72m (£4.79m).

On the property side, rental income continues to grow but the large increase in interest rates will more than offset any growth and hold back future developments, the directors warn.

Richards (Leicester) deeper in the red

THE COST of rationalising the product range at Richards (Leicester) left the group deeply in the red for 1984 and, as in the case of the interim dividend, the final is also being passed.

Turnover for the 12 months edged ahead from £5.91m to £6.22m but after closure expenses, stock provisions and redundancy costs totalling £215,885 and higher bank interest charges losses at the pre-tax level accelerated by £261,888 to £438,564.

The major disappointment continued to be a further decline in UK demand for the ductile iron pipes provided by RDV Engineering.

However, the directors have decided to withdraw from this activity and concentrate on Richards Foundries and the several core businesses which comprise the Richards Structural Steel Company.

Shareholders are told that all of these are judged to offer profitable opportunities in the present economic climate. The current year has started better, especially in the engineering and structural activities. The foundry results are not yet

on target but are beginning to recover. Management accounts for the first quarter confirm the progress. After allowing for bank interest, the group is now back in profit and borrowings have been reduced.

With a higher order book the directors expect the improvement to be maintained. For the past year bank interest charges accounted for £81,825 (£30,312). Provisions of £22,397, stock provisions of £139,309 and redundancies £43,879 (£40,143).

A tax credit this time of £43,000 (£113,133) and extraordinary credits last time of £71,000 left the loss for the year at £415,384, against a previous £13,043.

Loss per 25p share emerged at 20.5p (4.2p). Dividends for 1983 totalled 2p net and absorbed £40,000.

Tipping on part of the group's 16-acre "edge-of-town" site is now complete and subject to planning consent the future development potential of the land is under consideration.

Boddingtons buys wholesaler

MANCHESTER-based Boddingtons Breweries is to acquire a majority shareholding in Ogden Wade, the North West wholesaler of beers, wines, spirits and minerals.

The proposed deal forms part of the brewer's strategy to strengthen sales in the important take-home sector of the drinks market.

Mr Ewart Boddington, chairman of Boddingtons said: "The market is changing. Our company is very dependent on beer,

particularly in the pub trade. We must move with the market and we saw Ogden Wade as a company with expertise in selling to both the free trade and the off-licence trade."

The two companies have had a trading relationship for six years with Ogden Wade being one of the main distributors of Boddingtons' beers in the take-home market.

Boddingtons, which has enjoyed near cult status for its draught cask-conditioned

beers in the Manchester area, has recently been focusing attention on the off-licence trade with the launch of a keg beer.

Mr John Dunsmore, of Edinburgh-based stockbrokers Wood Mackenzie, said: "The acquisition is part of a search for new customers by a company that relies for the vast majority of its sales through its own pubs. It is a logical move, following on the addition of a keg beer brand to its beer portfolio."



SUN ALLIANCE INSURANCE GROUP

Comments by the Chairman - Lord Aldington

Summary of Results - 1984

	Sun Alliance and Phoenix 1984	Sun Alliance 1983
Premium income	£m	£m
General insurance	1,606.7	884.8
Long-term insurance	505.1	294.3
	2,111.8	1,179.1
General insurance underwriting loss	(198.7)	(67.4)
Long-term insurance profits	18.4	8.5
Investment and other income	227.9	132.3
Group profit before taxation	47.6	73.4
Taxation	4.1	26.3
Group profit after taxation	43.5	47.1
Minority interests	6.5	1.1
Group net profit for year	37.0	46.0
Adjustment to exclude net loss incurred by Phoenix prior to acquisition	4.0	—
Profit attributable to Shareholders	41.0	46.0
Dividend	30.6	27.6
Profit Retained	10.4	18.4
Earnings per Share	20.8p	23.3p
Dividend per Share	15.5p	14.0p

This is the fourteenth and last occasion on which I shall be reporting to you on the affairs of the Sun Alliance Group. 1984 was an exceptionally eventful year. It brought for us appalling underwriting losses, the consequence of the almost world-wide state of extreme adversity that afflicts general insurance business; it provided further proof of the importance and value of the strong financial position of our Group, which has been steadily built up over many years; and, thirdly, the year 1984 gave us just the opportunity for expansion for which we had hoped.

Our inherent financial strength and very high solvency margin enabled us to respond positively and decisively when the Directors of the Phoenix Assurance Company invited us in June last to consider acquiring that Office; and our immediate response and ability to finance a cash bid made it possible to negotiate reasonable and satisfactory terms.

We have no doubt at all that bringing together the Sun Alliance and the Phoenix holds great promise for the future. In many desirable ways our businesses complement or reinforce each other. I am happy to report that integrating our operations has been proceeding apace in a notably harmonious and constructive atmosphere — a testimony to the high quality of leadership and of understanding at all levels both in the Phoenix and in Sun Alliance.

In several countries the Phoenix has operated on a merged basis with other insurance companies and we have recently agreed terms to acquire the minority interests of their partners in Australia and South Africa. There will, of course, be attendant costs and strains in the short term, not least upon our staffs; and we might well have wished for more settled and prosperous times in which to rationalise and reorganise our businesses. But speedy and harmonious integration will help to solve some of the trading problems that face us and will provide a sound and improved structure for a satisfying career in our Group.

The acquisition of the Phoenix became effective on 17th August, 1984, and the trading results, although shown on a consolidated basis, have been treated as pre or post acquisition profits.

A sizeable part of the Phoenix's worth, for which we have effectively paid cash, consists of its Life business. We already had in the Sun Alliance a larger and extremely valuable Life business which does not appear in the balance sheet as an asset and we have decided not to ascribe what would inevitably be arbitrary values to the Life business. Accordingly, we have written off the value of the Phoenix Life business in the accounts against revaluation reserve.

Putting aside these technical matters, the reality is clear — the true net worth of the Group has been augmented.

I have already referred to our huge underwriting losses; that others, and particularly those with larger interests in North America, have fared even worse does not lessen the concern with which we must regard them.

Our largest sources of loss at home were in the commercial fire, homeowners and motor classes. Abroad we suffered heavily in the United States, Canada, Puerto Rico and Holland and reinsurance losses, where we have very significantly reduced our business, continued at a high, although diminished, level.

Investment income again rose despite the borrowing and other costs that were incurred in financing the acquisition of the Phoenix. The world's stock markets performed well in sterling terms, partly reflecting the pound's weakness, so that overall we ended the year with a very modest trading profit and a considerably strengthened balance sheet. Realised profits, after tax, amounted to £29m; further unrealised appreciation in the assets amounted to £111m, after writing down the Phoenix's Life business which was itself, I should remind you, valued last year at between some £150/180m.

While we may be thankful for this it is unlikely that the world's insurance industry, taken as a whole, can continue to function for long without a fairly massive and sustained move back to underwriting profitability. Already, insurance failures around the world are happening; others may become inevitable. The potentially devastating losses that the United States liability and legal systems threaten to produce are incalculable. Care for the consumer is right and admirable in any society; but consumerism that runs rampant can cripple productive industry and the insurance industry which safeguards it. So can deteriorating standards of law and order.

There are now encouraging signs to be seen that more insurers are belatedly appreciating their true plight. Reinsurance and some liability and other covers are disappearing or becoming more expensive to buy; rates in general are firming, sometimes markedly.

In our judgement, however, much more is necessary and it is to be hoped that the slowly growing realisation that the turn in market conditions will do little to restore profitability in the near future may be salutary.

DIVIDEND

The year's trading result might argue for caution but the Group's strength and investment performance enable us to continue our established practice of maintaining and, where possible, improving the dividend in real terms. The Directors have resolved to declare a total of 15.5p per share compared with 14p paid for 1983. Our interim dividend of 5.75p was paid in January and the final dividend of 9.75p will be paid on 5th July.

DIRECTORS

Since the acquisition of the shares of Phoenix Assurance, we have happily been able first to welcome to the Board Mr. J. O. Hambro, Chairman of Phoenix, and Mr. R. K. Bishop, Chief General Manager of the Company who is also the present Chairman of the British Insurance Association; and later Mr. D. B. Money-Coutts, the Deputy Chairman, and Mr. K. Wilkinson, the Deputy Chief General Manager. These appointments both mark the happy integration of our two businesses and strengthen our Board. Mr. Henry Lambert, who has been a Deputy Chairman since 1983, has been elected by the Board to succeed me after the Annual General Meeting.

CONCLUSION

Looking back over the statements which I have made to you since 1972, I find a constant theme: good insurers must aim for a profit on underwriting account, and though in troubled times, caused by inflation and other things, this may not be possible, in the long run we must get back to profitability in underwriting; inflationary conditions and high interest rates may mask the damaging effect of underwriting losses, but it is not wise to count on those conditions lasting for ever; and, thirdly, a high solvency margin, the result of first-rate investment policy and financial prudence, provides not only a safeguard for rough underwriting conditions, but a springboard for future expansion. Inflation since 1971 has reduced the value of the pound by 3½ times. Shareholders' funds with the addition of a rights issue in 1975 which raised £37.5m have increased by almost ten times.

Throughout this period our management have battled sensibly and courageously to keep a reasonable share of the business and to increase that share when conditions seemed right. They have carried through necessary and timely reorganisations in methods and improved data processing. They have sharpened up their competitive ability in the market place. And our Investment and Estates Departments have seized the opportunities in changing market conditions to secure substantial growth in our assets and reserves.

Growth of our Life assurance business has been equally remarkable in this period. Our long-term insurance funds, without taking account of Phoenix, have grown more than seven times and in recent years particularly, we have made a real impact on increasing our share in this market.

Those are the achievements. The appalling underwriting conditions to which I have so constantly referred do not detract from that success, but rather emphasise it. Because I constantly remind myself, I may perhaps remind you once again that the purpose of insurance, and the very reason why our policyholders come to us, is to guard against calamities and catastrophes. If there were none, there would be a much smaller market for insurance companies. Our Group's strength will always lie in the skills and prudence of our underwriters, matched by the financial strength behind them, provided by the skills of our investors.

The Annual General Meeting of Sun Alliance and London Insurance plc will be held on 22nd May, 1985 at the Head Office, Bartholomew Lane, London EC2.

U.S. \$125,000,000



FLOATING RATE DEBENTURES, SERIES 6, DUE 1991

(Subordinated to deposits and other liabilities)

For the six months 30th April, 1985 to 31st October, 1985

In accordance with the provisions of the Debenture, notice is hereby given that the rate of interest has been fixed at 9½ per cent and that the interest payable on the relevant interest payment date, 31st October, 1985, against Coupon No. 8 will be U.S.\$486.39.

Morgan Guaranty Trust Company London

ARROWS STOCK FINANCING HELPS HIT GROWTH TARGETS WITHOUT AFFECTING YOUR BORROWING LIMITS

Our readily available financial services can assist with your cash flow by offering unsecured advances at low rates of interest. Once a financial limit has been established we can offer Stock Financing which allows you to purchase goods or raw materials immediately or hold finished goods in stock or in the distribution chain and so make substantial savings.

ARROWS LIMITED TRADE FINANCIERS

Menzies' purchases ahead as profits climb to £17m

MARGINS IMPROVED by 0.5 per cent to 3.4 per cent at John Menzies in the 1984-85 year, and lifted the taxable outcome by nearly 30 per cent to £17.1m, in line with market expectations. The group also served notice of its readiness to expand its mainstream activities with acquisitions.

A final recommended dividend of 2.8p, up from 2.5p, means a total of 3.375p, a rise of 12.5 per cent. The shares put on 7p yesterday to close at 287p.

Mr John Menzies, the chairman of this Scotland-based newsagent and bookshop group, calls the result for the 52-week period to February 2 1985 an "excellent performance" compared with the £13.2m for the comparable 53 week year, and says that all areas contributed to the increase.

He adds that the current trading year has got off to a good start, and he has "high hopes" of another satisfactory increase in profits.

The chairman also says that the cash proceeds from the sale during the year of Lonsdale Technical and John Menzies (Leasing), together with the reduction in lease finance, has created a strong balance sheet available for expansion of the mainstream distribution business. "A number of propositions are being actively considered," he says.

Over the past five years investment through capital expenditure and acquisitions in the main business has amounted to more than £35m. The most recent area of expansion was the introduction of financial services counters in two of the group's

Scottish stores. Turnover increased from £461.2m to £508.3m, from which net operating costs, including interest paid of £22m (£22.2m) took £488.2m (£448m).

The company decided during the year to concentrate its resources in the distributive area, where it considers its corporate knowledge and skills reside, as opposed to services. This was the rationale for the disposal of the two offshoots, of which the leasing subsidiary was sold at a loss. This, however, was less than the charge required to cater for the full impact of the 1984 Finance Act on leasing activities.

An extraordinary debit of £2.2m (£2.2m) represents the net charge arising from the two sales. The tax bill for the year totalled £7.9m (£4m), including a provision for deferred tax unchanged at £0.6m. Earnings are stated at 16.1p per share against 15.9p.

From attributable profits of £7m against £3.8m the dividend on the ordinary shares will amount for £1.87m, an increase of £0.2m.

Comment

John Menzies has been one of the winners in Fleet Street's multi-million-pound bingo games. The wholesale division, accounting for about half group profits, was well ahead last year on the back of strong newspaper sales. This year has begun well but the improvement is expected to peter out later since falling newspaper costs make cover price increases far less likely than last year. Menzies' retail division, however, should maintain its healthy rate of progress, as gains

achieved by tighter cost control and steady store expansion continue to come through. Menzies' newly-expanded operations in library supplies and stationery wholesaling are also in good shape. The shares, up 15p to 281p, are keeping pace with events at the company, having risen by more than 30 per cent since the beginning of the year. Assuming pre-tax profits of £19.5m and a 41 per cent tax charge, they trade at a multiple of over 41. This seems high enough; Menzies is far less of a retailer than others in the sector, including W. H. Smith.

William Boulton

In view of the reorganisation being undertaken by the William Boulton Group of engineering and foundries, the directors feel it is "clearly impossible" to give any meaningful indication of the likely results for the current year ending June 30, 1985.

For the first six months to December 31, 1984 the group was still in loss, incurring a pre-tax loss of £265,000, against £265,000 (£211,000) and interest £268,000 (£260,000). Again the dividend on the 5.95 per cent redeemable cumulative preference shares is being passed—this means it is 12 months in arrears to April 30, 1985.

Mr John Briggs, the chairman, says that some companies in the group are currently trading at a more profitable level. He has already said that positive actions are needed urgently to get the group back to profit.

MINING NEWS

Amax incurs loss in first quarter

BY KENNETH MARSTON, MINING EDITOR

A NET loss of \$35.3m (\$38.8m), equal to 59 cents per share, is reported for the first quarter of 1985 by Amax, the U.S. diversified natural resources group. It compares with net earnings of \$8.2m in the first quarter of 1984.

However, a less sombre picture emerges when the latest quarterly loss is compared with that of the final quarter of 1984 which amounted to \$38m before end-year write-downs of \$206m. First quarter pre-tax earnings from operations improved to \$30m from \$8m in the previous three months.

This does not alter the fact that Amax continues to suffer from low prices for its base metals and agricultural chemicals.

Compared with a year ago, the past quarter's sales amounted to \$847m against \$646m. A fall in the last quarter of base metals agricultural chemicals, petroleum and iron ore was partly offset by increased sales of molybdenum.

The lower agricultural chemical sales reflect the closure of phosphate mining operations, while the reduced oil and gas sales result from last year's sale of a 50 per cent interest in the company's domestic facilities.

Results for the first quarter of this year were also adversely affected by the continued strength of the U.S. dollar in the period, although there were still foreign exchange gains which provided most of the \$4m net income on the latest occasion.

Unlike non-U.S. producers of dollar-priced commodities, Amax does not have the exchange rate benefit of dollar revenue converted into the lower valued non-U.S. currencies.

The recent weakening in the value of the U.S. currency, however, has led to some improvement in prices of dollar-priced commodities and has provided demand for these products is maintained—Amax may be able to show some further improvement in its results for the current quarter.

Noranda optimistic despite accelerating losses

Noranda Mines, Canada's major natural resources group, has made a first quarter loss of \$39.9m (\$5.9m), or 15 cents per share, compared with a restated profit of \$31m a year ago and a loss of \$35.6m in the final quarter of 1984. But it hopes to do better in the rest of this year.

The latest results have been hit by the continued rise in the U.S. and Canadian dollars against most other currencies, and a steady retreat in pulp and lumber prices. However, the Canadian dollar stopped rising in February and in March the U.S. dollar began to decline.

Mr Alfred Powis, the chairman, said at the Toronto meeting: "If this represents a new trend, as we believe, and if the economic recovery continues we expect the impact of the markets... should be very favourable."

Mr Adam Zimmerman, president and chief operating officer, thought that Noranda could be profitable in the second quarter and he expected to report a small profit for 1985.

He pointed out, however, that only a closure of productive capacity would bring about a recovery in aluminium prices while timber operations continued to be affected by oversupply and foreign competition.

Noranda is to make a share offer for the rest of its 68 per cent-owned Fraser Forest products subsidiary. Mr Powis said that the offer would be more than C\$17 per share.

He added that the acquisition would allow Noranda to combine tax reporting of its unprofitable U.S. aluminium operations with Fraser, which is profitable, with the result that Fraser's income would not be taxable.

Newmont declines

NET INCOME of the U.S. Newmont Mining—in which London's Consolidated Gold Fields has an interest of some 26 per cent—fell to \$3.1m (\$2.6m) in the first quarter of 1985. This compares with \$17.35m in the final quarter of 1984 and \$11.81m in the first three months of that year.

Compared with the first quarter of last year, pre-tax income in the latest period from the gold interests fell to \$3.2m from \$6.8m in line with lower

bullion prices. The contribution of the energy interests fell to \$11.6m from \$15.6m.

Atlantic Cement lost \$70,000 after tax in the latest quarter compared with a loss of \$1.6m a year ago. Earlier this month Newmont agreed in principle to sell its 22 per cent interest in the U.K. Blue Circle Industries for \$145m.

Its earnings are expected to rebound sharply during the rest of the year.

Afro-West raising £2.5m

THE SMALL Australian exploration company Afro-West has announced a public offering of shares to raise £2.5m (£2.48m). The aim is to fund a further two years of exploration on its diamond prospects close to the big Argyle Diamond Mines joint venture owned by CRA and Ashton Mining in Western Australia's Kimberley region.

Afro-West first came to prominence in 1981 when it disputed the mining rights of the Argyle

partners to what is set to become the biggest volume producer of diamonds in the world, but the subsequent legal action was settled in favour of the joint venture.

The target of Afro-West's current exploration programme is to prove up between 11m and 22m tonnes of diamond-bearing alluvial material at a grade of between a half and one carat per tonne.

Triefus reduces losses

Triefus, which is involved in the marketing, processing and valuing of diamonds, made big inroads into its losses in 1984, cutting them from £1.15m to £214,000. A year ago the company received financial backing from Asahi Diamond Industrial of Japan and Liebert and Solow of the U.S., who subscribed for shares giving them together control of 56.5 per cent of the enlarged ordinary capital.

The dividend for the year is held at 0.05p net, from a loss per share of 1.17p (29.38p). By the end of the first half the company had incurred a loss of £195,000, and the directors say the improving trend has been

borne out by internal reports for the first three months of 1985, which are encouraging.

The 1984 net attributable loss, however, had increased from £260,000 to £377,000, as a result of a tax charge this time of £368,000 (credit £124,000) and a drop to £221,000 (£289,000) in extraordinary credits—total of £1.7p (£1.55p adjusted). The directors say that a dividend of not less than 1.2p will be paid for the current year.

Smaller Companies

Net asset value per 25p share, deducting prior charges at market value, came to 80.76p, against 73.7p at the Smaller Companies International Trust for the year to the end of March 1985. The directors say they intend to pursue the sole objective of capital appreciation.

Net income came to £710,229 compared with £580,049 and earnings per share were shown as 1.77p (£1.44p). A final dividend of 1.2p (£0.95 adjusted for a one-for-one scribble) makes a total of 1.7p (£1.55p adjusted). The directors say that a dividend of not less than 1.2p will be paid for the current year.

BOARD MEETINGS

TODAY
Inverness—Conall, North Atlantic Securities, Windsor Securities, Charter Consolidated, Farnell Electronics, and D. Frost, Narrows, William Jack, OK Sazars (1928), PSM International, Raybeck, Roberts, Adams, Roper, Rush and Tompkins, Tarmac.

FUTURE DATES
April 30—Holding, May 21
Crests, May 23
GR (Holdings), May 7
Type Television, May 7
Wolverhampton and Dudley Breweries, May 29
Clive Discount, May 7
European Ferries, May 8
Lee Cooper, May 7
Lyle Shipping, May 7
Marks and Spencer, May 7
Phoenix (London), May 3
Richardson Westgarth, May 3

LADROCKE INDEX

966-970 (+40)
Based on FT Index
Tel: 01-427 4411
9 p.m. Closing 29/4/85

Cobra Emerald Mines Limited

(Incorporated under the laws of Canada with limited liability)

("COBRA")

1. Proposed Acquisition of a controlling interest in Springs Dagga Gold Mines Limited (Incorporated in the Republic of South Africa with limited liability) ("Springs Dagga")

1.1 Shareholders are referred to the announcement of 30 August 1984 which advised *Inter Alia* of—

1.1.1 The appointment of Golden Dumps (Proprietary) Limited ("Golden Dumps") as Cobra's technical mining and marketing manager,

1.1.2 The grant by Royex Gold Mining Corporation Limited of Canada (Cobra's then controlling company) of an option to Mr L C Pouroullis and Mercabank Limited to acquire Cobra's shares from Royex Gold Mining Corporation Limited,

1.1.3 The appointment of Mr L C Pouroullis to Cobra's Board of Directors.

1.2 Springs Dagga is presently wholly owned by—

1.2.1 Egoli Consolidated Mines Limited ("Egoli"), and

1.2.2 Mariner Mining Corporation Limited, a subsidiary of Egoli,

Which are collectively termed "The Egoli Group" in this announcement.

1.3 Springs Dagga beneficially owns the mining title to precious metals situated between 3 operating gold mines, Grootelei Proprietary Mines Limited, Marievale Consolidated Mines Limited and Consolidated Modderfontein Mines Limited. This complex lies between the towns of Springs, Benoni and Brakpan at the East end of the Witwatersrand Gold Field in the Transvaal Province of the Republic of South Africa. The mining titles beneficially held form part of an old established mining area which was previously partially worked by East Daggafontein Mines Limited, Daggafontein Mines Limited, Springs Mines Limited and West Springs Limited.

1.4 A contract was concluded at 8 p.m. South African time on Friday, 26 April 1985 for the acquisition by Cobra of a 61 per cent interest in Springs Dagga from the Egoli Group.

2. Salient Terms of the Acquisition Contract

2.1 The Acquisition Contract is subject to—

2.1.1 The approval of Cobra's shareholders in General Meeting,

2.1.2 The successful completion of a rights issue in Cobra, and

2.1.3 Such approvals as may be requisite from Egoli's shareholders.

2.2 Cobra is to subscribe for 61 per cent of Springs Dagga's issued capital for an aggregate subscription price of S.A. Rand 41 million.

2.3 Golden Dumps is to—

2.3.1 Subscribe for 5 per cent of Springs Dagga's issued capital for an aggregate subscription price of S.A. Rand 10,000, and

2.3.2 Undertake full technical and mining management responsibility for the re-opening, re-equipping and the conduct of a gold mine on Springs Dagga's mining title.

2.4 The share subscription proceeds will be applied by Springs Dagga in—

2.4.1 Repaying the indebtedness of Springs Dagga to Egoli in an amount of S.A. Rand 6,120,000, as to S.A. Rand 4 million on completion of the transaction and the balance after 24 months free of interest, and

2.4.2 Financing the re-opening and re-equipping of the Springs Dagga mine.

2.5 Egoli and its technical manager, Investment and Technical Management Limited, will be entitled to representation on the reconstituted Springs Dagga Board of Directors.

2.6 A stated objective is the listing of Springs Dagga on the Johannesburg Stock Exchange and, possibly, on the Stock Exchange, London. In achieving this Cobra will not be required to reduce its shareholding in Springs Dagga below 51 per cent.

3. Effect of the Transaction on Cobra

3.1 Cobra's present market capitalisation is approximately Pnds 12 million. The Springs Dagga transaction has a value of Pnds 17 million. The amount of the rights issue proposed to be held in Cobra is still to be determined but will be in excess of the transaction value.

3.2 The transaction will not effect control of Cobra. Mr L C Pouroullis has, however, indicated his intention to exercise the option granted by Royex Gold Mining Corporation Limited referred to in 1.1.2.

3.3 There will be no changes in the directors, officers or management of Cobra consequent upon conclusion of the contract.

4. Extraordinary General Meeting

4.1 A circular will be posted to shareholders as soon as possible setting out full particulars of—

4.1.1 The Springs Dagga transaction, and

4.1.2 A proposed Cobra rights issue,

And convening an Extraordinary General Meeting of Cobra's shareholders.

4.2 It is proposed that the Extraordinary General Meeting be held immediately after the Annual General Meeting of Cobra for the purpose of obtaining shareholders' approval to the transaction and the proposed rights issue.

5. Suspension of Trading in Cobra Shares

5.1 As the transaction is a very substantial one trading in Cobra shares was suspended at the request of the Directors of Cobra on Monday, 29 April 1985.

5.2 It is intended that Cobra shares be restored to listing shortly after the holding of the Extraordinary General Meeting.

By order of the Board
H VAN CUTSEM (Chairman)
H B MILLER (Director and President)

29 April 1985

Crown Intl. upgrades dividend forecast

Rapid expansion is being achieved by Crown International Productions, which specialises in making film and video programmes for broadcasting and non-broadcasting use, and the directors are upgrading their dividend forecast for the year ending September 30, 1985.

They are to pay a total of 2.8p net, and have declared an interim of 1.05p compared with 2.1p promised last March when the shares were introduced to the USM at 80p each.

Directors were looking for not less than £200,000, excluding an exceptional £251,000 already realised. For the six months ended March 31 1985 they report a profit of £202,000, telling shareholders that trading in the period has exceeded expectations, and pointing to a "further substantial increase" in business in the second half. Activities will continue to develop with the opening in August of the Crown TV Centre in Essex, providing

increased facilities for higher levels of production and enabling the group to consolidate its premier position.

Sales for the first half moved ahead from £662,000 to £750,000, and the group's profit from £124,000 to £227,000. Including the exceptional credit, the profit came out at £452,000 (£322,000) subject to tax £44,000 (£7,000), for earnings of 8.8p (£2p) per share. There is also an extraordinary debit of £44,000 (£18,000).



"Substantial Growth Assured"

Forward bookings indicate that 1985 will be an excellent year with virtually all our hotels budgeting record levels. This, in conjunction with

improved financing and a full contribution from hotels acquired in 1983, leads the Board to believe that substantial growth this year is assured.

Our trading highlights

- Record profits—£6,580,000 in 1984, up 47%.
- Dividend increased by 20%.
- Earnings per share up 41%.
- Further hotel acquisitions in hand.
- Now 60 hotels in the Group.
- Convertible Preference issue creates opportunities.

Queens Moat Houses

For a copy of the 1984 Report & Accounts write to:
Company Secretary, Queens Moat Houses P.L.C., FREEPOST, Romford, Essex RM1 2BR.



CREDIT FONCIER de FRANCE U.S. \$200,000,000 Exchangeable Floating Rate Notes due 1989

For the three months 30th April, 1985 to 31st July, 1985 the Notes will carry an interest rate of 8 1/4% per annum with a coupon amount of U.S. \$22.52. The relevant interest payment date will be 31st July, 1985. Listed on the Luxembourg Stock Exchange. By: Bankers Trust Company Fiscal Agent

CITICORP PERSON TO PERSON, INC.

(Incorporated in the State of Delaware)
Unconditionally guaranteed on a subordinated basis by



Notice is hereby given that the rate of interest has been fixed at 8 1/4% and that the interest payable on the relevant interest payment date July 31, 1985 against Coupon No. 2 in respect of US\$10,000 nominal of the Notes will be US\$225.21.

April 30, 1985, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank



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The Nikko (Luxembourg) S.A.

US\$15,000,000
Negotiable Floating Rate Certificates of Deposit due 1986
Callable at the issuer's option on 31st May, 1985

In accordance with the Conditions of the Certificates of Deposit, notice is hereby given that the Certificates of Deposit will mature on 31st May, 1985.

Payment of the principal amount evidenced by the Certificates of Deposit, plus interest, shall be made against surrender of the Certificates to The Nikko (Luxembourg) S.A., Luxembourg, or The Nikko Securities Co. (Europe) Ltd., London.
30th April, 1985
The Nikko (Luxembourg) S.A.

U.S. \$150,000,000 Midland International Financial Services B.V.

(Incorporated with limited liability in the Netherlands)

Guaranteed Floating Rate Notes 1991

Guaranteed on a subordinated basis as to payment of principal and interest by

Midland Bank plc

For the six months from 30th April, 1985 to 31st October, 1985 the Notes will carry an interest rate of 8 1/4% per annum. On 31st October, 1985 interest of U.S.\$234.78 will be due per U.S.\$5,000 Note for Coupon No. 5.

Agent Bank:
European Banking Company Limited

U.S. \$150,000,000 Société Nationale des Chemins de Fer Français

Floating Rate Notes due 1988 and Warrants to Purchase U.S. \$150,000,000

14 1/4% Bonds due April 28, 1990

For the three months 30 April 1985 to 30 July 1985

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8 1/4% per cent and that the interest payable on the relevant interest payment date, 30 July 1985 against Coupon No 13 will be U.S. \$21.96 per U.S. \$1,000 Note and U.S. \$219.60 per U.S. \$10,000 Note

Agent Bank:
Morgan Guaranty Trust Company of New York, London

TECHNOLOGY

Alan Cane assesses the market in the light of Japanese experience

Robots' slow march on Europe

ASSEMBLY REMAINS the manufacturing operation least amenable to automation. But in Japan, where latest estimates suggest there could be as many as 16,000 robots in action, as many as 10,000 are likely to be involved in assembly operations, carrying out tasks like inserting plastic trim retainers in car doors or placing semiconductor on printed circuit boards.

The statistics are impressive. In one company which manufactures different types of electric fan, assembly is carried out by 17 robots.

Retooling time is only three minutes compared with 40 using traditional assembly methods and the workforce for this operation has been reduced from 64 to five.

Robot assembly lines are still comparatively rare in Europe and the U.S., however. A new report, Light Assembly Robots in Europe (\$1,900 from the New York based consultancy Frost and Sullivan) notes: "When one considers the sophistication of numerically controlled tools, injection moulding machines and computer aided design and manufacture, then the sight of long assembly lines manned by—across Europe—hundreds of thousands of people doing simple repetitive tasks seems quite archaic."

It says, however: "Assembly robots are very new. Before 1979-1980, only Olivetti was commercially available on the market. Since then, the number of companies supplying this market has grown considerably with over 30 in Europe. The market itself is still very small."



A Dainichi-Sykes PT 600 robot picking up a valve seat to insert into a Jaguar AJ6 cylinder head

Frost and Sullivan estimates that in 1983 there were only 722 assembly robots in use in Europe, and about 70 per cent of those were being used by the automotive industry, traditionally the leader in automated manufacturing. It expects a growth rate of

about 35 per cent a year to the end of the decade giving a total figure of 6,180 robots in 1990.

Half of those will still be in the car industry, the rest will be spread through electronics and the domestic appliance industries. Washing machines and cook-

ers, power tools and electric shavers are the kinds of products which could be assembled by robots. The market leaders in the supply of assembly robots to Europe are the Digital Electronic Automation Company (DEA) of Turin, Italy, which manufactures the Pragma A3000, and Unimation of the U.S. Between them, these two companies supply about half the European market. The Pragma A3000 is generally recognised as the leading assembly robot in Europe.

The leading user of robots in Europe is West Germany which is expected by 1990 to account for more than 45 per cent of the European market.

Italy and France come next followed by the UK. Sweden uses comparatively few assembly robots which is surprising because of its strength in automated manufacturing. Until late 1984, however, its main robot manufacturer Asea had not built a robot specifically for assembly. This has been remedied with the launch of the IRB 1000, part of its fast assembly station concept.

In the UK, Unimation has about 45 per cent of the market followed by Fairley with 20 to 30 per cent. Frost and Sullivan predict that IBM will take an increasing share of the UK market. "These companies are up against the sheer marketing weight of IBM, its very powerful software and the fact that many companies have IBM computers. It is worth remembering that robots need powerful computers to operate effectively. IBM's comment is that robots are, in essence, computers with arms."

School test for Green Paper on recording copyright

A GREAT flurry of activity will be evident today in many offices of British film, video and TV organisations. Today is the deadline for responses to the Government's Green Paper on the recording and rental of audio and video copyright material.

At the centre of issues brought up by the Green Paper is the proposal for a levy on pre-recorded and/or blank tapes. The copyright owners want a levy to reimburse them for losses suffered from illegal consumer recording; film producers want a levy to provide funding support from video viewers, who provide the industry's biggest audience but lowest revenue. But the tape manufacturers and some consumer groups are enraged at the idea—calling it rough justice and an attack on personal freedom.

There is, however, another sector whose views and problems have received little attention in this trendy debate—education. The copyright issues in education provide a model for analysis, affecting everyone. This was reflected in the wide ranging delegate list at a London conference two weeks ago, organised by the British Universities Film and Video Council under the title: The Future of Film and Video Distribution in Education.

That the future should be called into question at all is a sign of the traumatic changes that electronics have brought into the established order of things. In the comfortable days, teachers used 16mm films, which arrived by post. A small but dedicated industry was built up to service these users—film production companies specialising in educational material, and distributors who spent most of their days absorbing school curricula and talking to teachers.

Three things have happened to change all that. The arrival of much cheaper pre-recorded videocassettes (coinciding with the completion of Channel Four, BBC and the Open University all have licence schemes whereby educational authorities and institutions may pay an annual fee which allows them to record certain programmes and keep them for a specified period).

The lower duplicating cost of pre-recorded videocassettes—perhaps less than £10 for an educational programme against nearly £100 on 16mm film—has

depressed the market for 16mm copies which wear out more quickly and can carry a higher mark-up.

The availability of more and often glossier educational material on television has struck an even harder blow at the traditional suppliers of classroom films. It is free. And with a VCR available, the teacher can record it and use it at any time required. Under these circumstances, in a social service burdened with budget problems, who wants expensive educational films which are cumbersome to use and costly to dispatch? Who, indeed, even wants the much cheaper and more convenient pre-recorded videocassettes?

Such are some of the issues, as indeed most speakers at the conference confirmed. One traditional education film producer/distributor—the respected and old-established Boulton-Hawker Films—exemplified the problem with a statistic from last year. The company's educational catalogue was mailed to 8,000 schools; and yielded only 10 responses.

Hard-nosed businessmen and politicians may rightly say that if they are now available more efficient ways of distributing

Video & Film

BY JOHN CHITTOCK

educational material, then the costly and the inconvenient should be allowed to wither. Quite right, perhaps. But the more efficient ways—broadcast television time-shifted on to VCRs—create a new set of problems: copyright infringement and the nightmare of clearing royalties and so-called residual fees for those creatively involved.

The copyright difficulty for educational users has been partially solved by making licences available. The companies, Channel Four, BBC and the Open University all have licence schemes whereby educational authorities and institutions may pay an annual fee which allows them to record certain programmes and keep them for a specified period.

Not all programmes come within such schemes, however, and teachers would dearly like to have access to the entire

broadcast TV spectrum—but impracticable as long as broadcasters face and avoid that nightmare of negotiations over subsidiary rights and residuals.

Proposals focused on the Green Paper could eliminate, in one fell swoop, most if not all of these obstacles. One favoured idea is to legalise off-air recording as a trade-off for the imposition of a levy on blank videotape. This would allow educationalists access to anything on television and without paying for a licence.

If that happens, however, it could drive the final nail into the coffin of the commercial educational producers and distributors. In some cases, if that is the price to pay for progress it may not matter. But a few perform a valuable social service which cannot survive in the market place and has no substitute on television. Concord Films Council is typical of these, a registered charity specialising in films on social welfare, health and the environment; and Boulton-Hawker, whose films are geared to the curriculum unlike most TV material.

One suggestion to assist worthy causes is to use some of the blank tape levy to support important but uncommercial activity, instead of giving it to the copyright owners and residual claimants. The price that producers ought to charge for expensively made educational films and videocassettes, aimed at a small and impoverished market, is way above the £23 quoted by Boulton-Hawker for a biology video programme. But even at £16—for a video copy of the recently launched Video Education Magazine—one LEA had the nerve to expect a deal that would permit them to make copies for 700 schools.

It is clear that in education, at least, users are unwilling and unable to pay a proper market price for tailor-made material. Instead, they will turn increasingly to broadcast television and copy it (sometimes illegally) on to video. But that could be a fool's paradise. Somebody pays in the end; and if it is not the user, the first principle of marketing—providing the customer with what he wants—could be forgotten. Indeed, with television facing its own crisis, is the future of educational programming safe if left entirely to the broadcasters?

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IMI plc,
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Lotus in PC link with Intel

LOTUS DEVELOPMENT, creator of the best-selling "1-2-3" integrated software package has been co-operating with Intel, the San Jose, California, semiconductor manufacturer to develop a series of products giving the personal computer user significantly more power.

Last week, the two companies announced a technical specification which allows personal computer software to work with larger amounts of memory, a micro-to-mainframe link which permits two-way communication between microcomputers and IBM mainframes and an enhanced version of the Lotus Symphony integrated software.

The new Symphony is the first product to make use of the Lotus/Intel memory specification. The development of an expanded memory specification was a response to customers who needed greater memory to run larger applications. The new version of Symphony is able to work with Intel's 6808 and 80287 chips which carry out mathematical computations. More in the UK on 0753 540281.

Floppy standard

THE 3.5-in floppy disc drive seems set to become the standard for portable computers. At the recent Comdex fair in Japan, manufacturers were showing 3.5-inch drives in "envelopes"—the entire drive casing—only an inch thick.

One drive, from Citizen, has a capacity of either 500,000 bytes or a million bytes and needed only a 5 volt power source. Teac, Canon, Fujitsu and Juki were showing the slim 3.5-in drives.

Teac and Ricoh were also showing half-height, hard disk units with a capacity of up to 25m bytes of storage.

Minicomputing at a micro price

A FEW COMPANIES—Compaq is a good example—are distinguishing themselves by bucking the trend towards flat or declining revenue growth in a personal computer market which has lost its sparkle.

The common factor among these companies seems to be that they have identified a niche in which to specialise and to steal a march on IBM. Compaq, for example, identified the trend towards transportable personal computers and established a lead; then it took advantage of IBM's lack of top-of-the-range PCAT machines to woo users with its

Deskpro desk top computers. Altos Computer Systems of San Jose, California, similarly seems to be on the right track. Established eight years ago, it is likely to turn over more than \$150m this year.

That area is multi-user computing—running a number of workstations off a single high-powered processor. It was the only way to work when processors were expensive. With the advent of inexpensive personal computers, however, the trend was towards the professional machine that stood by itself.

Now executives are finding they need to exchange informa-

tion between themselves and move data to and from the corporate mainframe.

Hence the fact that "networking," connecting computers together so they can communicate between themselves, has become the trend.

So multi-user computing has become unfashionable. What Altos is doing, however, is to provide the power of a mini-computer at a microcomputer price. So although the company does build a stand-alone personal computer system, its chief sales are to the medium-sized and bigger companies looking for more cost-effective mini-

computer processing, rather than a leap into the totally different environment of personal computer networking.

Altos's new multi-user machine, the 300, can accommodate 30 users simultaneously. It uses the latest 32-bit Motorola 68020 microprocessor and achieves its speed and power through a combination of clever packaging and smart software techniques, including pipelining.

Altos is used in the UK by British Telecom, Reuters, the Stock Exchange and Citibank, among others.

AEGON Insurance Group

AEGON nv registered offices at The Hague, The Netherlands

Shareholders are invited to attend the Annual General Meeting of Shareholders to be held in the room "Residentiaal" of the Promenade Hotel, 1 Van Stolkweg, The Hague, The Netherlands, on Wednesday, 22nd May 1985 at 2.30 p.m.

Agenda

1. Opening of the Meeting.
2. Minutes of the Meeting of 25th May 1984.
3. Report of the Executive Board on the 1984 financial year.
4. Reading and approval of the annual accounts for the 1984 financial year agreed by the Supervisory Board.
5. Information on the results for the first three months 1985.
6. Retirement and appointment of members of the Supervisory Board. The statutory details concerning the members of the Supervisory Board to be reappointed are open for inspection at the Company's offices in The Hague, Amsterdam and London.
7. Vacancies on the Supervisory Board in 1985.
8. Appointment of Auditors.
9. Alteration of the Articles of Association.
10. A. Appointment of a Company's Administrative Organ empowered to issue shares and to depart from the preferential right of shareholders.

- a. Authorization of the Company to acquire shares in its own capital or BDRs for a consideration.
11. Information from the Executive Board.
12. Matters arising.
13. Any other business and termination of the proceedings.

Holders of ordinary shares to bearer of the Company are admitted to the meeting on production of a certificate proving that their shares have been filed at the office of a member of the "Vereniging voor de Effectenhandel" in The Netherlands, in the United Kingdom at the "Amsterdam-Rotterdam Bank N.V." or the "Algemene Bank Nederland N.V." in London and in Switzerland at the "Schweizerischer Bankverein," "Schweizerische Kreditanstalt" or "Schweizerische Bankgesellschaft" in Zurich, Basle and Geneva. The filing must have taken place on 15th May 1985 at the latest.

Copies of the agenda with explanation and the documents to be considered at this meeting are available to shareholders free of charge at the Company's offices in The Hague, Amsterdam and London and in Switzerland at the "Schweizerischer Bankverein" in Zurich. The Hague, 30th April 1985. The Executive Board

AEGON Insurance Group - International growth from Dutch roots

NOTICE OF PREPAYMENT THE DAIWA BANK, LIMITED

(Incorporated in Japan)
US\$ 5,000,000
Callable Negotiable Floating Rate
Dollar Certificates of Deposit

No. 400041 to 400045 issued on 29th June, 1983.
Maturity Date 30th June, 1986. Optionally Callable in June 1985.
Notice is hereby given that in accordance with Clause 3 of the Certificates of Deposit (the "Certificates"). The Daiwa Bank, Limited ("the Bank") will prepay all outstanding Certificates on 28th June, 1985 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank.
Interest will cease to accrue on the Certificates on the Prepayment Date.

The Daiwa Bank, Limited
London Branch
Commercial Union Building,
St. Helen's, 1 Undershaft, London EC3A 8JJ

30th April, 1985

SARAKREEK HOLDING NV

Established in Amsterdam.

Shareholders are invited to be present at the Annual General Meeting of Shareholders, to be held on Tuesday May 21, 1985 at 11.00 a.m. at the offices of the Company, 585 Herengracht in Amsterdam.

A complete agenda as well as the annual Report and Accounts are available from J. Henry Schroder Wagg & Co. Ltd., 120 Cheapside, London EC2V 6DS and at the headoffice of the Company in Amsterdam.

Shareholders who would like to attend the meeting have to deposit their shares at the latest on May 15, 1985 at the above-mentioned Bank. The deposit certificate will give access to the meeting.

The Management Board

Amsterdam, April 30, 1985

IDB

IDB INTERNATIONAL N.V.
U.S.\$50,000,000Guaranteed Floating Rate Notes 1986
Unconditionally and irrevocably guaranteed as to payment of principal and interest by

ISRAEL DISCOUNT BANK LIMITED

For the three months
30th April, 1985 to 31st July, 1985
the Notes will carry an
interest rate of 8 1/4% per annum.
The relevant Interest Payment Date will be
31st July, 1985

Bankers Trust Company, London
Fiscal Agent

Company Notices

KLEINWORT BENSON (JAPAN) FUND S.A.

Luxembourg 37 Rue Notre-Dame
R.C. Luxembourg No. B8.528

DIVIDEND NOTICE

A dividend of US\$ 0.44 has been declared payable from 2nd May 1985 against presentation of Coupon No. 14. The record date has been fixed at 10th April 1985 and shares will be quoted ex-dividend as from 15th April 1985.

Paying Agents:
Kreditbank S.A. Luxembourg, 43 Boulevard Royal, Luxembourg

Kleinwort, Benson Limited,
20 Fenchurch Street,
London EC3P 3DB

By Order of the Board

BANCO LATINOAMERICANO DE EXPORTACIONES, S.A.

US\$50,000,000
FLOATING RATE NOTES
DUE 1990

In accordance with the provisions of the Notes, notice is hereby given, that for the initial six months interest period from April 30 to October 30, 1985, the notes will carry an interest rate of 10% per annum. The interest payable on 30th June 1985 against Coupon No. 1 will be US\$508.33 for Bearer Notes of US\$100,000 principal amount and US\$508.33 for Bearer Notes of US\$100,000 principal amount and US\$508.33 will be payable on each US\$100,000 principal amount of Registered Notes.

30 April, 1985

THE CHASE MANHATTAN BANK N.A.
LONDON, AGENT BANK

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by David Young

This indispensable handbook caters for the needs of expatriates and their advisers. It gives vital details on the employment conditions overseas and will guide you through the complex financial and domestic preparations necessary when leaving the country. WORKING ABROAD will also help you make the most of your increased earnings while you are away and provide important advice for a profitable return to the UK.

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Price (including postage and packing): £12.50 UK or £14/US\$21 overseas. Please note payment must accompany order. Cheques should be made payable to FT Business Information.

Send orders to: The Marketing Dept., Financial Times Business Information, 102 Clerkenwell Road, London EC1M 5SA. Tel: 01-251 9321. (Mail order address only.) Please allow 28 days for delivery.

THE SEAGRAM COMPANY LTD.



To the Holders of Warrants to Purchase Common Shares of The Seagram Company Ltd.—
La Compagnie Seagram Ltd.

Notice is hereby given as follows:
A Special Resolution amending the Articles of the Company has been proposed to the Shareholders of The Seagram Company Ltd. for consideration at the Annual Meeting of Shareholders to be held on May 22, 1985. The Special Resolution would amend the Articles of the Company to redesignate the existing common shares of The Seagram Company Ltd. as "class A subordinate voting ordinary shares" ("Subordinate Voting Shares"), to create a new class of shares to be designated "class B ordinary shares" ("Class B Shares") carrying ten votes per share but with lesser dividend rights than the preferential dividend rights being granted to the Subordinate Voting Shares and to provide that each outstanding Subordinate Voting Share will be convertible into one Class B Share at any time through the close of business on June 21, 1985 and under certain limited circumstances thereafter as described in the Proxy Circular dated March 31, 1985. Upon adoption of the proposal by the Shareholders, application will be made for a Certificate of Amendment under the provisions of the Canada Business Corporations Act to give effect to the Special Resolution. At such time as the amendment to the Articles of the Company becomes effective (currently anticipated to be on or about May 23, 1985), the Warrants referred to above shall entitle the holder thereof to purchase Subordinate Voting Shares on the terms specified in the Warrant Agreement dated as of May 12, 1983 between The Seagram Company Ltd. and The Royal Trust Company, as Warrant Agent.

Copies of the Proxy Circular dated March 31, 1985 describing the Special Resolution will be furnished without charge to any Warrant holder, upon request to the Warrant Agent or any Paying Agent as follows:

The Royal Trust Company,
as Warrant Agent
630 Dorchester Blvd. West
Montreal, Quebec
Canada H3B 1S6

Bank of Montreal,
as Principal Paying Agent
119 St. Jacques Street
Montreal, Quebec
Canada H3C 8B6

Bank of Montreal,
as Paying Agent
9 Queen Victoria Street
London EC4N 4XN
England

Banque Bruxelles
Lambert S.A.,
as Paying Agent
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B-1050 Brussels
Belgium

Banque Internationale
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P.O. Box 2601
L-2953 Luxembourg
Luxembourg

Dresdner Bank,
as Paying Agent
P.O. Box 2601
6001 Frankfurt am Main I
West Germany

Société Générale,
as Paying Agent
29, boulevard Haussmann
75009 Paris
France

Swiss Bank Corporation,
as Paying Agent
Aeschenvorstadt 1
CH-4002, Basle
Switzerland

US\$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

NOTES DUE OCTOBER 1990

CITICORP PERSON TO PERSON, INC.

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the rate of interest has been fixed at 8 1/4% per annum and that the interest payable on the relevant Interest Payment Date July 31, 1985 against Coupon No. 3 in respect of US\$10,000 nominal of the Notes will be US\$225.21.

April 30, 1985, London
By: Citibank, N.A. (CSC Dept.), Agent Bank

CITIBANK

145

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

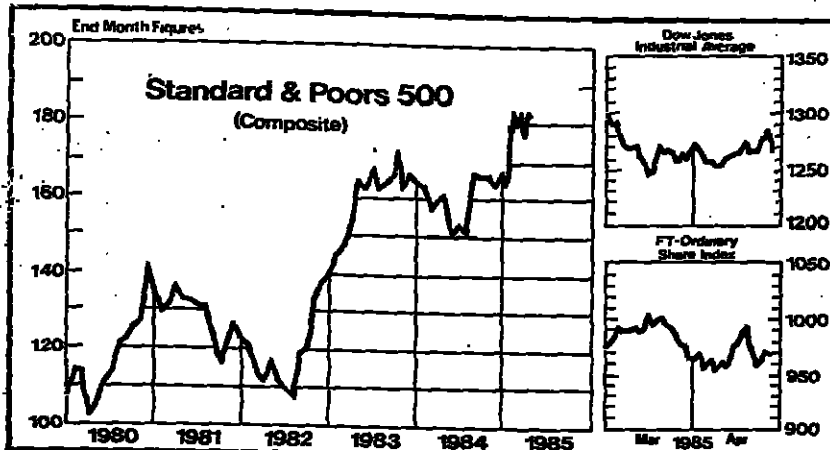
Tuesday April 30 1985

27

Record month ahead
for D-Mark
Eurobonds, Page 40

NEW YORK STOCK EXCHANGE 28-29
AMERICAN STOCK EXCHANGE 29-30
U.S. OVER-THE-COUNTER 30-32
WORLD STOCK MARKETS 30
LONDON STOCK EXCHANGE 32-35
UNIT TRUSTS 36-37
COMMODITIES 38 CURRENCIES 39
INTERNATIONAL CAPITAL MARKETS 40

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Apr 29	Previous	Year ago
NEW YORK			
DJ Industrials	1,284.24	1,275.18	1,189.07
DJ Transport	578.72	586.25	487.74
DJ Utilities	154.39	154.75	125.39
S&P Composite	181.21	182.18	163.43
LONDON			
FT Ord	988.5	970.9	910.1
FT-SE 100	1,282.9	1,285.3	1,138.2
FT-A All-shares	622.24	623.22	534.84
FT-A 500	683.19	684.83	583.43
FT Gold mines	508.6	521.2	675.6
FT-A Long gilt	10.57	10.80	10.34

CURRENCIES			
	Apr 29	Previous	Apr 29
U.S. DOLLAR			
(London)			1.23
DM	3.111	3.1315	3.83
Yen	232.55	232.8	311.0
FFr	6.49	6.55	11.7
Sfr	2.6115	2.6125	3.215
Quadr	3.5185	3.54	4.3075
Lira	1,987.0	2,000.5	2,442.5
BP	62.65	63.1	77.0
CS	1.388	1.38575	1.6825

INTEREST RATES			
	Apr 29	Previous	Apr 29
Euro-currency (3-month offered rate)			
SwFr	12%	12%	12%
DM	5%	5%	5%
FFr	10%	10%	10%
FT London interbank fixing (offered rate)			
3-month U.S.	8%	8%	8%
6-month U.S.	9%	9%	9%
U.S. Fed Funds	8%	8%	8%
U.S. 3-month CDs	8.30	8.30	8.30
U.S. 3-month T-bills	7.82	7.78	7.78

U.S. BONDS			
	Apr 29	Previous	Apr 29
Treasury			
5% 1987	99 1/2	99 1/2	99 1/2
11% 1992	102 1/2	102 1/2	102 1/2
11% 1995	98 1/2	98 1/2	98 1/2
11% 2015	97 1/2	97 1/2	97 1/2
Corporate			
AT & T			
10% June 1990	112	98 1/2	11.50
3% July 1990	77 1/2	9.50	7.95
8% May 2000	77 1/2	31.95	28 1/2
Xerox			
10% March 1993	93.889	11.90	94 1/2
10% May 1993	92 1/2	12.10	93 1/2
10% May 2013	88 1/2	12.10	87.753
Abbott Lab			
11.80 Feb 2013	97.186	12.15	96.686
Alcoa			
12% Dec 2012	97.295	12.80	96.411

FINANCIAL FUTURES			
	Latest	High	Low
CHICAGO			
U.S. Treasury Bonds (CBT)			
9% 32nds of 100%	70-17	70-21	70-11
U.S. Treasury Bills (TBM)			
\$1m points of 100%	91.96	91.98	91.90
Certificates of Deposit (CME)			
\$1m points of 100%	91.34	91.36	91.28
LONDON			
Three-month Eurodollar			
\$1m points of 100%	90.98	91.05	90.92
90-day National Gilt			
£50,000 32nds of 100%	105-19	107-02	105-18

GOLD (per ounce)			
	Apr 29	Previous	Year ago
London	\$323.50	\$321.50	\$321.50
Zurich	\$322.25	\$323.25	\$323.25
Paris (filing)	\$322.34	\$322.51	\$322.51
Luxembourg	\$323.25	\$323.00	\$323.00
New York (June)	\$327.10	\$325.20	\$325.20

COMMODITIES			
	Apr 29	Previous	Year ago
(London)			
Silver (spot fixing)	\$20.50	\$20.50	\$20.50
Copper (cash)	\$1.253.00	\$1,252.00	\$1,252.00
Coffee (May)	\$2,117.00	\$2,126.00	\$2,126.00
Oil (spot Arabian light)	\$27.35	\$27.35	\$27.35

STOCK MARKET INDICES			
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WALL STREET

Difference of opinion on outlook

A FRESH setback in the bond market thwarted hopes of any further advance by Wall Street stocks yesterday in the wake of last week's peaks in the Standard & Pools 500 and NYSE composite indices, writes Terry Byland in New York.

At 3pm the Dow Jones industrial average was down 10.94 at 1,284.24.

Today brings two important hurdles for the New York markets, in the form of the expected announcement of a massive \$20.5bn refunding programme from the U.S. Treasury, and the disclosure of the Commerce Department's leading economic indicators for last month.

Bond prices sagged by half a point or so ahead of the Treasury announcement. Some analysts think that the economic indicators will show a further rise, for the third consecutive month, and thus reduce chances of an easing in Federal Reserve policies. Others, however, believe that the Fed is deeply concerned about the economy and will try to bring rates down, including its own discount rate.

In the stock market, the blue chips which have been held back by weakness in the credit markets, a lacklustre trend in corporate results and a shortage of institutional cash in the market, again found it hard to make headway.

However, the oil sector strengthened after Atlantic Richfield (Arco) announced a major restructuring which sparked hopes of similar moves by other oil majors.

Arco bounded 5 1/2% ahead to \$58 1/2 in heavy trading in response to the board's announcement, which included a higher dividend payment and a \$4m stock repurchase programme.

Wall Street regards Arco's move to restructure assets to the benefit of stockholders as a response to investor's dissatisfaction with the flood of predatory bid thrusts at the oil industry. Hopes of similar measures elsewhere saw Mobil rise 3 1/2% to \$31 1/2, Amerasia Hess by 3 1/2% to \$31 1/2, and Chevron by 3 1/2% to \$36 1/2.

Among the strongest oil stocks was Standard Oil of Ohio, controlled by BP, the UK group at \$49 1/2, which put on 1 1/2% while Standard Indiana gained 3 1/2% to \$55 1/2.

IBM shed 3 1/2% to \$126 1/2 and similar losses were recorded elsewhere among the technology issues. Digital Equipment, still affected by the recent profits statement, lost a further 1 1/2% to \$100 1/2.

In the motor sector, Chrysler was again a dull feature with a 3 1/2% fall to \$34 1/2. American Motors rallied 3 1/2% to \$34 1/2 after apparently solving workforce problems at its Toledo plant. General Motors shed 3 1/2% to \$48 1/2 and Ford 3 1/2% to \$41 1/2.

The session's batch of corporate results brought a fall of 3 1/2% to \$49 1/2 in Xerox, and of 3 1/2% to \$50 1/2 in Sperry, the defence and technology group. Allied, the chemicals, energy and fibre company, added 3 1/2% to \$45 1/2 on a planned share buyback.

Unocal edged up 3 1/2% to \$48 1/2 as Wall Street awaited a court decision on whether Mr T. Boone Pickens's group can legally tender its stake in Unocal's \$3.6bn offer to buy back 20 per cent of its own stock. Crown Zellerbach rallied 3 1/2% to \$41 1/2, after Friday's fall on the board's decision to spin off some units. The market was undecided on prospects for a new move by Sir James Goldsmith, who withdrew his offer of \$42.50 a share for a controlling stake.

CBS added 3 1/2% to \$105 1/2, still well short of the price put by Mr Ted Turner on his bid, which is entirely in new scrip. Airline issues had a weak session. United dipped by 3 1/2% to \$41 1/2 and American, a major rival on the domestic routes, shed 3 1/2% to \$40 1/2. Pan American which is selling its Pacific operations to United, was 3 1/2% down at \$54 1/2.

Retail issues weakened on reports that trading remained highly competitive. Sears shed 3 1/2% to \$33 1/2, and American Stores, at \$52 1/2, gave up 3 1/2%. On the American Stock Exchange, BATS, the UK tobacco and retail group which owns

Sachs Fifth Avenue and Gimbels, both in New York, eased 3 1/2% to \$4 1/2.

Renewed fears about legal responsibilities upset other tobacco shares. R.J. Reynolds fell 3 1/2% to \$82 1/2 while Philip Morris shed 3 1/2% to \$90 1/2.

In the credit markets, the split in opinion over policies of the Fed remained, and traders reacted cautiously to a rise in Federal funds to 8 1/2 per cent, at which level the Fed announced three day system repurchases.

LONDON

Stronger £ gives some comfort

THE neutral stance taken by leading London equities over the past two weeks followed through into the first session of the new trading account yesterday.

The only sector to attract any worthwhile interest was government stocks. Domestic and overseas operators were encouraged by sterling's marked recovery from an initially lower rate against the dollar and the ensuing demand for gilts tested the authorities for stock. But later, the lone softened and longer-dated stocks moved away from the highest levels.

The FT Ordinary share index closed a net 2 1/2% lower at 988.5.

Chief price changes, Page 32; Details, Page 33; Share information service, Pages 34-35

HONG KONG

LATE selling in Hong Kong took prices lower as the market entered a period of consolidation.

The Hang Seng index slipped below the 1,500 level for the first time in a week, shedding 9.12 to 1,497.37.

Jardine Matheson dropped 30 cents to HK\$11.70 as takeover rumours continued. Hongkong Wharf was 10 cents lower at HK\$6.25 amid speculation about a restructuring of the group's property interests.

Speculative buying assisted utilities in moving higher against the trend. The upward move was led by Hongkong Electric, up 5 cents at HK\$7.65, and Hongkong Telephone, HK\$1 ahead at HK\$7.77.

SINGAPORE

A LETHARGIC mood overcame Singapore with some investors electing to sell stock to end the losses they had already sustained. The Straits Times industrial index drifted 1.12 lower to 795.53.

High palm oil prices kept plantations stocks higher, however, against the trend. Both Consolidated Plantations and Highlands and Lowlands added 9 cents to S\$3.00 and S\$2.57, respectively.

SOUTH AFRICA

GOLD shares in Johannesburg suffered as a result of mass sackings at two South African mines. A total of 17,500 black miners have been fired after a weekend of unrest and work stoppages.

Veal Reefs, the world's biggest gold mining complex which sacked 14,500 workers and is owned by Anglo American, dropped R8.50 to R183.50.

AUSTRALIA

PROFIT-TAKING in the resources and mining sectors left Sydney stocks lower across the board in quiet trading. A fall in gold and commodity prices internationally combined with a further drop in the domestic currency to assist the trend.

In oil and gas issues, Santos was sharply lower at A\$6.08, off 24 cents despite a rise in first-quarter profits. Ampol Petroleum shed 5 cents to A\$1.80.

CANADA

TORONTO drifted lower, in line with trading on Wall Street. Resource and oil and gas issues showed moderate losses, with golds recording small gains. Blue chips were little changed.

Utilities and banking issues were slightly lower in Montreal, and industrials, where changed, were marginally higher.

EUROPE

Holidays prove an inhibition

RENEWED uncertainty over the outlook for the dollar, together with restraining influences ahead of public holidays in many centres this week, left European bourses unable to make much headway yesterday.

In Frankfurt, prices settled back after advancing to successive records on each of last week's five trading sessions. The Commerzbank index was down 5.5 at 1,230.1.

Some light demand for bank stocks took Deutsche Bank and Dresdner Bank up DM 1.80 each to DM 475 and DM 212.30 respectively, while Commerzbank was unchanged at DM 170.

In the motor sector, Daimler was unsettled by uncertainty over its planned 68 per cent stake in Dornier, the aerospace group. Daimler shed DM 5.50 to DM 678.

Volkswagen, scheduled to release full-year figures later in the week, dipped DM 1.30 to DM 204.50. Porsche fell DM 34 to DM 1,195 ex dividend, and BMW eased DM 3 to DM 353.50.

In the chemicals sector, BASF slipped 80 pfg to DM 206 while Hoechst shed 30 pfg to DM 215. Bayer firmed 10 pfg to DM 215.50.

In electricals, IWK shed DM 1 to DM 316 after its recent surge, while Siemens was unchanged at DM 540 and PKI rose a strong DM 10.50 to DM 624.

The announcement of a large DM 6.4bn March trade surplus had little impact on bourse trading, although it did underline recent export successes of the manufacturing industries.

Bonds were little changed in dull trading with much of the attention focused on the Bundesbank's announcement that banks intend to lead manage a total of 18 D-Mark Eurobonds in May totalling DM 5.04bn.

The Bundesbank sold DM 17.2m of domestic paper after purchases totalling DM 33.6m last Friday.

Many Amsterdam investors remained absent from the market, making an early start to today's public holiday marking the Queen's birthday.

The ANP-CBS general index slipped 0.5 from Friday's record high to 210.5.

Royal Dutch, which had led Friday's rally, eased down FI 1.50 at FI 208.30. Unilever was FI 1.80 lower at FI 349.70, but Hoogovens picked up 40 cents to FI 60.70 ahead of its annual report later in the week.

Insurers proved a firm spot with Amey up FI 3 at FI 240 and Natmed gaining 70 cents to FI 68.50. Aegon was not traded ahead of its announcement, late in the day, that the company will place about 1m shares in the U.S. and also split its stock 2 for 1. The shares closed at FI 180 on Friday.

In the banking sector, ABN fell FI 3 to FI 429.50 and Amro was FI 2.20 lower at FI 74.60, ex its FI 2.20 final dividend. Brewer Heinke lost FI 2.00 to FI 153.40 ex its FI 2 final dividend.

Bond prices were steady to marginally higher, in slow trading.

A mainly lower trend emerged in Brussels in quiet trading. Among exceptions, wire maker Bekaert, up BFr 160 at BFr 5,710, and retailer Delhaize, BFr 100 ahead at BFr 6,000, extended Friday's gains helped by their strong earnings performances in 1984.

Among holding companies, Société Générale de Belgique lost BFr 25 to BFr 1,885 and Sofina shed BFr 60 to BFr 7,150.

Prices at 3pm. April 29

Continued on Page 29

International Investment Bankers

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Prices at 3pm, April 29

Continued on Page 30

Continued on Page 30

Sales figures are unusual. Yearly highs and lows reflect the presence of 52 weeks plus one week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more has occurred, the number of shares outstanding at year-end is shown as well as the number of shares outstanding at the beginning of the year. Dividend are shown for the prior stock split only. Unless otherwise noted, ratios of dividends are annual distributions based on the latest declaration.

a—dividend also extra; b—annual rate of dividend plus interest; c—dividend declared; d—half-of-a-year yearly low; e—dividend declared or paid in preceding 12 months; g—dividend in Canadian funds, subject to 10% non-residence tax; h—dividend declared or paid in preceding 12 months; i—paid this year, omitted, deferred, or no action taken at latest dividend meeting; j—dividend declared or paid this year; an accrual basis dividend; k—dividend in arrears; m—dividend declared or paid in preceding 12 months with the start of trading; n—next day delivery; P/E=price-earnings ratio; r—dividend declared or paid in preceding 12 months; s—stock dividend; t—dividend declared or paid in preceding 12 months; u—sales; v—dividend paid in stock in preceding 12 months; w—estimated cash value on ex-dividend or ex-distribution date, usually yearly high; x—dividend declared or paid; y—partnership or trust reorganized under the Bankruptcy Act, or securities assumed by such companies; wd—distributed; wt—when issued; wx—with warrants; z—dividend or ex-rights; za—rights without warrants; zb—rights without warrants; zc—dividend and sales in full; yd-yld; zd-zld in full.

**WORLD VALUE OF
THE DOLLAR**
every Friday
in the
Financial Times

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER										Nasdaq national market, 2.30pm prices																			
Apr. 29	Price	± or		Apr. 29	Price	± or		Apr. 29	Price	± or		Apr. 29	Price	± or		Apr. 27	Price	± or		Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg	Stock	Sales	High	Low	Last	Chg						
Österreichische	370	+6		AEG-Telef.	111.0	-0.6		Bergens Bank	143.5	-1		Gen. Pro. Trust	2.25	-0.01		MMI	955			Alm/L	20b	2	54	64	64	+1	Alm/L	20b	2	54	64	64	+1	Ausm	102	25	15	15	15		Bocr	1	75	75	75				
Gesellschaft	406	+3		Allianz Vers.	177.0	-0.1		Borgergaard	390	+12.5		Hardinge Energy	3.15	-0.03		Mitsui	330			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	15	54	54	54		Bocr	1	136	84	84	
Internat.	570	+1		Bayer	215.0	-1		Danmarkske Cred	150.0	-5		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	48	124	12	12		Bocr	204	29	75	75	
Landesbank	303	+1		Bayer	215.0	-1		Elkam	170	-2.5		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	15	54	54	54		Bocr	1	21	7.16		
Perfomac	453	+18		Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
Verkehrsbank	411	+1		Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
				Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
				Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
				Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
				Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2	57	57	57		AMG	2	57	57	57		AMG	2	57	57	57		Ausm	102	25	15	15		Bocr	1	21	7.16		
				Bayer	215.0	-1		Norsk Data	400	-4		Imperial	1.62	-0.04		Nippon	370			AMG	2																												

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO Prices at 2:30pm April 29																	
4570	Aldi Price	\$11.51	17%	17%	+	1342	Crown	\$195	180	180	+	1444	Suplco	255	230	235	+10
25708	Amicore E	\$127.17	17%	17%	-	1343	Deer Leisure	321	301	301	+	1445	Super	221	200	200	-10
5756	Am Energy	\$22.21	21%	21%	+	1345	Dow Dev	445	440	440	-	12000	Tan	3221	3211	3211	-20
500	Bank of Montreal	\$11.51	15%	15%	-	1346	Dynalene	100	95	95	-	1446	Tan	3211	3211	3211	-20
700	Alco Inc	\$21	21	21	+	1347	Enbridge	1125	1125	1125	+	1447	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1348	Enbridge	1125	1125	1125	+	1448	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1349	Enbridge	1125	1125	1125	+	1449	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1350	Enbridge	1125	1125	1125	+	1450	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1351	Enbridge	1125	1125	1125	+	1451	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1352	Enbridge	1125	1125	1125	+	1452	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1353	Enbridge	1125	1125	1125	+	1453	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1354	Enbridge	1125	1125	1125	+	1454	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1355	Enbridge	1125	1125	1125	+	1455	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1356	Enbridge	1125	1125	1125	+	1456	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1357	Enbridge	1125	1125	1125	+	1457	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1358	Enbridge	1125	1125	1125	+	1458	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1359	Enbridge	1125	1125	1125	+	1459	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1360	Enbridge	1125	1125	1125	+	1460	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1361	Enbridge	1125	1125	1125	+	1461	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1362	Enbridge	1125	1125	1125	+	1462	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1363	Enbridge	1125	1125	1125	+	1463	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1364	Enbridge	1125	1125	1125	+	1464	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1365	Enbridge	1125	1125	1125	+	1465	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1366	Enbridge	1125	1125	1125	+	1466	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1367	Enbridge	1125	1125	1125	+	1467	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1368	Enbridge	1125	1125	1125	+	1468	Tan	3211	3211	3211	-20
500	Alco Inc	\$21	21	21	+	1369	Enbridge	1125	1125	1125	+	1469	Tan	3211	3211	3211	

[illegible]

Stock	Sales (Hrds)	High	Low	Last	Chng	Stock	Sales (Hrds)	High	Low	Last	Chng	Stock	Sales (Hrds)	High	Low	Last	Chng	Stock	Sales (Hrds)	High	Low	Last	Chng		
AAAI	Fd	36	61	57	59	-1	Abm/J	200	2	64	64	+1	Austin	102	55	41	44	-1	Bloch		1	73	73	+0	
AAE	T	30	16	17	17	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		1	158	8	8	-1
AAE T		30	16	17	17	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
APQ		8	21	21	21	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
APQ		8	21	21	21	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
APQ		8	21	21	21	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ATAE		37	11	10	11	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ATE		37	11	10	11	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
AVA		37	11	10	11	-1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
AAmR		3	204	204	204	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ABram		24	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ABram		24	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9	9	-1	Avnet	10	55	54	54	-1	Bloch		20	1	59	59	+0
ACapR		69	59	61	61	+1	AMC	27	80	9															

Continued on Page 31

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EQUITIES

1 1/2	3	1300	28	55	70	45	80	78
1 1/2	4	6 1/2	Apr. 29. Total contracts 6,083 Calls 3,624. Puts 2,459.2					
4	6 1/2	11	" Underlying security price.					
82	82 1/2							

INDUSTRIALS—Continued

[illegible]

LEISURE—Continued

[illegible]**PROPERTY—Continued**[illegible]**INVESTMENT TRUSTS—Cont.**[illegible]

OIL AND GAS

	High	Low	Stock	Price	% Chg	Net	Vol
134	134	134	Chapman Bros. Co.	134			
135	135	135	Small Port. 200	135			
136	136	136	Small Port. 200	136			
137	137	137	Small Port. 200	137			
138	138	138	Small Port. 200	138			
139	139	139	Small Port. 200	139			
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145	145	145	Small Port. 200	145			
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337	337	337	Small Port. 200	337			
338	338	338	Small Port. 200	338			
339	339	339	Small Port.				

MINES—Continued

[illegible]

MOTORS, AIRCRAFT TRADES

[illegible]

SHIPPING
Comm. 10p — 280 — 3 — 414/281

[illegible]

SHOES AND LEATHER

228	1%	Carroll Booth	228	105.75	3.4	3.9	10.0
225	35	32	235	77.5	3.0	5.0	8.3
225	197	Headman, Stos 3p	32	13.0	1.6	3	6.4
98	60	Lambert Hth. 20p	283	3.75	0	4.0	0
120	87	Stewart & Berlin	88	3.08	0.1	5.5	—
153	118	Pittard Gny.	106	5.5	3.4	7.4	4.6
		Strom & Fisher	122	4.7			

SOUTH AFRICANS

450	Angela Ann, Ind. Jr.	465	17	79	47	72
451	Barbara Ann, Ind. Jr.	466	17	79	47	72
452	Barbara Ann, Ind. Jr.	467	17	79	47	72
453	Barbara Ann, Ind. Jr.	468	17	79	47	72
454	Barbara Ann, Ind. Jr.	469	17	79	47	72
455	Barbara Ann, Ind. Jr.	470	17	79	47	72
456	Barbara Ann, Ind. Jr.	471	17	79	47	72
457	Barbara Ann, Ind. Jr.	472	17	79	47	72
458	Barbara Ann, Ind. Jr.	473	17	79	47	72
459	Barbara Ann, Ind. Jr.	474	17	79	47	72
460	Barbara Ann, Ind. Jr.	475	17	79	47	72
461	Barbara Ann, Ind. Jr.	476	17	79	47	72
462	Barbara Ann, Ind. Jr.	477	17	79	47	72
463	Barbara Ann, Ind. Jr.	478	17	79	47	72
464	Barbara Ann, Ind. Jr.	479	17	79	47	72
465	Barbara Ann, Ind. Jr.	480	17	79	47	72
466	Barbara Ann, Ind. Jr.	481	17	79	47	72
467	Barbara Ann, Ind. Jr.	482	17	79	47	72
468	Barbara Ann, Ind. Jr.	483	17	79	47	72
469	Barbara Ann, Ind. Jr.	484	17	79	47	72
470	Barbara Ann, Ind. Jr.	485	17	79	47	72
471	Barbara Ann, Ind. Jr.	486	17	79	47	72
472	Barbara Ann, Ind. Jr.	487	17	79	47	72
473	Barbara Ann, Ind. Jr.	488	17	79	47	72
474	Barbara Ann, Ind. Jr.	489	17	79	47	72
475	Barbara Ann, Ind. Jr.	490	17	79	47	72
476	Barbara Ann, Ind. Jr.	491	17	79	47	72
477	Barbara Ann, Ind. Jr.	492	17	79	47	72
478	Barbara Ann, Ind. Jr.	493	17	79	47	72
479	Barbara Ann, Ind. Jr.	494	17	79	47	72
480	Barbara Ann, Ind. Jr.	495	17	79	47	72
481	Barbara Ann, Ind. Jr.	496	17	79	47	72
482	Barbara Ann, Ind. Jr.	497	17	79	47	72
483	Barbara Ann, Ind. Jr.	498	17	79	47	72
484	Barbara Ann, Ind. Jr.	499	17	79	47	72
485	Barbara Ann, Ind. Jr.	500	17	79	47	72
486	Barbara Ann, Ind. Jr.	501	17	79	47	72
487	Barbara Ann, Ind. Jr.	502	17	79	47	72
488	Barbara Ann, Ind. Jr.	503	17	79	47	72
489	Barbara Ann, Ind. Jr.	504	17	79	47	72
490	Barbara Ann, Ind. Jr.	505	17	79	47	72
491	Barbara Ann, Ind. Jr.	506	17	79	47	72
492	Barbara Ann, Ind. Jr.	507	17	79	47	72
493	Barbara Ann, Ind. Jr.	508	17	79	47	72
494	Barbara Ann, Ind. Jr.	509	17	79	47	72
495	Barbara Ann, Ind. Jr.	510	17	79	47	72
496	Barbara Ann, Ind. Jr.	511	17	79	47	72
497	Barbara Ann, Ind. Jr.	512	17	79	47	72
498	Barbara Ann, Ind. Jr.	513	17	79	47	72
499	Barbara Ann, Ind. Jr.	514	17	79	47	72
500	Barbara Ann, Ind. Jr.	515	17	79	47	72
501	Barbara Ann, Ind. Jr.	516	17	79	47	72
502	Barbara Ann, Ind. Jr.	517	17	79	47	72
503	Barbara Ann, Ind. Jr.	518	17	79	47	72
504	Barbara Ann, Ind. Jr.	519	17	79	47	72
505	Barbara Ann, Ind. Jr.	520	17	79	47	72
506	Barbara Ann, Ind. Jr.	521	17	79	47	72
507	Barbara Ann, Ind. Jr.	522	17	79	47	72
508	Barbara Ann, Ind. Jr.	523	17	79	47	72
509	Barbara Ann, Ind. Jr.	524	17	79	47	72
510	Barbara Ann, Ind. Jr.	525	17	79	47	72
511	Barbara Ann, Ind. Jr.	526	17	79	47	72
512	Barbara Ann, Ind. Jr.	527	17	79	47	72
513	Barbara Ann, Ind. Jr.	528	17	79	47	72
514	Barbara Ann, Ind. Jr.	529	17	79	47	72
515	Barbara Ann, Ind. Jr.	530	17	79	47	72</

TEXTILES

56	279	Allyl Testol.	490	48.64	5.3	2.5	19.1
55	104	Albion Bros.	135	-	1.0	1.5	0.5
54	70	Bleeders (LJ) 20p	80	10.01	3.0	5.4	7.0
53	86	Blackman A. 10p	87	-	5.73	1.3	11.4
52	107	Ed. Weiner	124	-	6.0	6.9	6.7
51	108	Bairner & Lamb 20p	77	-	4.5	1.9	8.3
50	72	Comerston 10p	156	-	5.0	2.3	4.5
49	143	Corrups Int. 50p	67	-	-	-	-
48	30	Cross Patents	76	-	-	-	-
47	132	Cross	148	-	5.5	0.8	16.6
46	123	Cross Fintech	78	-	4.0	1.7	8.2

TOBACCOS

1211	Do. 12 ^{1/2} gals 2003-04	368	-3	10.9	4.1	4.6	5.4
176	Imperial	186	-2	8.55	1.9	6.6	10.6
269	Rothmans 12 ^{1/2} g	177	-1	16.8	4.7	4.8	4.7

PRINTING, ADVERTISING

[illegible]

FINANCE, LAND

Sec.	Stock	Price	Chg.	Vol.	High	Low	Net	Yld.	Div.
Investment Trusts									
342	Adventures Inc.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
343	American Trust	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
344	Am. Capital	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
345	Am. Growth	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
346	Am. Income	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
347	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
348	American Inv. Inc.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
349	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
350	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
351	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
352	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
353	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
354	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
355	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
356	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
357	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
358	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
359	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
360	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
361	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
362	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
363	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
364	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
365	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
366	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
367	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
368	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
369	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
370	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
371	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
372	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
373	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
374	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
375	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
376	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
377	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
378	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
379	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
380	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
381	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
382	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
383	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
384	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
385	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
386	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
387	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
388	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
389	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
390	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
391	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
392	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
393	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
394	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
395	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
396	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
397	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
398	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
399	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
400	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
401	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
402	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
403	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
404	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
405	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
406	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
407	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
408	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
409	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
410	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
411	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
412	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
413	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
414	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
415	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
416	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
417	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
418	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
419	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
420	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
421	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
422	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
423	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
424	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
425	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
426	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
427	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
428	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
429	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
430	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
431	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
432	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
433	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
434	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
435	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
436	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
437	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
438	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
439	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
440	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
441	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
442	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
443	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
444	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
445	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
446	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
447	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
448	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
449	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
450	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
451	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
452	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
453	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
454	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
455	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
456	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
457	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
458	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
459	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
460	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
461	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
462	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
463	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
464	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
465	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
466	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
467	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
468	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
469	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
470	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
471	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
472	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
473	Am. Invest. Trst.	100	1/4	10	100 1/4	99 3/4	10	2 1/2	25
474	Am. Invest. Trst.	100	1/4	1					

S TRADERS.

196	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
196	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815																																																																																																																																																																																									

ATIONS

[illegible]

730-1	9.0
1172	10.0

282	McLellan Rand R1	255	—	—	—	—	—
283	McLellan Rand R2	255	—	—	—	—	—
284	McLellan Rand R3	255	—	—	—	—	—
285	McLellan Rand R4	255	—	—	—	—	—
286	McLellan Rand R5	255	—	—	—	—	—
287	McLellan Rand R6	255	—	—	—	—	—
288	McLellan Rand R7	255	—	—	—	—	—
289	McLellan Rand R8	255	—	—	—	—	—
290	McLellan Rand R9	255	—	—	—	—	—
291	McLellan Rand R10	255	—	—	—	—	—
292	McLellan Rand R11	255	—	—	—	—	—
293	McLellan Rand R12	255	—	—	—	—	—
294	McLellan Rand R13	255	—	—	—	—	—
295	McLellan Rand R14	255	—	—	—	—	—
296	McLellan Rand R15	255	—	—	—	—	—
297	McLellan Rand R16	255	—	—	—	—	—
298	McLellan Rand R17	255	—	—	—	—	—
299	McLellan Rand R18	255	—	—	—	—	—
300	McLellan Rand R19	255	—	—	—	—	—
301	McLellan Rand R20	255	—	—	—	—	—
302	McLellan Rand R21	255	—	—	—	—	—
303	McLellan Rand R22	255	—	—	—	—	—
304	McLellan Rand R23	255	—	—	—	—	—
305	McLellan Rand R24	255	—	—	—	—	—
306	McLellan Rand R25	255	—	—	—	—	—
307	McLellan Rand R26	255	—	—	—	—	—
308	McLellan Rand R27	255	—	—	—	—	—
309	McLellan Rand R28	255	—	—	—	—	—
310	McLellan Rand R29	255	—	—	—	—	—
311	McLellan Rand R30	255	—	—	—	—	—
312	McLellan Rand R31	255	—	—	—	—	—
313	McLellan Rand R32	255	—	—	—	—	—
314	McLellan Rand R33	255	—	—	—	—	—
315	McLellan Rand R34	255	—	—	—	—	—
316	McLellan Rand R35	255	—	—	—	—	—
317	McLellan Rand R36	255	—	—	—	—	—
318	McLellan Rand R37	255	—	—	—	—	—
319	McLellan Rand R38	255	—	—	—	—	—
320	McLellan Rand R39	255	—	—	—	—	—
321	McLellan Rand R40	255	—	—	—	—	—
322	McLellan Rand R41	255	—	—	—	—	—
323	McLellan Rand R42	255	—	—	—	—	—
324	McLellan Rand R43	255	—	—	—	—	—
325	McLellan Rand R44	255	—	—	—	—	—
326	McLellan Rand R45	255	—	—	—	—	—
327	McLellan Rand R46	255	—	—	—	—	—
328	McLellan Rand R47	255	—	—	—	—	—
329	McLellan Rand R48	255	—	—	—	—	—
330	McLellan Rand R49	255	—	—	—	—	—
331	McLellan Rand R50	255	—	—	—	—	—
332	McLellan Rand R51	255	—	—	—	—	—
333	McLellan Rand R52	255	—	—	—	—	—
334	McLellan Rand R53	255	—	—	—	—	—
335	McLellan Rand R54	255	—	—	—	—	—

MINES							
Central Rand							
140	Bracken Deep R1	213	—	—	—	—	—
141	East Rand R1, R2, R3	—	—	—	—	—	—
142	East Rand R4	—	—	—	—	—	—
143	East Rand R5	—	—	—	—	—	—
144	East Rand R6	—	—	—	—	—	—
145	East Rand R7	—	—	—	—	—	—
146	East Rand R8	—	—	—	—	—	—
147	East Rand R9	—	—	—	—	—	—
148	East Rand R10	—	—	—	—	—	—
149	East Rand R11	—	—	—	—	—	—
150	East Rand R12	—	—	—	—	—	—
151	East Rand R13	—	—	—	—	—	—
152	East Rand R14	—	—	—	—	—	—
153	East Rand R15	—	—	—	—	—	—
154	East Rand R16	—	—	—	—	—	—
155	East Rand R17	—	—	—	—	—	—
156	East Rand R18	—	—	—	—	—	—
157	East Rand R19	—	—	—	—	—	—
158	East Rand R20	—	—	—	—	—	—
159	East Rand R21	—	—	—	—	—	—
160	East Rand R22	—	—	—	—	—	—
161	East Rand R23	—	—	—	—	—	—
162	East Rand R24	—	—	—	—	—	—
163	East Rand R25	—	—	—	—	—	—
164	East Rand R26	—	—	—	—	—	—
165	East Rand R27	—	—	—	—	—	—
166	East Rand R28	—	—	—	—	—	—
167	East Rand R29	—	—	—	—	—	—
168	East Rand R30	—	—	—	—	—	—
169	East Rand R31	—	—	—	—	—	—
170	East Rand R32	—	—	—	—	—	—
171	East Rand R33	—	—	—	—	—	—
172	East Rand R34	—	—	—	—	—	—
173	East Rand R35	—	—	—	—	—	—
174	East Rand R36	—	—	—	—	—	—
175	East Rand R37	—	—	—	—	—	—
176	East Rand R38	—	—	—	—	—	—
177	East Rand R39	—	—	—	—	—	—
178	East Rand R40	—	—	—	—	—	—
179	East Rand R41	—	—	—	—	—	—
180	East Rand R42	—	—	—	—	—	—
181	East Rand R43	—	—	—	—	—	—
182	East Rand R44	—	—	—	—	—	—
183	East Rand R45	—	—	—	—	—	—
184	East Rand R46	—	—	—	—	—	—
185	East Rand R47	—	—	—	—	—	—
186	East Rand R48	—	—	—	—	—	—
187	East Rand R49	—	—	—	—	—	—
188	East Rand R50	—	—	—	—	—	—
189	East Rand R51	—	—	—	—	—	—
190	East Rand R52	—	—	—	—	—	—
191	East Rand R53	—	—	—	—	—	—
192	East Rand R54	—	—	—	—	—	—
193	East Rand R55	—	—	—	—	—	—
194	East Rand R56	—	—	—	—	—	—
195	East Rand R57	—	—	—	—	—	—
196	East Rand R58	—	—	—	—	—	—
197	East Rand R59	—	—	—	—	—	—
198	East Rand R60	—	—	—	—	—	—
199	East Rand R61	—	—	—	—	—	—
200	East Rand R62	—	—	—	—	—	—
201	East Rand R63	—	—	—	—	—	—
202	East Rand R64	—	—	—	—	—	—
203	East Rand R65	—	—	—	—	—	—
204	East Rand R66	—	—	—	—	—	—
205	East Rand R67	—	—	—	—	—	—
206	East Rand R68	—	—	—	—	—	—
207	East Rand R69	—	—	—	—	—	—
208	East Rand R70	—	—	—	—	—	—
209	East Rand R71	—	—	—	—	—	—
210	East Rand R72	—	—	—	—	—	—
211	East Rand R73	—	—	—	—	—	—
212	East Rand R74	—	—	—	—	—	—
213	East Rand R75	—	—	—	—	—	—
214	East Rand R76	—	—	—	—	—	—
215	East Rand R77	—	—	—	—	—	—
216	East Rand R78	—	—	—	—	—	—
217	East Rand R79	—	—	—	—	—	—
218	East Rand R80	—	—	—	—	—	—
219	East Rand R81	—	—	—	—	—	—
220	East Rand R82	—	—	—	—	—	—
221	East Rand R83	—	—	—	—	—	—
222	East Rand R84	—	—	—	—	—	—
223	East Rand R85	—	—	—	—	—	—
224	East Rand R86	—	—	—	—	—	—
225	East Rand R87	—	—	—	—	—	—
226	East Rand R88	—	—	—	—	—	—
227	East Rand R89	—	—	—	—	—	—
228	East Rand R90	—	—	—	—	—	—
229	East Rand R91	—	—	—	—	—	—
230	East Rand R92	—	—	—	—	—	—
231	East Rand R93	—	—	—	—	—	—
232	East Rand R94	—	—	—	—	—	—
233	East Rand R95	—	—	—	—	—	—
234	East Rand R96	—	—	—	—	—	—
235	East Rand R97	—	—	—	—	—	—
236	East Rand R98	—	—	—	—	—	—
237	East Rand R99	—	—	—	—	—	—
238	East Rand R100	—	—	—	—	—	—
239	East Rand R101	—	—	—	—	—	—
240	East Rand R102	—	—	—	—	—	—
241	East Rand R103	—	—	—	—	—	—
242	East Rand R104	—	—	—	—	—	—
243	East Rand R105	—	—	—	—	—	—
244	East Rand R106	—	—	—	—	—	—
245	East Rand R107	—	—	—	—	—	—
246	East Rand R108	—	—	—	—	—	—
247	East Rand R109	—	—	—	—	—	—
248	East Rand R110	—	—	—	—	—	—
249	East Rand R111	—	—	—	—	—	—
250	East Rand R112	—	—	—	—	—	—
251	East Rand R113	—	—	—	—	—	—
252	East Rand R114	—	—	—	—	—	—
253	East Rand R115	—	—	—	—	—	—
254	East Rand R116	—	—	—	—	—	—
255	East Rand R117	—	—	—	—	—	—
256	East Rand R118	—	—	—	—	—	—
257	East Rand R119	—	—	—	—	—	—
258	East Rand R120	—	—	—	—	—	—
259	East Rand R121	—	—	—	—	—	—
260	East Rand R122	—	—	—	—	—	—
261	East Rand R123	—	—	—	—	—	—
262	East Rand R124	—	—	—	—	—	—
263	East Rand R125	—	—	—	—	—	—
264	East Rand R126	—	—	—	—	—	—
265	East Rand R127	—	—	—	—	—	—
266	East Rand R128	—	—	—	—	—	—
267	East Rand R129	—	—	—	—	—	—
268	East Rand R130	—	—	—	—	—	—
269	East Rand R131	—	—	—	—	—	—
270	East Rand R132	—	—	—	—	—	—
271	East Rand R133	—	—	—	—	—	—
272	East Rand R134	—	—	—	—	—	—
273	East Rand R135	—	—	—	—	—	—
274	East Rand R136	—	—	—	—	—	—
275	East Rand R137	—	—	—	—	—	—
276	East Rand R138	—	—	—	—	—	—
277	East Rand R139	—	—	—	—	—	—
278	East Rand R140	—	—	—	—	—	—
279	East Rand R141	—	—	—	—	—	—
280	East Rand R142	—	—	—	—	—	—
281	East Rand R143	—	—	—	—	—	—
282	East Rand R144	—	—	—	—	—	—
283	East Rand R145	—	—	—	—	—	—
284	East Rand R146	—	—	—	—	—	—
285	East Rand R147	—	—	—	—	—	—
286	East Rand R148	—	—	—	—	—	—
287	East Rand R149	—	—	—	—	—	—
288	East Rand R150	—	—	—	—	—	—
289	East Rand R151	—	—	—	—	—	—
290	East Rand R152	—	—	—	—	—	—
291	East Rand R153	—	—	—	—	—	—
292	East Rand R154	—	—	—	—	—	—
293	East Rand R155	—	—	—	—	—	—
294	East Rand R156						

203	-4	Q40	1.5
141	-15	S220c	0.9
128	-7	PL382	1.2

Far West Road									
601	Shyne 25c	631	-1	0175	1.5	11.9			
120	Stuffs R1	632	-1	705700	3.0	6.8			
121	Overland R1.20	633	-1	010c	2.7	1.7			
122	Overland R1.20	634	-1	0500c	2.8	5.7			
123	Overland R1.20	635	-1	705700	2.1	5.4			
124	Overland R1.20	636	-1	0500c	2.1	5.8			
125	Overland R1.20	637	-1	705700	1.8	6.3			
126	Overland R1.20	638	-1	705700	1.8	6.4			
127	Overland R1.20	639	-1	705700	1.8	6.4			
128	Overland R1.20	640	-1	705700	1.8	6.4			
129	Overland R1.20	641	-1	705700	1.8	6.4			
130	Overland R1.20	642	-1	705700	1.8	6.4			
131	Overland R1.20	643	-1	705700	1.8	6.4			
132	Overland R1.20	644	-1	705700	1.8	6.4			
133	Overland R1.20	645	-1	705700	1.8	6.4			
134	Overland R1.20	646	-1	705700	1.8	6.4			
135	Overland R1.20	647	-1	705700	1.8	6.4			
136	Overland R1.20	648	-1	705700	1.8	6.4			
137	Overland R1.20	649	-1	705700	1.8	6.4			
138	Overland R1.20	650	-1	705700	1.8	6.4			
139	Overland R1.20	651	-1	705700	1.8	6.4			
140	Overland R1.20	652	-1	705700	1.8	6.4			
141	Overland R1.20	653	-1	705700	1.8	6.4			
142	Overland R1.20	654	-1	705700	1.8	6.4			
143	Overland R1.20	655	-1	705700	1.8	6.4			
144	Overland R1.20	656	-1	705700	1.8	6.4			
145	Overland R1.20	657	-1	705700	1.8	6.4			
146	Overland R1.20	658	-1	705700	1.8	6.4			
147	Overland R1.20	659	-1	705700	1.8	6.4			
148	Overland R1.20	660	-1	705700	1.8	6.4			
149	Overland R1.20	661	-1	705700	1.8	6.4			
150	Overland R1.20	662	-1	705700	1.8	6.4			
151	Overland R1.20	663	-1	705700	1.8	6.4			
152	Overland R1.20	664	-1	705700	1.8	6.4			
153	Overland R1.20	665	-1	705700	1.8	6.4			
154	Overland R1.20	666	-1	705700	1.8	6.4			
155	Overland R1.20	667	-1	705700	1.8	6.4			
156	Overland R1.20	668	-1	705700	1.8	6.4			
157	Overland R1.20	669	-1	705700	1.8	6.4			
158	Overland R1.20	670	-1	705700	1.8	6.4			
159	Overland R1.20	671	-1	705700	1.8	6.4			
160	Overland R1.20	672	-1	705700	1.8	6.4			
161	Overland R1.20	673	-1	705700	1.8	6.4			
162	Overland R1.20	674	-1	705700	1.8	6.4			
163	Overland R1.20	675	-1	705700	1.8	6.4			
164	Overland R1.20	676	-1	705700	1.8	6.4			
165	Overland R1.20	677	-1	705700	1.8	6.4			
166	Overland R1.20	678	-1	705700	1.8	6.4			
167	Overland R1.20	679	-1	705700	1.8	6.4			
168	Overland R1.20	680	-1	705700	1.8	6.4			
169	Overland R1.20	681	-1	705700	1.8	6.4			
170	Overland R1.20	682	-1	705700	1.8	6.4			
171	Overland R1.20	683	-1	705700	1.8	6.4			
172	Overland R1.20	684	-1	705700	1.8	6.4			
173	Overland R1.20	685	-1	705700	1.8	6.4			
174	Overland R1.20	686	-1	705700	1.8	6.4			
175	Overland R1.20	687	-1	705700	1.8	6.4			
176	Overland R1.20	688	-1	705700	1.8	6.4			
177	Overland R1.20	689	-1	705700	1.8	6.4			
178	Overland R1.20	690	-1	705700	1.8	6.4			
179	Overland R1.20	691	-1	705700	1.8	6.4			
180	Overland R1.20	692	-1	705700	1.8	6.4			
181	Overland R1.20	693	-1	705700	1.8	6.4			
182	Overland R1.20	694	-1	705700	1.8	6.4			
183	Overland R1.20	695	-1	705700	1.8	6.4			
184	Overland R1.20	696	-1	705700	1.8	6.4			
185	Overland R1.20	697	-1	705700	1.8	6.4			
186	Overland R1.20	698	-1	705700	1.8	6.4			
187	Overland R1.20	699	-1	705700	1.8	6.4			
188	Overland R1.20	700	-1	705700	1.8	6.4			
189	Overland R1.20	701	-1	705700	1.8	6.4			
190	Overland R1.20	702	-1	705700	1.8	6.4			
191	Overland R1.20	703	-1	705700	1.8	6.4			
192	Overland R1.20	704	-1	705700	1.8	6.4			
193	Overland R1.20	705	-1	705700	1.8	6.4			
194	Overland R1.20	706	-1	705700	1.8	6.4			
195	Overland R1.20	707	-1	705700	1.8	6.4			
196	Overland R1.20	708	-1	705700	1.8	6.4			
197	Overland R1.20	709	-1	705700	1.8	6.4			
198	Overland R1.20	710	-1	705700	1.8	6.4			
199	Overland R1.20	711	-1	705700	1.8	6.4			
200	Overland R1.20	712	-1	705700	1.8	6.4			
201	Overland R1.20	713	-1	705700	1.8	6.4			
202	Overland R1.20	714	-1	705700	1.8	6.4			
203	Overland R1.20	715	-1	705700	1.8	6.4			
204	Overland R1.20	716	-1	705700	1.8	6.4			
205	Overland R1.20	717	-1	705700	1.8	6.4			
206	Overland R1.20	718	-1	705700	1.8	6.4			
207	Overland R1.20	719	-1	705700	1.8	6.4			
208	Overland R1.20	720	-1	705700	1.8	6.4			
209	Overland R1.20	721	-1	705700	1.8	6.4			
210	Overland R1.20	722	-1	705700	1.8	6.4			
211	Overland R1.20	723	-1	705700	1.8	6.4			
212	Overland R1.20	724	-1	705700	1.8	6.4			
213	Overland R1.20	725	-1	705700	1.8	6.4			
214	Overland R1.20	726	-1	705700	1.8	6.4			
215	Overland R1.20	727	-1	705700	1.8	6.4			
216	Overland R1.20	728	-1	705700	1.8	6.4			
217	Overland R1.20	729	-1	705700	1.8	6.4			
218	Overland R1.20	730	-1	705700	1.8	6.4			
219	Overland R1.20	731	-1	705700	1.8	6.4			
220	Overland R1.20	732	-1	705700	1.8	6.4			
221	Overland R1.20	733	-1	705700	1.8	6.4			
222	Overland R1.20	734	-1	705700	1.8	6.4			
223	Overland R1.20	735	-1	705700	1.8	6.4			
224	Overland R1.20	736	-1	705700	1.8	6.4			
225	Overland R1.20	737	-1	705700	1.8	6.4			
226	Overland R1.20	738	-1	705700	1.8	6.4			
227	Overland R1.20	739	-1	705700	1.8	6.4			
228	Overland R1.20	740	-1	705700	1.8	6.4			
229	Overland R1.20	741	-1	705700	1.8	6.4			
230	Overland R1.20	742	-1	705700	1.8	6.4			
231	Overland R1.20	743	-1	705700	1.8	6.4			
232	Overland R1.20	744	-1	705700	1.8	6.4			
233	Overland R1.20	745	-1	705700	1.8	6.4			
234	Overland R1.20	746	-1	705700	1.8	6.4			
235	Overland R1.20	747	-1	705700	1.8	6.4			
236	Overland R1.20	748	-1	705700	1.8	6.4			
237	Overland R1.20	749	-1	705700	1.8	6.4			
238	Overland R1.20	750	-1	705700	1.8	6.4			
239	Overland R1.20	751	-1	705700	1.8	6.4			
240	Overland R1.20	752	-1	705700	1.8	6.4			
241	Overland R1.20	753	-1	705700	1.8	6.4			
242	Overland R1.20	754	-1	705700	1.8	6.4			
243	Overland R1.20	755	-1	705700	1.8	6.4			
244	Overland R1.20	756	-1	705700	1.8	6.4			
245	Overland R1.20	757	-1	705700	1.8	6.4			
246	Overland R1.20	758	-1	705700	1.8	6.4			
247	Overland R1.20	759	-1	705700	1.8	6.4			
248	Overland R1.20	760	-1	705700	1.8	6.4			
249	Overland R1.20	761	-1	705700	1.8	6.4			
250	Overland R1.20	762	-1	705700	1.8	6.4			
251	Overland R1.20	763	-1	705700	1.8	6.4			
252	Overland R1.20	764	-1	705700	1.8	6.4			
253	Overland R1.20	765	-1	705700	1.8	6.4			
254	Overland R1.20	766	-1	705700	1.8	6.4			
255	Overland R1.20	767	-1	705700	1.8	6.4			
256	Overland R1.20	768	-1	705700	1.8	6.4			
257	Overland R1.20	769	-1	705700	1.8	6.4			
258	Overland R1.20	770	-1	705700	1.8	6.4			
259	Overland R1.20	771	-1	705700	1.8	6.4			
260	Overland R1.20	772	-1	705700	1.8	6.4			
261	Overland R1.20	773	-1	705700	1.8	6.4			
262	Overland R1.20	774	-1	705700	1.8	6.4			
263	Overland R1.20	775	-1	705700	1.8	6.4			
264	Overland R1.20	776	-1	705700	1.8	6.4			
265	Overland R1.20	777	-1	705700	1.8	6.4			
266	Overland R1.20	778	-1	705700	1.8	6.4			
267	Overland R1.20	779	-1	705700	1.8	6.4			
268	Overland R1.20	780	-1	705700	1.8	6.4			
269	Overland R1.20	781	-1	705700	1.8	6.4			
270	Overland R1.20	782	-1	705700	1.8	6.4			
271	Overland R1.20	783	-1	705700	1.8	6.4			
272	Overland R1.20	784	-1	705700	1.8	6.4			
273	Overland R1.20	785	-1	705700	1.8	6.4			
274	Overland R1.20	786	-1	705700	1.8	6.4			
275	Overland R1.20	787	-1	705700	1.8	6.4			
276	Overland R1.20	788	-1	705700	1.8	6.4			
277	Overland R1.20	789	-1	705700	1.8	6.4			
278	Overland R1.20	790	-1	705700	1.8	6.4			
279	Overland R1.20	791	-1	705700	1.8				

10230	1.7	4
10250	2.2	5
0420	1.0	6
0310	2.1	7

566	Vanl Reels 50c	678	10300	1.1	14.3	BAY
540	Wentworth R1	678	103400	1.6	7.8	BDC
278	Western Aves R1	753	101200	1.5	6.9	BSR
629	Western Deep R2	669	10500	3.1	5.8	BTR
679	Zandam 10c	637	04900	2.7	5.2	Rabco
		81	01220	0	6.6	Sarch

5m+1 1/2	Q590c	4	5.6
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400	Da. 40yc Pl. RS	432	0000	4.7	4.6
375	Isopoda Plat. 20c	608	0200c	7	16.0
410	Lyndberg 12yc	630	0135c	1.7	47.5
28	Res. Plat. 10c	730	050c	0	3.6
			1000c	1.6	3.6

Central African					
30	Falson 250c	278	0180c	2.7	34.3
43					

0100d 27 34.3

12	Wash. Jct. 224	13	W.C.	6	20.9	Loc
13	Zen. Cor. 5000.24	14				

NOTES

Unless otherwise indicated, prices and net dividends are in pence and distributions are 25p. Estimated price/earnings ratios and covers are based on latest annual earnings and dividends. Dividends are in pence per ordinary share. P/E's are calculated on a price to latest annual earnings basis being computed on profit after taxation and undivided ACT where applicable; bracketed figures indicate 10 per cent or more difference in calculation on "high" distribution. Covers are based on "maximum" distribution; this company's gross dividend ratio to profit after taxation, excluding distributions on "high" distribution basis, but including estimated dividend, is calculated on multiple prices, are gross, adjusted to ACT of 30 per cent on the net value of declared distributions and rights.

* Hays and Hays marked that there have been no distributions for the year.

REGIONAL & IRISH STOCKS			
Following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.			
any day 20s	100	Ararat	179
& Rose 1/2	518	CPI Midge	58
any day, 5s	61	Carroll Ind.	115
any day, 5s	170	Dealin Gas	54
Clark 25s	745-15	Hall (R. & J.)	43
June, 1/2	97	Nelson Hldgs.	16
		Orish Resources	41
		Smith (W. & T.)	72 1/2
12% 1985	6100		
12% 1989	129 1/2		
13% 1992	530 1/2		

strikes	P			
4-Lows	16	GAM	17	Turner News
	32	Harrison Tst.	17 1/2	Unilever
5-Up	29	Hawker Sid	38	Victors
	16	Hse of Fraser	38	
	52	ICI	60	Property
6-Back	24	"Tropic"	18	Birk Land
8-Up	48	Japan	28	Can Countries

Aluminum	45	Reed (leaf)	50	Miners	
Asphalt	17	Seeds	8	Grain Corn	18
Cattle	35	TI	20	Corn Gold	44
Gold	25	TI	20	Lumber	14
Grain	58	Thresh. C&I	35	Reed T Zinc	56
Iron	10	Trust Options	33		

A selection of futures traded is given on the London Stock Exchange Report page.

"Recent Issues" and "Rights" Page 31

Service is available to every Company, listed on our Stock

service is available to every Company dealt in on Stock
exchanges throughout the United Kingdom for a fee of £200 per
annum for each security.

AUTHORISED UNIT TRUSTS

Abbey Unit Trust Mgrs. (a)
13 St Paul's Churchyard, EC4A 3DF

High Income
100% Equity
100% Equity

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100% Equity

FT UNIT TRUST INFORMATION SERVICE

Brinkley Group - Continued

Brinkley Group - Continued

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F.T. CROSSWORD PUZZLE No. 5,706

ACROSS

1 Gradually descend to pro-

4 What water-pipes should be

8 Beat up stale mixture (7)

9 The sleep I have is disturbed

11 Oil rig sited in a good position

12 Don't work for nothing (4)

13 Strange job an instrumental-

14 His questions are matters of

16 Completely fail to provide

18 A fight in the neighbourhood

20 A bird others turn to? (4)

21 An example of extreme wear

23 Furnish with a soft tip (7)

24 Drastic cut in the monastic

25 They hold an alternative

26 Maroon thread (6)

DOWN

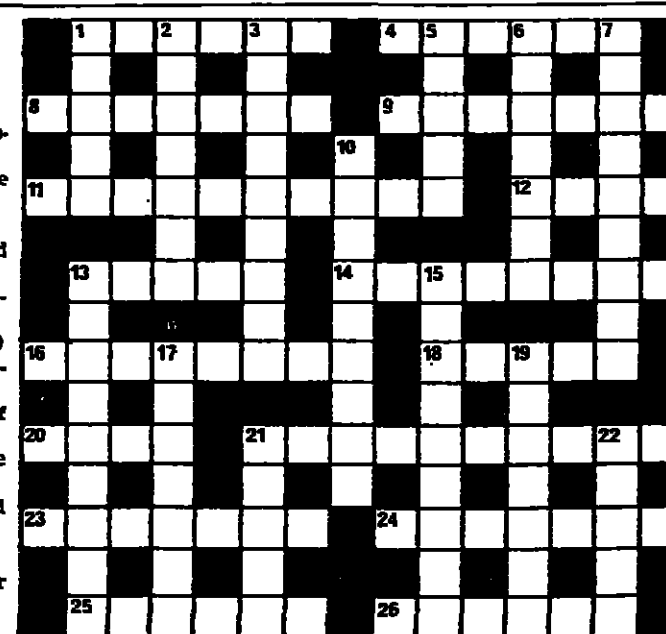
1 Nevil comes from the U.S.

2 Greek letter varies in slope

3 Overall it is represented as

5 A capital forward (5)

6 Collects the rags after sort-



7 Deviating frogman, perhaps

10 He's given unwarranted

13 Unit locality is a danger to

17 A beer taken round to

19 Prospect following land

21 Possibly infer it's of higher

22 Blush like an unfortunate

matador (5)

Solution to puzzle No. 5,705

ACROSS

1 Gradually descend to pro-

4 What water-pipes should be

8 Beat up stale mixture (7)

9 The sleep I have is disturbed

11 Oil rig sited in a good position

12 Don't work for nothing (4)

13 Strange job an instrumental-

14 His questions are matters of

16 Completely fail to provide

18 A fight in the neighbourhood

20 A bird others turn to? (4)

21 An example of extreme wear

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26 Maroon thread (6)

DOWN

1 Nevil comes from the U.S.

2 Greek letter varies in slope

3 Overall it is represented as

5 A capital forward (5)

6 Collects the rags after sort-

25 They hold an alternative

26 Maroon thread (6)

DOWN

1 Nevil comes from the U.S.

2 Greek letter varies in slope

3 Overall it is represented as

5 A capital forward (5)

6 Collects the rags after sort-

25 They hold an alternative

26 Maroon thread (6)

DOWN

1 Nevil comes from the U.S.

2 Greek letter varies in slope

3 Overall it is represented as

5 A capital forward (5)

6 Collects the rags after sort-

25 They hold an alternative

26 Maroon thread (6)

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COMMODITIES AND AGRICULTURE

London tea price decline accelerates

By Our Commodities Staff

THE QUICKENING decline in tea prices at the weekly London auction moved into top gear yesterday with prices for medium grade offerings averaging 150p a kilo, down 30p from last week's sale, and low medium 115p, down 25p. There was again no quality grade tea on offer.

This was the 12th successive decline since the medium grade reached its 1985 peak of 300p a kg on January 21.

Weak demand for the 38,196 packages yesterday was attributed to the continuing poor quality of the samples on offer and the high level of blender stocks, dealers said.

Biggest falls were for Assam and African teas, which were 20p to 40p a kg down. Better Bangladesh teas were 10p to 15p lower. The few Ceylons offered lacked support and were mainly unsold, as was a significant proportion of the offerings in general.

The slide in London auction prices is reported to have prompted the Indian Government to cut minimum export prices for the second time this year, writes P. C. Mahanti in Calcutta.

According to local press reports, "industry sources" say the minimum for North Indian tea is coming down to Rs 26 a kg and for the South Indian to Rs 24. Both were previously at Rs 31 a kg. Originally the minimum for this season was set at Rs 33, but it was lowered following the decline in prices at the London auction, which is regarded as the international barometer for the world tea market.

The industry has been asking for a temporary suspension of the minimum export price system as the world tea price trend continues to soften.

A delegation recently went to Delhi to impress upon the Commerce Ministry that it had become difficult to push exports at a minimum price which was completely out of line with the world trend. The second lowering of the minimum is believed to be in response to the representation.

Grant system to improve environment planned

By Andrew Gowers

THE GOVERNMENT is planning to table legislation this autumn which would enable it to set up a system of grants specifically designed to encourage farmers to care for the environment.

The proposed scheme, the latest in a series of moves by the Ministry of Agriculture to assuage growing public concern about damage inflicted on the countryside by farmers, follows the EEC's agreement last month on a policy on agricultural structures.

This sets a broad framework for national and Community aids for investment on farms. But, at Britain's insistence, it includes for the first time a provision for national aids in tandem with farming.

The UK Government's aim, outlined in a discussion document published yesterday, is to designate a series of "environmentally sensitive areas," in which special payments could

be made to encourage farmers to "maintain farming methods sympathetic to the environment."

Details of the legislation will be decided following comments from farming organisations and conservation groups. The Ministry is running an experimental scheme of this type in the Norfolk Broads, in which farmers are paid grants of £50 per acre per year to keep livestock on their land rather than drain it for arable cultivation.

Yesterday's discussion document also indicates that the Government may direct additional national grant aid towards such items of conservation interest as hedges, dry stone walls and shelterbelts of trees.

The Government has been signalling for some time its intention to redirect grant aid to the care of the countryside, which he spoke of the need for farm support policies which benefited the whole countryside and not just farming.

environmentally-damaging purposes such as land drainage.

The latest move comes as the Agriculture Ministry is embroiled in a drawn-out demarcation dispute with the Environment Department over countryside issues, and the Government is under increasing pressure to make a detailed statement on the future of the UK farming industry, with particular regard to the environment.

Agriculture Ministry officials say the Government is considering issuing a White Paper on the subject, but that no decision has been made. There are indications that the DOE is considering Keynes on this idea than the Agriculture Ministry.

Mr. William Waldegrave, Environment Minister, raised eyebrows earlier this month at a farmers' conference, on which he spoke of the need for farm support policies which benefited the whole countryside and not just farming.

New copper contract to be studied

By Our Commodities Editor

A WORKING party is to be set up by the London Metal Exchange to investigate plans for a possible new copper contract. This was decided yesterday at a meeting between the LME board, chairman of the committee, Mr. Jacques Lion, and Mr. Ted Jordan, chairman of the committee.

Pressure for a new contract to reflect more closely the price of high grade cathodes has been building up for some time with both consumers and producers claiming that the existing higher grade contract allowing wirebars to be delivered as well as cathodes does not provide a true market price.

However, this is not a unanimous view. It is also feared that if a third copper contract were introduced it would spread trading activity too thin and leave the markets more vulnerable to manipulation by some of the more speculative lines such as Greek homety, which the bees make from a diet of wild thyme, are cheaper than a few years ago.

Once priced with top English homety above the rest, this Greek variety, though slight in

Honey prospects not all sweet

By a Correspondent

AS THE £15m British honey market, 80 per cent of which depends on imports, starts to receive this season's crops, it is tasting both the bitter and the sweet.

Part of the sweetness is that consumption, long static, has in recent years begun to move upwards at an annual rate of between 3 and 5 per cent, though the 1984 figure of about 20,000 tonnes slipped from the 1983 record of 22,000.

Quality has also improved as exporters respond to the needs of more discerning consumers. Allegations last year that some blenders were mixing English honey with cheaply-produced high fructose syrup and inferior imports and selling the result as home-produced helped focus attention on abuses against which action is being taken.

The growth of health-consciousness has also helped stimulating demand for food that is natural and encouraging consumers to seek out the best, and thus most profitable types.

Consumers are finding that the choice of honeys, imports of which come from more than 30 countries, has been widening, with some of the more exotic lines such as Greek homety, which the bees make from a diet of wild thyme, are cheaper than a few years ago.

As deliveries to warehouses begin, however, there are grounds for concern. Among them is the threat to supplies from South and Central, and possibly soon North America, posed by the "killer bees."

Introduced originally from Africa to Brazil for crossing with local bees to impart vigour, the bad-tempered Apis Andromedon escaped from domesticity and went wild in the jungle, killing its indigenous cousins and breeding ferociously into them and putting many beekeepers out of business. From these the cross known as the Brazilian bee spread to Mexico and, it is feared, may reach Texas this year.

Until recently South American sources accounted for about a third of Britain's honey imports. But Argentina's 10 per cent export duty, which the Falklands War and now Mexico's 25 per cent or so is threatening.

A shortfall could invite more from Australia and China, the other large suppliers, but the Australian industry, which is mainly part-time, has low stocks and could not suddenly produce a lot more, while China's contribution has been unpredictable since it began exporting seriously a few years ago.

China is nevertheless establishing itself as a source of the light amber honey that is the trade's mainstay, and some of its specialty lines, such as lichen honey, are being enthusiastically received.

China's problem is that its methods of harvesting and handling have been backward, and it has embarked on a campaign to adopt Western techniques. A group of British exporters will visit China to take part in a seminar later this year.

Non-European suppliers have been fortunate that immunity from the EEC tariffs, of 25 and 271 per cent according to whether the producer is "developing," as in the case of China and Mexico, or otherwise, as in Australia's case, is not more widespread.

This situation could begin to change when Spain joins the Community. With Europe's richest flora to draw on, including a wealth of orange blossom, the Spanish honey industry has the quality and the potential for quantity. Duty-free entry into this and other markets it enjoys proximity with could make things tougher for some suppliers.

Optimists might argue that there is room for all. If the British could be persuaded to east as much honey per head as West Germans, the market would be three times its present size.

Malaysia defends tin decision

By Wong Sulong in Kuala Lumpur

THE MALAYSIAN Government has defended the decision to allow tin prices to fall below the "floor" level of the International Tin Agreement price range.

Datuk Paul Leong, Primary Industries Minister, said the move to give the buffer stock of the International Tin Council greater flexibility by operating below the "floor" level was a properly considered course whose sole purpose was to allow prices on the Kuala Lumpur tin market and the London Metal Exchange to revert to normal differentials.

He pointed out that normally LME tin commanded a premium over Kuala Lumpur because it included the cost of transportation from Malaysia to Europe. However, because of support buying by the buffer stock and the strong Malaysian dollar against sterling, tin has been selling in Kuala Lumpur at a considerable premium, reaching \$800 at one stage.

LONDON METAL EXCHANGE

WAREHOUSE STOCKS

(Changes during week ending April 24)

Aluminium	-1,575 to 104,875
Copper	-3,500 to 87,200
Lead	-1,175 to 41,725
Nickel	-4,100 to 4,400
Tin	+155 to 21,175
Zinc	-775 to 38,875
Silver	-930,000 to 52,176,000 (ounces)

This has led to the buffer stock being only a buyer of tin in Kuala Lumpur and being forced to sell these purchases at a big loss in London.

Datuk Leong added that "to allow the prevailing market situation to continue would have been unwise as it would severely erode the resources of the buffer stock and perpetuate differences in earnings and cost to producers and consumers respectively."

can tolerate a small percentage fall below the "floor," but warn that a substantial drop would mean widespread mine closures.

Our Commodities Editor writes: The Straits tin price in Kuala Lumpur fell again over the weekend, declining by 35 cents to M\$28.10 a kg, the lowest level for seven years. There was a low turnover of 70 tonnes, but it is anticipated that there may be a build-up in supplies offered later this week at the start of the new monthly export quotas.

On the London Metal Exchange yesterday there was no sign of any support buying by the buffer stock. As a result the market was marked down in quiet trading conditions reflecting the rise in the value of sterling. Standard grade cash tin closed £190 down at \$9,335.

The rise in sterling brought a generally easier trend for base metals. Copper lost ground, in spite of the surprise decline in warehouse stocks.

LONDON MARKETS

LONDON COCOA futures values were under pressure yesterday from the pound's rally against the dollar and selling of the prompt May position ahead of the start of its liquidation tomorrow. The July quotation closed \$12.50 down at \$1,880.50 a tonne.

Coffee prices were relatively steady with the July position ending 50p up at \$1,665.50 a tonne. Prices had been due to open higher reflecting New York's rise on Friday night, but this was counteracted by currency considerations.

The London daily sugar price was marked down \$1 to 394.50 in the morning, its lowest level since December. But on the futures market values firm, a little on the dollar's weakness.

MAIN PRICE CHANGES

In tonnes unless otherwise stated

Apr. 29 + or - Month

Apr. 29 + or - Month

Apr. 29 + or - Month

Apr. 29 + or - Month

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CURRENCIES, MONEY and CAPITAL MARKETS

39

FOREIGN EXCHANGES

Fears over data hit dollar

The dollar finished slightly above its weakest levels after a day of see-saw movements. It opened little changed on Friday's levels, but soon fell to a low of DM 3.1050, where the currency was reported to have met technical resistance. It then began to recover but fell back again after failing to break through DM 3.11 in early New York trading.

Some European centres will close early today, ahead of the May Day holiday, but there was little evidence of dealers worrying about being short of dollars during this period. Anything being a reluctance to be long of the currency on fears that today's U.S. economic data will prove disappointing.

A rise to 81 per cent from 77 per cent in the New York Federal funds rate provided some support for the dollar towards the London close.

It fell yesterday to DM 3.1110 from DM 3.1150; FF 9.49 from FF 9.55; SwFr 2.6115 from SwFr 2.6125; and Y252.80 from Y252.80.

STERLING — Trading range against the dollar 1984-1985 1.2940 to 1.2925. March average

1.1280. Exchange rate index rose to 77.6 from 77.0. After opening at 77.0 the index rose steadily to a peak of 77.8 at 2 pm, before easing back slightly.

The D-mark gained ground against the dollar in nervous Frankfurt trading, but tended to slip down after a strong start. The tone was set by doubts about today's figure on U.S. leading indicators, following some disappointing economic data recently, pointing to a slow down in U.S. growth. A very large trade deficit for March is also anticipated in the region of \$120m, but following a long period of

similar figures is unlikely to have much impact. It contrasts sharply however with the West German March trade surplus of DM 6.4bn. (\$2.06bn), but this was in line with expectations, and had little effect. The dollar fell to DM 3.1250 at the Frankfurt close from DM 3.1345. The Bundesbank did not intervene earlier, when it was fixed at DM 3.1480 compared with DM 3.1527 on Friday.

STERLING INDEX

	April 29	Previous
8.30 am	77.0	76.3
9.30 am	77.2	76.3
10.00 am	77.5	76.4
11.00 am	77.6	76.3
Noon	77.6	76.3
1.00 pm	77.7	76.4
2.00 pm	77.6	76.4
4.00 pm	77.5	76.0
U.S. closing	77.5	76.0

U.S. closing base
leading rate 121-121 per cent

£ IN NEW YORK

	April 29	Prev. close
1 month	81.2570-1.5880	81.2100-1.2111
3 months	81.2570-1.5880	81.2100-1.2111
6 months	81.2570-1.5880	81.2100-1.2111
12 months	81.2570-1.5880	81.2100-1.2111

Forward premiums and discounts apply to the U.S. dollar.

FINANCIAL FUTURES

Eurodollars nervous

Euro-dollar prices retreated from the day's best levels in the London International Financial Futures Exchange yesterday as selling developed in the afternoon. Prices opened slightly firmer however in line with a trend in the U.S. on Friday but a slightly higher than expected Federal funds rate and fears over today's announcement of the latest Federal reserve discounting led to a sell off which sometimes reached aggressive proportions in the afternoon. U.S. bond contracts acted in much the same way although closing levels reflected a small recovery from the day's lows. In addition there was a good

deal of nervousness ahead of today's leading economic indicators figure. The latter was expected to shed further light on the pace of the U.S. growth.

Gold prices were marked up as the fortunes of sterling-based contracts followed the performance of the pound against the dollar. However values slipped away during the afternoon despite sterling's firmer trend. The market appeared to remain unconvinced over sterling's better performance, suggesting that trading had been relatively thin and affected by month-end considerations and the proximity of May Day holidays.

LONDON

THREEMONTH EURODOLLAR \$1m					32nds	Close	High	Low	Prev
points of 100%					June	70-12	70-31	70-11	70-22
					Sept	68-17	69-24	69-09	69-21
					Est volume 1,017 (588)				
					Previous day's open int 3,125 (3,166)				
	Close	High	Low	Prev					
June	90.98	91.05	90.92	90.87					
Sept	90.22	90.36	90.17	90.28					
Dec	89.89	89.94	89.82	89.76					

FINANCIAL TIMES SURVEY

British and European governments
are taking stronger action to make life easier
for the small businessman

Growing awareness of sector's importance

By William Dawkins

THE CLIMATE for small businesses in Western Europe is changing for the better as the general wave of enthusiasm for the economic virtues of entrepreneurship begins to produce concrete results.

The improvement is proceeding slowly yet European governments of all political colours are taking action to make the life of the small businessman easier. They evidently believe the sector has a valuable role to play in creating new jobs, especially in high technology and service industries.

There is an increasing realisation, too, that larger groups in traditional sectors such as engineering, steel or mining are likely to have relatively little to offer in the European battle against unemployment.

The small businessman's political star is rising under governments as diverse as France's Socialist administration (which has just added legislation to stimulate venture capital to its existing battery of support measures); West Germany's Centre-Right coalition (which recently announced measures to make it easier for small firms to tap the capital markets and, at the same time, made DM 500m (£130m) of public money available to assist small companies to undertake research and development); and Conservative Britain, where the Government is considering a number of radical proposals to cut the red tape believed to be hindering the growth of small businesses.

On the other side of the Atlantic, however, the small businessman has received less favourable treatment recently. President Ronald Reagan proposed in his Budget message earlier this year to end the

financial assistance offered by the U.S. Small Business Administration (SBA) and to hive off its advisory and political advocacy roles to the Commerce Department.

The proposals were only the opening shots in a long bargaining process about the SBA's future—and even small business lobbyists accept that the SBA was getting unwieldy and bureaucratic. The plans, nevertheless, present an ironic message for European Governments, many of which have been busy modelling their own small business initiatives on the example set by the SBA during its 32-year history.

More evidence of support

Meanwhile, the rapid growth of the Unlisted Securities Market (USM) in London—101 new issues last year as against 88 in 1983—and its equivalents in France, the Netherlands and elsewhere, has provided evidence that European investors are increasingly prepared to support small companies and perhaps more importantly for the future, that they can make handsome profits from backing such ventures.

The success of the USM has galvanised the UK private venture capital market by offering investors a relatively easy and quick route by which they can eventually sell their shares. No venture capitalist likes to back an unquoted company unless he can see an "exit route" by which he can take his profits at some time in the future.

And the personal fortunes made by the directors of some USM companies have provided well-publicised examples for other British entrepreneurs to attempt to emulate. Well over

320 USM directors are millionaires in terms of the value of the shares they hold in their own companies. The subsequent loss of some of these riches by USM managers, especially of computer concerns such as Acorn or Cifer, have, however, added a sobering dash of realism to the USM's otherwise racy atmosphere.

The USM represents the cream of the small business sector in the UK. Life at the lower end of the scale, especially for companies trying to get off the ground, is less easy. High borrowing charges, the perennial difficulty of raising very small amounts of equity capital, and reams of official regulations are among their more serious problems.

The extent to which official red tape is choking small business growth prospects was highlighted last month in the Department of Trade and Industry report, *Burdens on Business*. Twenty-six per cent of a representative sample of companies examined by the study said that between six and seven jobs had either been lost or not created over the past five years because of red tape.

If that is applied to all of the UK businesses with annual sales below £100,000 which were registered for value added tax in 1983, the net number of jobs lost comes out at a depressing 147m (after taking account of the 8 per cent of companies surveyed which said that they had created an average of four jobs because of government requirements).

The report suggested a number of ways to deregulate and simplify small business life (as outlined elsewhere in this survey), and these are now being

CONTINUED ON
NEXT PAGE

SMALL BUSINESSES

IN THIS SURVEY

- UK Government policy: Deregulation; burdens on business and the problem of red tape ... 2
- The Loan Guarantee Scheme ... 2
- Reactions to the March Budget ... 4
- Enterprise Week planned ... 4
- Record year for new investment ... 4
- Where to get help: The role of enterprise agencies ... 5
- Profile: St Helens Trust, pioneer agency ... 5
- The Small Firms' Service ... 5
- Industry in rural areas; new attitudes ... 6
- Success for enterprise allowance scheme ... 6
- Help from local authorities ... 6
- New training schemes in management ... 7
- International innovation: seeds of enterprise ... 7
- Finance: More help from the clearing banks ... 8
- Leasing, factoring, forfeiting ... 8
- New franchise operations ... 8
- Surge of venture capital groups ... 9
- The Unlisted Securities Market ... 9
- Financial planning/services: Accountants' advisory roles ... 10
- Choosing the right computer ... 10
- Pension schemes: a sigh of relief ... 11
- International section: The fresh focus of attention on the small business sector in individual countries ... 11-12

● David Trippier (left), Britain's Small Firms Minister: seeking to cut red tape.

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The high cost of complying with red tape

In Britain, the key irritant for small businesses is the cost of coping with a myriad of regulations and the time loss involved for managers and staff.

Here and on page 4, FT writers examine UK Government policy and the issue of deregulation; also the impact of the Loan Guarantee Scheme, the Business Expansion Scheme and the changes introduced in the March budget.

RED TAPE now has its own official unpopularity chart among small businesses. The top 10 reads: VAT, employment protection, providing statistics, local authority planning, owner taxation, sick pay, PAYE, health and safety, building regulations, and environmental controls.

This was the order that emerged from research among a representative sample of small businesses for the Government's recent study of red tape, "Burden on Business." Unpopularity points were scored when a particular piece of red tape was mentioned.

In no single case did a majority of businesses label any particular regulation a burden: VAT was mentioned by 39 per cent of the sample and only the first four of the most unpopular burdens were mentioned by one-in-five or more.

This does not mean that red tape is a problem for only a minority of businesses. Many have adjusted to cope, accepting it as inevitable, but every business rated it with some degree of seriousness. In most cases, this was light when com-

pared with other business problems but the average score for "seriousness" was nevertheless three out of 10.

A key irritant to businesses was the cost of complying with regulations. This might involve things like extra accounting systems or staff. In the case of VAT the most vociferous complainants put the cash expense at £19,414 over five years.

The loss of time involved was also telling: 127 days of the manager's time over five years and 78 days among subordinates. Managers felt they had to be involved because of the likely effects on cash flow.

Inevitably, there was an effect on employment, with 26 per cent of businesses claiming that between six and seven jobs had been either lost or not created during the last five years because of red tape.

The implications of this are startling if extrapolated to the 1.074m businesses with turnover under £100,000 a year that were registered for VAT in 1983. If an average of 6.5 jobs each were lost or not created among 26 per cent of them, the total comes to 1.815m jobs.

Against this must be set the 8 per cent of businesses which each reported an average of four jobs gained because of the effect of government requirements. Applying this to businesses turning over under £100,000 in 1983 produces nearly 344,000 jobs gained—in other words a net loss of about 1.471m jobs.

This alone explains the urgency with which the Government is tackling the subjects of deregulation and simplification of small business life. Lord Young, head of the Cabinet Office's Enterprise Unit, has taken control, though not because of lack of enthusiasm in the Departments of Trade and Industry or Employment, where there is strong support for change. It rather acknowledges a need for supra-Whitehall clout in an area involving eight different departments, including the Treasury.

Deregulation and simplification are not the same thing, though the whole issue has tended to be labelled as the former. Deregulation implies exempting small businesses from certain aspects of the law.

Burdens on business

IAN HAMILTON-FAZEY

In many cases, such as where employee or consumer protection is involved, this is likely to prove impossible or even undesirable.

"If we removed the regulations for, say, guarding machinery and somebody lost a hand, all the Ministers involved would deserve to be sacked. Such things are not on politically," one said recently.

Deregulation would also require legal changes and, hence, parliamentary time, which is already in short supply.

Some things are likely to face constraints by the European Community. For example, the VAT burden could be wiped out altogether for about 800,000 small businesses if the threshold of annual turnover for registra-

tion were raised to £50,000. But the European Commission thinks that Britain's threshold of £19,700 is already too high, giving unfair advantages to people below the threshold who are thus freed from VAT's red tape.

There is an argument too that deregulation could have an unwanted effect at any threshold—whether based on numbers of employees or turnover. Businesses operating around the threshold might find themselves at a competitive disadvantage if they crept over it. This would inevitably limit growth in some areas and might create two classes of businesses.

Simplification offers quicker and possibly more just solutions. It is also likely to cause less aggravation in Whitehall, where the signs of interdepartmental defensiveness are already apparent—weeks of dithering went by after an interdepartmental scrutiny committee had completed Burden on Business.

The report was only published after Mr David Trippier, the Small Firms Minister, had presented his findings personally to the Prime Minister and got her support for action.

The main recommendations could save a lot of time and money and do much to make life simpler:

● Despite EEC problems, the Government is to look at taking more businesses out of the VAT net. In any event, simplified monthly payments are to be considered for the smallest businesses along with improvements in bad debt relief.

● The Government's forthcoming Green Paper on income tax will look at ways of simplifying PAYE, possibly calculating tax on a current, rather than a cumulative basis, so that PAYE and National Insurance contributions can be worked out side by side from the same deduction tables.

● Statutory sick pay to be more easily integrated with small business payroll systems, with firms allowed to opt out if they undertake to pay sick employees the appropriate net sum, thus obviating the need to claim refunds.

● Planning controls would be simplified, making it easier to start up a business, say, in the

garage at home, creating special "simplified planning zones," speeding up decisions, and making it easier to change the use of existing premises.

● Building regulations would be rationalised and fire prevention requirements made more flexible in premises presenting minimum fire risk. Health and safety regulations would be rationalised while maintaining protection.

● Reduce time-wasting through groundless claims for unfair dismissal by making applicants for tribunals pay a forfeitable deposit.

● Abolish statutory audit of shareholder-managed firms and reduce prescribed content of company accounts and balance sheets, with simpler annual returns.

● Legislate for general statutory duties that would allow more self-certification in such areas as weights and measures, product safety and consumer protection.

Too expensive for small borrowers

BRITAIN'S Loan Guarantee Scheme has had a chequered history. Supporters have seen the measure as one of the most potent symbols of the present Government's commitment to small companies. But critics argue that it has both been an unwarranted distortion of market forces and that right from the start it has been hopelessly expensive for the small business borrower.

Four years since being introduced amid a blaze of publicity and good intentions, the Loan Guarantee Scheme has certainly lost its momentum and appears to be spluttering to a somewhat ungracious halt. Although extended last December for a further 12 months (to the end of December this year), ministers have hardly been enthusiastic about its overall benefits and have been increasingly worried by the cost of those companies going bankrupt.

At the latest count the 30 or so participating banks had made a total of 3,478 loans to the Department of Trade and Industry for £85.6m, an earlier estimate of one in three

Britain's Loan Guarantee Scheme

IAN HAMILTON-FAZEY

bankruptcies has not been revised.

Even lobbyists seem to have lost some of their earlier convictions and baring some sensational new evidence of success in a subsequent survey nobody will be greatly surprised if the scheme is quietly dropped come the next Government review.

Demand for the LGS has trailed off in the 12 months or so since its terms were revised. Initially designed to guarantee 80 per cent of approved bank loans up to £75,000 in return for a 3 per cent premium on the guaranteed amount paid by the borrower (on top of the bank's own interest rate margin), the scheme since last June has been restricted to just 70 per cent of the amount borrowed

with the premium raised to 5 per cent of the amount guaranteed.

The result has been not just to make Loan Guarantees much more expensive (over a period in any case in which market interest rates have been moving upwards), the new conditions mean that the lender now carries a greater share of the penalty if things go wrong. It is not surprising that instead of an average 500 to 550 loans approved each month during the schemes heyday in 1982 and 1983, the monthly tally so far this year has been in the 100-150 range. Whereas total lending reached more than £450m by the time of last year's mid-summer review, it is only now crawling over the £500m mark.

Prospective borrowers under the Loan Guarantee Scheme are also required to meet new conditions introduced last year in an effort to cut down the failure rate. The reports on the LGS by the accountancy firm Robson Rhodes highlighted the often inept financial planning and financial monitoring carried out by some of the earlier scheme

borrowers and their advisers. In more than one case, applicants are now required to produce a proper business plan—following guidelines laid down by the Department of Trade and Industry and covering the usual areas such as history of company, description of products, markets, and management and to provide their bank manager with proper management accounts every three months.

The idea, of course, is that businesses will have a clearer idea of their aims when they set out and knowing their financial position on a quarterly basis should be in a better position to take remedial action if things go wrong.

Lenders and Government officials alike are equally determined that borrowers should in future show greater personal commitment to their projects. Banks have never been allowed to take personal assets as collateral for their loans but at the same time it is felt borrowers should be expected to carry a reasonable proportion of the risk—if they can afford it. It is still too early to tell

whether the combination of tougher monitoring, better bank appraisal and greater personal financial involvement on the part of entrepreneurs will reduce what Mr David Trippier, the Small Firms Minister, has unambiguously called the "unacceptable" level of LGS failures.

Raising the cost of the premium, of course, is an effective way of rationing the scheme—but critics fear this will put further pressure on fledgling companies' cash flow thereby hampering their chances of survival.

With the thrust of the Government's small firms policy moving away from interventionist measures to more directly "supply side" initiatives such as cutting red tape and emphasising the value of monitoring and advice, these questions may ultimately prove academic.

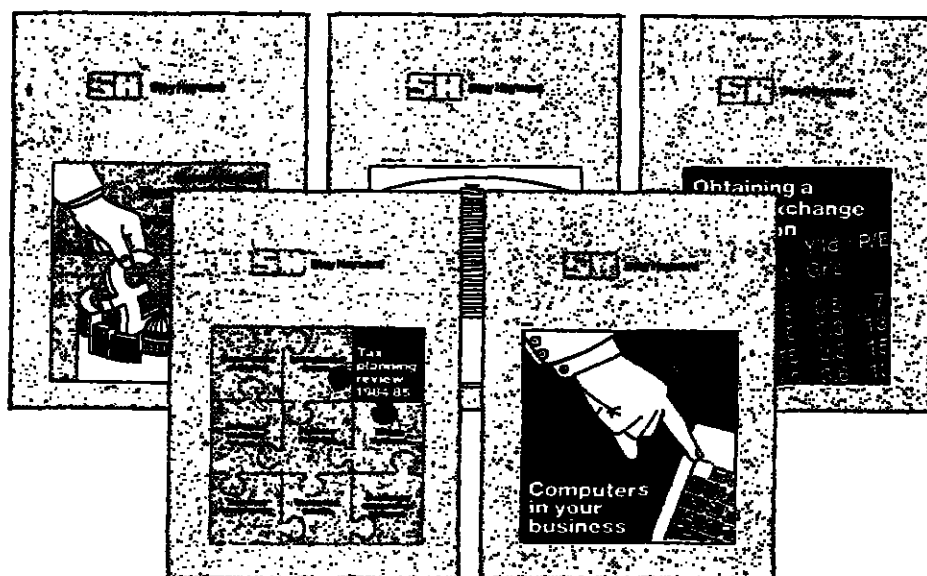
The Reagan Administration's plans to do away with its Small Business Administration—sponsor of a widely studied loan guarantee scheme in the United States—has not gone unnoticed at Westminster and Whitehall.



Lord Young (left), Minister without Portfolio, with special responsibility for job creation; and, right, Mr Norman Tebbit, the Employment Secretary: both striving to make life easier for Britain's small businesses—but can they succeed?

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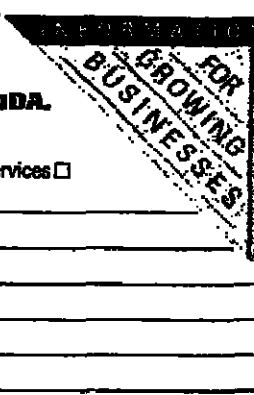


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Government initiatives

CONTINUED FROM PREVIOUS PAGE

considered by Lord Young, Minister without Portfolio but with special responsibilities for job creation.

Small business lobbyists gave the report a warm reception, tinged with scepticism over whether it will produce any concrete results.

His appointment is an acknowledgement of the difficulties in achieving any progress in an area involving eight government departments, and a mark of the Government's determination to take the lead in the debate over unemployment, seen as the crucial issue in the run-up to the next General Election.

Despite the burdens of red tape, government and private sector attempts to foster the growth of small businesses in Britain are making progress on a number of fronts. They include:

● Enterprise agencies. These advisory and training bodies, typically partnerships between private companies and local authorities, have grown in number from 23 four years ago to 234 by the beginning of this year. Their growth can be attributed to sheer need, the encouragement provided in the 1982 Finance Act, which allowed corporate sponsors to write off contributions against tax, and a realisation by companies that their interests could be furthered by making direct contributions to local communities. The most important donation to enterprise agencies comes in the form of experienced managers on loan, who are increasingly being seconded as part of their career development.

● Enterprise allowance scheme. Introduced nationwide in August 1983, the EAS helped 66,000 people into self-employment in its first 18 months. The scheme, which offers participants £40 per week for a year to replace social security

benefits, is budgeted to attract more than 180,000 people over the next three years.

A pilot study of the EAS in its initial trial areas showed that 80 per cent of businesses helped by the scheme were still trading six months after their allowances ran out, a far higher success rate than that achieved by start-up companies in general.

● Business expansion scheme. This has played an important part in drawing private investors into small businesses by permitting them to claim tax relief on investments in unquoted companies so long as they keep the shares for five years. More than 500 companies raised a combined total of £100m from 20,000 BES investors in 1983-84, according to the Treasury.

Teething pains

However, the BES has not been without its teething pains. It is still very hard for small companies to raise less than £50,000 under the scheme because BES fund managers find it more cost-efficient to handle larger investments. The BES's popularity with first farming and then property development companies—until the March Budget—has made it relatively more difficult for riskier start-ups with greater job creation potential to attract investors' attention.

Not all of the Government's small business initiatives have had the desired effect, however. The Loan Guarantee Scheme, for instance, now has an uncertain future after attracting much heavier losses than had been anticipated. The terms of the scheme, whereby the Government guarantees 70 per cent of a business loan in return for a 3 per cent premium, have been tightened up twice over the past year with the result that demand for LGS loans has fallen steeply.

Critics claim that LGS loans are prohibitively expensive and that the requirements for personal guarantees where available, introduced just before

Christmas, are unnecessarily restrictive.

That experience has contributed perhaps more than anything to the growing shift in the Government's small firms policies away from offering cash handouts towards improving the quality of publicly available advice and enhancing the climate for entrepreneurship generally by cutting out unnecessarily burdensome regulations.

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THE CREATIVE USE OF MONEY



Plea for more reforms

Reactions to the UK budget

WILLIAM DAWKINS

TOO LITTLE and too late: that sums up the initial response of Britain's small business community to last month's Budget. There was general disappointment that Chancellor Nigel Lawson did not use the Finance Bill to announce reforms as far-reaching as the introduction of the Business Expansion Scheme by his predecessor in 1983 or the scrapping of the 1 per cent National Insurance surcharge a year later. The Budget contained a number of apparently minor measures, which taken together nevertheless combine to form a significant small firms package. The focus of the Government's attempts to foster small businesses appears to have shifted this year away from the Treasury and towards the Department of Trade and Industry, which has been spearheading a drive to cut the red tape faced by entrepreneurs; a campaign now under the control of Lord Young, Minister without Portfolio but with special responsibilities for job creation and enterprise. The one point on which practically all small business lobbyists would have liked to see more action in the Budget is the sales level at which companies must register for Value Added Tax. Mr Lawson raised the VAT threshold from £18,700 to £19,500, in line with the Government's policy of linking it to the inflation rate at each Budget. Lobbyists would like to see it raised to £30,000 or even £100,000—a point, incidentally, on which they have the support of the DTI in its recent report

on administrative burdens, co-ordinated by Mr David Trippier, the small firms minister. However, Britain is under strong pressure from its European community partners to reduce the VAT threshold, not raise it. As it is, the UK's threshold is the second highest in Europe after the Irish Republic.

The most widely welcomed small business measures announced in last month's Budget concern employee share schemes, National Insurance (NI) and Capital Gains Tax (CGT).

Employees who buy shares in their own companies with the proceeds from an approved profit-sharing scheme will now be allowed to sell their shares after five years without paying income tax. Seven years was the previous limit under which qualifying disposals can be more lightly taxed as capital gains.

The number of employee share schemes has multiplied more than tenfold over the past five years from 30 to 850, as they have proved their worth as a way of building up the loyalty of key staff while giving them a performance-linked stake in their employers' businesses.

They received a boost in the 1984 Budget, which introduced the seven-year concession. Previously, all employee share scheme disposals attracted the heavier burden of income tax.

The self-employed, meanwhile, can congratulate themselves on having won a significant victory in last month's Budget. They were justly aggrieved by the 1984 Budget because they were hit by the rundown in capital allowances without getting any compensation from the tax cuts offered to incorporated companies.

They have for long argued that it is unfair that they should not be allowed to offset NI contributions against tax unlike their incorporated brethren.

As from the beginning of this month (April) the self-employed were permitted to claim relief on half of their graduated Class 4 NI contributions; a profit-related tax introduced 10 years ago.

Flat rate Class 2 contributions for the self-employed will be cut from next October from the current £4.75 per week to £3.50. Both moves were welcomed by the National Federation of Self Employed and Small Businesses as making it cheaper for unincorporated firms to take on more staff.

Another change to the NI system—the abolition of the top limit on employers' contributions—will be a blow to small companies with highly paid employees. Such groups, particularly in the financial services and high technology sectors, will now be under pressure to cut their NI liabilities by concentrating more on alternative kinds of remuneration, like dividends or payments in kind. However, the new graduated entry into NI for employers and employees will certainly help companies to take on low-paid staff.

The Budget also introduced a change to CGT which will make it easier for owner-managers to retire earlier. Shareholding directors who retire at the age of 60, or before then if they are ill, will not now have to pay CGT on the first £100,000 of any share disposals they make in the process. Previously retirement relief only applied to those aged 65 plus, and there was no sickness concession.

This measure will do something to ease the perennial problem of handing over the reins of a family-owned business from one generation to the next, a process which has frequently been made difficult by CGT considerations.

Another change which will benefit small businesses is the

proposed extension of the tax relief available on VAT charged to customers who go insolvent. The full details, however, will be contained in the Insolvency Bill, due to become law in the summer.

It was widely expected that the two-year-old Business Expansion Scheme would come in for another session of fine tuning, following the scrapping in 1984 of BES relief for farming companies. Under the BES, investors in unquoted groups may claim relief against their top marginal income tax rate on the purchase price of their shares so long as they keep their equity for five years.

Property developers were thrown out into the cold this time, while Mr Lawson also opened the doors to research and development ventures, which had always looked an odd exclusion from the BES. Both property and farming companies proved attractive to BES investors until they were barred from the scheme, but they lent weight to criticisms that it was attracting too many safe asset-backed propositions to the detriment of the riskier employment creating opportunities which the scheme was designed to support.

It could be argued that the colourful band of wine traders, restaurants and veteran car dealers which are still being let into the BES deserve the same criticism—not to mention the handful of public companies which have used the scheme to raise cash for associates over which they have effective control in all but name.

However, any more radical changes to the BES are unlikely to be made until the Government receives a copy of a report into the working of the scheme commissioned by the Inland Revenue from accountants Peat Marwick Mitchell and due for delivery in October.



A shift of focus by Britain's Chancellor Nigel Lawson: he did not win much satisfaction from the small business community following last month's Budget

ENTERPRISE WEEK PLANNED

SMALL BUSINESSMEN will be given a chance to find out more about the range of assistance and training measures available in a fortnight's time, when the Department of Trade and Industry launches its second Small Firms' Enterprise Week.

The event was started last year as part of the DTI's attempts to generate wider knowledge of the local help on offer to small businessmen throughout the UK.

Final details of this year's events have not been confirmed, but it is expected that many hundreds of organisations will take this opportunity to publicise their activities, including local enterprise agencies, chambers of commerce, local authorities and educational bodies.

Mr David Trippier, the Small Firms' Minister, will be travelling throughout the country to promote the event, which takes place from May 15-24. It is expected that he will be assisted by Lord Young, Minister without Portfolio but with special responsibilities for job creation, and Sir Keith Joseph, the Education Minister.

The event, which is being co-ordinated by the DTI's 10 regional small firms centres, will this year have a particular emphasis on promoting the awareness in schools and colleges of small businesses, highlighting the importance of training to managers of small businesses, and encouraging providers of education to do more to meet the needs of small companies.

Details of what is planned in each region can be obtained from local small firms centres, which are contacted by dialling 190 and asking for Freephone Enterprise.

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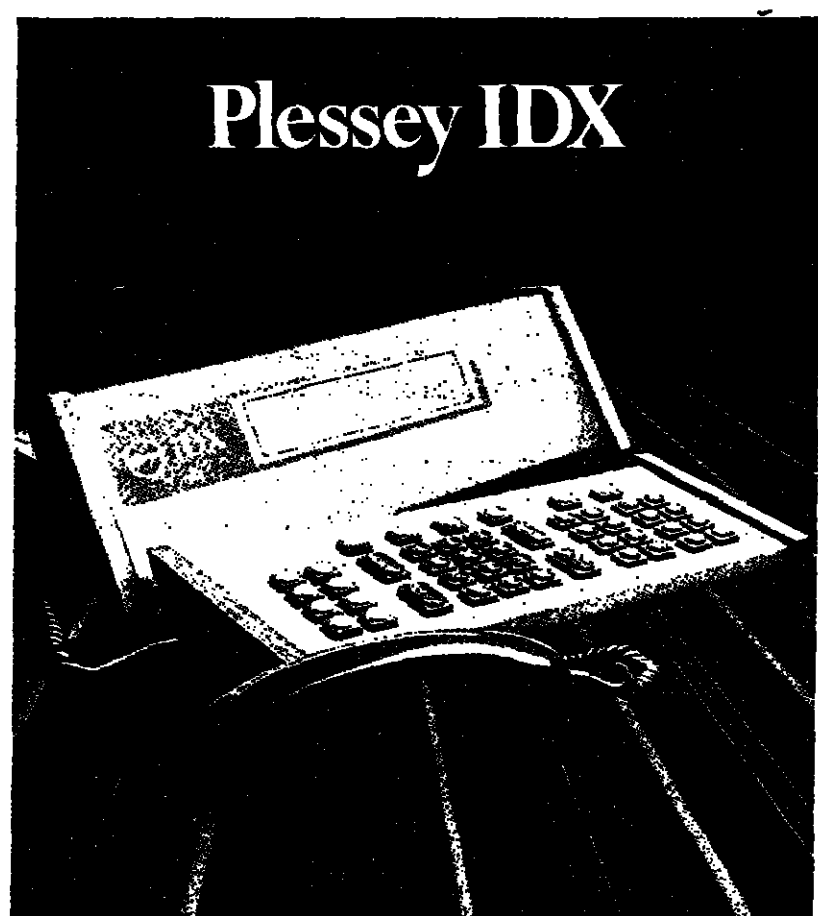
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PLESSEY

Record year for new investment

Business Expansion Scheme

by TIM PICKSON

THE BUSINESS Expansion Scheme, which has been around in various forms since 1981, and which offers tax breaks for individuals investing in unquoted companies, has significantly increased the supply of UK venture capital. Around £100m was invested under the BES in the financial year 1983-84 — more than half of it in new companies — according to the Treasury, and there is every reason to suppose that the financial year just ended will see this figure surpassed.

While these are encouraging trends — particularly since the BES is supplying the market place with relatively small amounts of equity capital in the £50,000 to £100,000 range — there are many who feel that the scheme is not reaching those companies most deserving of risk finance and that its conditions are still needlessly tight.

In spite of these reservations ministers are unlikely to make radical changes to the scheme until this autumn when the Inland Revenue is due to receive a report commissioned from the accountancy firm Peat, Marwick Mitchell. This year's Finance Bill, however, contains two important changes relevant to individual investors and to small businesses alike.

First, the exclusion of property development companies is designed to close a loophole which fund raisers have been exploiting on a large scale. (Such companies raised almost £50m in the 1984-85 tax year, against the estimated £4m pulled in by funds investing in a range of industrial and commercial activities.)

Companies dealing in land or property or earning a substantial portion of their profits in the form of rental income have always been debarred; the rules have now been toughened to exclude property developers where the company concerned has an interest in the property or land being developed.

The second change in the Finance Bill (originally announced in the March budget) is the opening up of the BES to research and development ventures. R and D activities have never specifically been excluded but in practice they have been ruled out because companies are not allowed to rely on fee or royalty income.

The Government, however, feels R and D companies issuing shares after April 5 should be a special case as long as their research and development is intended to produce either an invention which is capable of being patented, or a computer programme.

For small companies look-

ing for new equity exploiting the provisions of the BES is undoubtedly an attractive option. The Government is effectively chipping in £50 for every £100 subscribed by somebody paying tax at a top marginal rate of 50 per cent.

Investors can deal directly with an individual company, in which case the minimum amount permitted is £500, or they can join one of the many managed funds which will pool their money and spread the risk by investing the proceeds in a number of different businesses. The Inland Revenue usually applies a minimum of £2,000 to "approved" funds, but if "non approved" the £500 minimum still applies.

Headlong rush

Companies considering the BES route, however, should bear in mind that there are some significant disadvantages — notably due to the widespread use of the BES as a tax shelter. Investors, for example, can only claim tax relief on their income in the financial year in which their investment is made. As a result there has been a headlong rush into unquoted companies and BES funds between roughly the beginning of January (when individuals start to work out their likely tax liability) and the beginning of April (the end of the financial year). Companies

wanting BES money in May or June or even throughout the summer and early autumn may have a frustrating search.

BES funds, meanwhile, may not suit young, fast-growing companies with a strong appetite for capital. Fund managers mostly feel obliged to invest their money as quickly as possible (to secure the earliest possible tax relief) — but as a result little or no cash is held back for the often vital second or third stage financing of expanding businesses.

The BES also suffers from other restrictions which have not been removed in the Budget. One of the rules, for example, debars companies which set up an overseas subsidiary, or which hold a significant proportion of their assets overseas. Obviously, this could damage the long term prospects of many high technology companies which aim at an early stage to operate in international markets.

The BES legislation also withdraws tax relief if a company either gets a full listing or joins the United Securities Market within three years, or if an investor sells his stake within five years of purchasing the new shares. At the end of the fifth year, of course, the chances are that most shareholders will somehow wish to sell.

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One cost-effective way of providing workshops for small businesses is through the conversion of redundant buildings in rural areas (as above) for craft and light industrial use, rather than build new units on green field sites

Among local planners and budding entrepreneurs alike, the countryside has never been so popular for new industrial projects

A big change of attitude

Industry in rural areas

IAN HAMILTON-FAZEY

TWO factors appear to have ensured that the countryside has never been so popular for small business. Government pressure is one: circulars from the Department of the Environment in 1980 and 1984 urged the shire counties to be more helpful.

According to Henry Clarke of the Council for Small Industries in Rural Areas (CoSIRA), this has made it much easier to get planning permission where local authorities used to look askance at industrial development sulling the rural idyll.

The assumption that people could travel to work daily from villages to the nearest town has been torpedoed by high fares, costlier fuel, and job losses in the towns anyway.

The need to grow jobs locally has actually led to county planning chiefs chairing CoSIRA committees in some areas, producing an almost fully co-ordinated approach to job creation as far as public agencies are concerned.

The only body out of step seems to be the Ministry of Transport. "The traffic authori-

ties are still a problem," Mr Clarke says. "Schemes can still be stopped if they are not happy about increased traffic flow. Otherwise, 3m unemployed has concentrated minds wonderfully."

The other factor that has helped a drift of jobs from the towns has been some very helpful funding for businesses setting up or relocating in defined Rural Development Areas. These are the North, the South-West, the Welsh Borders, East Anglia and the East Coast. CoSIRA can award a 25 per cent grant towards capital costs.

Applications

There have been 533 applications in the past two years, with £2.7m provided by CoSIRA. As Mr Clarke points out, that means more than £10m of building contracts, most of them going to small, local builders. In global terms, the figures may appear comparatively small but the effect of providing work for only a handful of people can sharply transform a village's local economy.

Development in Herefordshire has been notable recently, with 40 applications totalling £300,000. Cumbria has had 40 successful applications, with similar levels of grant per project. In both cases, the motorway network is reasonably

accessible so businesses are not isolated from larger markets. CoSIRA can lead money too, and there a significant change appears to be under way. In the past the council has lent up to 80 per cent of project costs and the sums have amounted to about £15,000-£20,000 a time. While the same sums are still being lent, they now represent only about 35 per cent of project costs.

Banks and other financial institutions are lending the rest, indicating their greater willingness to foster small business development outside their traditional urban-based markets. This means that bigger enterprises are moving into the countryside. On the basis that any enterprise usually stimulates other economic activity, the effect of this on unemployment and the rural economy is expected to show up increasingly as newly-arrived businesses mature and their employees' spending power increases.

CoSIRA believes that there is growing evidence of the countryside's increasing attractiveness to high technology companies. A clean environment is one factor, but another is that skilled staff who move into the countryside to take key jobs seem to stay longer with the companies concerned than if they were located in a town.

A good environment, sound property at moderate prices, and easy travel-to-work all contribute to fringe benefits, possibly combined with a more human scale to life and a less rushed pace of living.

Although no one admits openly to this, one benefit to businesses is that the relative isolation of rural life is not conducive to effective unionisation of a growing workforce. Property to house the company is also important, with wide availability of old country houses which are too expensive nowadays for individual families, or disused old factories abandoned in earlier drifts of industry to the towns.

Mr Clarke says that many small high technology companies are buying these and restoring them in stages, helped by CoSIRA grants, as the business develops. Meanwhile, more traditional activities are still carrying on, with people using CoSIRA's help to set up simple businesses such as bed and breakfast tourist accommodation. One former headmistress has embellished this somewhat by offering guests courses in handicrafts during their stay.

Mr Clarke says: "The story is one of increasing demand for our services. Our manpower has been limited by the Treasury and we are working flat out to try and cope. We anticipate a steady increase in clients."

Off to a roaring success

Enterprise allowance scheme

IAN HAMILTON-FAZEY

LIKE enterprise agencies, the enterprise allowance scheme has touched a deep need and has rapidly become a roaring success in helping small businesses to start up. In its first 18 months, it helped 66,000 people into self-employment. Its budget allows for more than 180,000 people to join these over the next three years.

The scheme reduces some of the initial risks of start-up by supplementing revenue with a state handout of £40 a week for a year. However, qualification for the scheme is rigid: an applicant must have been out of work for at least 13 weeks and be receiving unemployment or supplementary benefit.

The aim of the scheme is to remove a major deterrent to self-employment among people out of work. This arises from the fact that most businesses are incapable of generating significant income for several months. Unemployed people usually cannot build sufficient reserves to tide them over these early stages, which discourages them from giving up secure state benefits to set up on their own.

In the past, the result has been either that they operate illegally in the black economy. Joining the scheme requires several forms of serious intent, such as willingness to work full-time in the business.

Applicants, who must be over 18, also need at least £1,000 to put into the business. This does not have to be cash: an overdraft facility attached to a bank account in the name of the business—its own qualification—will do. The enterprise allowance, incidentally, is paid fortnightly into the business account.

Another qualification is that the business must be "suitable" for public support. This excludes nightclubs, betting shops, casinos, clubs, or promotion of particular religious or political views. But

CORRECT ME IF I'M WRONG, BUT IS THIS NOT THE SIXTH ENTERPRISE YOU'VE STARTED THIS WEEK?



examples do include pop groups, models, a hot air balloon decorator, a racing car mechanic, and a hand painter of duck eggs.

However, most of the participants so far have opted for rather more mundane occupations. A quarter went into distributive trades, mainly retailing of household goods, food or other non-food products. Another quarter offered "construction industry services" such as general repairs, electrical contracting, and painting and decorating.

Most participants (64 per cent) have been men and 57 per cent of the total were between 25 and 44. Encouragingly, 20 per cent were between 18 and 24.

Surveys of the new ventures have shown that about 50 additional jobs have been created for every 100 businesses started. This suggests that the scheme is capable of generating about 90,000 new jobs a year at its present level.

Like candidates are booked into a 25-person seminar run by a counsellor from the Small Firms Service. Application forms are issued only at the end of these seminars. These are used for vetting purposes, checking a check with the benefit service.

carefully monitored trials in Burnley, Coventry, Wrexham, Shotton, Kilmarnock and the Midway towns. These ran from early 1982 to August 1983, by which time success was so obvious that the scheme was launched nationally, absorbing the trial areas in the process.

Initially, £25m was provided for 25,000 places in the first year. Queues formed and the provision was increased to £82m and 50,000 places to try to clear the backlog in 1984-85. The budget is now for 60,000 places a year until April 1988, with yearly costs of £111m, £125m and £128m respectively.

The Manpower Services Commission (MSC) is confident that this will be enough for queues not to build up. Indeed, a system has evolved to feed people into the scheme at a steady rate of about 1,200 a week. The initial filter is the Jobcentre, where information is available and staff are trained to assess eligibility.

Like candidates are booked into a 25-person seminar run by a counsellor from the Small Firms Service. Application forms are issued only at the end of these seminars. These are used for vetting purposes, checking a check with the benefit service.

About the time that payments start there is a personal interview with a business counsellor, followed by two more counselling sessions during the 12 months for which the scheme runs. There is also a monitoring visit from the MSC within three months of start-up, and 50 per cent of applicants are chosen at random for follow-up checks.

There are three other strings attached. First, the business has to be genuinely new. This means not starting to trade until accepted on the scheme. Inquiries can be made and market research done, but nothing must be produced for sale or contracts entered into with suppliers or customers. Nor does the scheme apply to taking over an existing business.

Independence is another string. The business cannot be a subsidiary or supported by another company. Businesses such as franchises, where there is a continuing relationship with another company providing essential services such as supplies or marketing, are also out. So is anyone proposing to operate as an agent or under labour-only, sub-contracting terms and conditions.

The third string is that the proposed venture must be small. Anyone intending to employ more than 20 people during the first three months is thought to have a good enough venture to get other types of backing.

People setting up partnerships and co-operatives are not excluded, though not less than half the members must be on the scheme and complying with rules about being small—not more than 10 people in one such business can be accepted.

Since the scheme gets people off the unemployment register it undoubtedly has enough appeal to have encouraged political support. But does it really work? Records show a drop-out rate of one in eight, though many of these are people finding jobs. And a follow-up of those on the pilot scheme in the trial areas showed that 80 per cent were still in business six months after the enterprise allowances stopped.

Only further studies can reveal true effectiveness in a small business sector characterised by high failure rates in the first five years of trading.

Wide variations in aid

Help from local authorities

IAN HAMILTON-FAZEY

THERE is no general standard of provision of help by local authorities for small businesses; help is available in some form from all of them, if only because most have some involvement in provision of industrial premises; but asking directly is only way to find out what they can offer.

Although the inquiring entrepreneur may well, therefore, get as many answers as there are local authorities, there are some broad classifications to look for.

For example, there are enterprise boards. These are not enterprise agencies. They have been set up by Labour-led authorities and operate as a sort of cross between an industrial development office, a merchant bank and a venture capital fund.

Examples include the Greater London Enterprise Board, and similar bodies in the metropolitan counties. Their role is proactive in the sense that they try to encourage certain types of development, only way to the product of a 20 rate without reference to central government. Most of them advertise extensively in their local areas so are easy to find.

However successful and helpful they have been—and there are very good points in favour of all of them—their future is uncertain, as the councils which set them up are due to be abolished next year.

A good indicator of a local authority's attitude to small business is whether or not it has an industrial development officer with marketing skills and sufficient rank to get things done. This officer must have been appointed in recent years and three years ago they formed their own professional association to help improve general levels of skills and practice in the field. But not every authority has one.

A Conservative-led authority with an old-fashioned town clerk type of chief executive may well take the view that active industrial development is no part of its role. The only advantage of locating here may well be that the rates will almost inevitably be among the lowest.

On the other hand, left-wing Labour councils with little enthusiasm for capitalism may well do what Liverpool did and abolish the office and the industrial development agency that went with it.

In cases like these, industrial development will probably be dealt with as a subsidiary task of the solicitor's or estates department. This in turn may see the entrepreneur's attempts to, say, rent factories bedevilled by low-level clerical incompetence, pedantry and bureaucratic delays.

Small businesses which do not have time to deal with this will easily find other authorities with skilled officers capable of cutting red tape.

The political complexion of a council is also important for what it might require of businesses it helps. Some Labour councils want planning agreements and recognition of trade unions. This is bound to put off some entrepreneurs, but since the councils also want to see jobs created, some are more pragmatic than others and do not insist.

A tell-tale sign of likely inflexibility is whether the council has recently set up a department called a "central strategy unit" or something similar to help frame policy and work out

its detailed implementation. These tend to be staffed by the more committed of Labour's activists, who generally favour a "municipal solution" to most local problems and high business development officers with capitalism are unlikely to be easy.

The Shire counties have responded to government urgings on the need to create more jobs in rural areas and industrial development officers are much more common, with planning departments increasingly attuned to business needs. But outside the rural development areas, where CoSIRA can help, grant aid may be non-existent and certainly less favourable than in many urban areas.

What probably counts more than anything is the local authority's attitude. Very many actively support their local enterprise agency and this is a good indicator of willingness to nurture small business, since it usually means that everyone is basically on the same side.

Where the agency is not supported—the local authority may even have set up in competition—all will not be well between public and private sectors in the locality concerned and that may be in the small business's interests.

But the advantage of Britain's relatively small size and good infrastructure is that it is easy to find places where the atmosphere is conducive to survival and growth. "Shop around" is probably the best advice when it comes to finding a local authority that will best suit.

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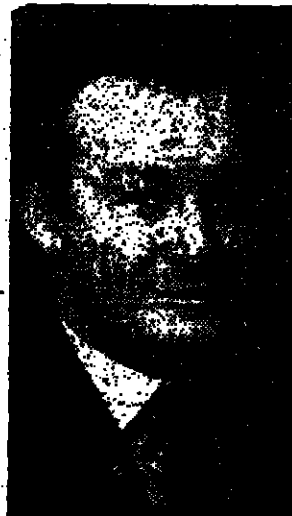
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Finance

SMALL BUSINESSES 9



● Mr Tony Lorenz, head of the British Venture Capital Association

● Left: part of Bisgood Bishop's USM pitch at the London Stock Exchange

Key source of equity capital

MOST SMALL companies with growth prospects unashamedly view a flotation on the Unlisted Securities Market as the pot of gold at the end of the rainbow.

With well over 320 paper millionaires in its ranks, the USM appears an attractive way for entrepreneurs to cash in on years of hard work and risk-taking, while at the same time raising development finance for their companies.

Those qualities have helped the USM to grow, since its formation in November 1980, beyond the highest hopes of its creators to become the largest single source of equity capital for small businesses in the UK, and a prime force in bringing the importance of small firms as an economic power into public consciousness.

The USM was set up partly in response to the 1978 Wilson Committee report on small firms. This drew attention to the fact that a full stock exchange listing was prohibitively expensive and difficult to achieve for many young companies.

One side effect of that problem was the growth outside the official portals of the Stock Exchange of a shadowy, largely unregulated share trading market, which was proving an embarrassment to the regulatory authorities, not to mention a risk to investors.

In the five years before the USM opened its doors, just 60 UK companies had gone public on the stock market. By the end of March 1985 the USM had attracted 353 groups, proving beyond doubt that it had released the pent-up demand for equity finance identified by the Wilson Committee.

Of that total, 12 companies have graduated to a full listing, indicating another of the USM's key functions—to open a relatively easy route to the senior market. Another 16 groups have been taken over, seven have been reorganised, five have been carried off to the corporate graveyard, and one new issue has been cancelled, leaving a current total of 283 quoted USM securities.

Those companies have raised just over £200m from their flotations and subsequent rights issues, according to the Stock Exchange. Something over a quarter of that total—£235.3m—went straight into the pockets of directors selling shares on their company's market debut, with the rest going into the coffers of companies to be used for their own development.

In spite of its extraordinary growth, the USM is only a

midsize in stock market terms. Its total market capitalisation grew by 22 per cent to £2.9bn in 1984 (even after losing graduates capitalised at £600m), but that is just two-thirds the value of ICI.

In setting the rules for entry to the USM, the Stock Exchange authorities attempted to strike a balance between creating a liberal environment for young, fast growing companies and protecting investors and their own reputations.

USM entrants have in practice tended to set themselves entry requirements well above the minimum, so that many of them could theoretically have got a full listing, assuming they were prepared to pay extra for the privilege.

Perhaps the most important USM entry requirement is that companies need issue only 10 per cent of their shares to the public, as against a quarter on the full market. This is an important consideration for proprietors concerned about independence, as well as for

mounting losses and unexpected setbacks.

Problems like that may be par for the course for seasoned venture capitalists, but they have been an area of real concern for the USM, which not surprisingly has not admitted a greenfields company for almost a year.

The relatively low cost of getting a quotation is another key attraction of the USM. A full market offer for sale currently costs well over £600,000. By permitting less onerous advertising and disclosure requirements, the USM has reduced issue costs to around £150,000 for a share placing (only available to companies selling less than £3m worth of shares) and £255,000 for an offer for sale.

However, USM flotation costs are still in line with those on the main market as a proportion of the value of the shares being sold—between 8 and 9 per cent. It is worth bearing in mind that the hidden costs of management time taken up in preparing for a flotation can be substantial. Few responsible sponsors will attempt to arrange a quotation in less than three months, during which the company might have to undergo some radical changes and the directors will come under fierce pressure.

A new company structure, for instance, is very frequently needed. Many private companies sensibly organise themselves along disparate lines, with several ostensibly independent trading satellites linked to a central office, so that the failure of one part of the group will not easily bring down the rest.

Public shareholders, unfortunately, will find such an arrangement completely unacceptable. They need to see a cohesive group, so that there is no risk that directors' attentions might be divided between public quoted and private arms of the same company.

It is also worth bearing in mind the possible drawbacks of a USM quotation. The company may well attract the attentions of an unwelcome bidder if it releases a high proportion of its shares—though the converse of that is that it will probably get a much better price than if it was being taken over privately.

Management may well find its freedom inhibited by the continual scrutiny of stock-broking analysts, shareholders and the press.

Founding investors should also consider how to handle the

potentially large Capital Gains Tax and Capital Transfer Tax liabilities they may incur if their holdings reach a high market value.

On the other hand, the advantages of a USM quotation can be substantial. USM shares are a useful currency for acquisitions—an important benefit for young companies short of cash—while several groups have found that a quotation has improved their standing with suppliers, customers and bank lenders.

The preparation for a USM launch, while frequently traumatic, can also be beneficial for forcing a company to take a critical look at its strategy, and to identify and overcome any management or structural weaknesses.

Surge of venture capital groups

WILLIAM DAWKINS

THE SURGE in the supply of venture capital in Britain is continuing unabated, spurred on by the arrival of some powerful new players, a supportive Government, and—some fear—investors' over-optimistic hopes.

The number of individual venture capital management groups has mushroomed over the past five years from around 20 to more than 100. Well over £500m has been raised during that period from private and institutional investors specifically for venture capital—and that does not include the substantial sums placed by 31 (formerly Investors in Industry) or by non-specialist investors.

Meanwhile, the size of the funds being put together by venture capital groups is increasing. Advent Capital, the U.S.-inspired group set the tone for 1985 when it announced at the turn of the year that it had raised £36m in the largest ever fund raising exercise by a British venture capital company.

Since then, two merchant banks, Henry Schroder Wiggs and Robert Fleming, and the independent venture capital group, Baronsmead, have each pulled in more than £20m.

Their enthusiasm is symptomatic of a growing recognition by powerful institutional investors that they can reap generous rewards from properly handled unquoted situations. Big institutions' appetites have been whetted by the successful stock market flotations of venture-backed companies like Saratoga Technology, Instem, Wardle Storey and DPCE.

Overshadowing that excitement, however, is a feeling of caution stemming from the sharp decline in the prices of

high technology stocks quoted on the U.S. over-the-counter market last summer, at least partly caused by the over-optimistic valuations attached to venture-backed companies on the West Coast.

A slightly less dramatic shake-out followed in the UK, when the prices of electricals stocks took a battering on London's Unlisted Securities Market (USM). But the number of USM high technology flotations have dwindled noticeably in recent months, pointing to a possibly tough time ahead for venture capitalists seeking to realise profits by floating investments in that sector.

Quick route

The USM's formation in November 1980 (see separate article) has played a significant role in the growth of the venture capital industry in Britain by offering for the first time a quick route—three years after start-up—by which investors and management can cash in on their risks. The U.S. equivalent, the OTC, gave the same kind of stimulant to American venture capital in the 1970s.

Further impetus has come from the establishment in the UK of the Business Expansion Scheme (BES) two years ago. This allows investors in unquoted companies to claim tax relief if they keep their shares for five years. According to the Treasury, 20,000 individuals have invested £100m in more than 500 companies under the BES in 1984-85, and over half of that sum went to new businesses.

The BES was chiefly intended by the Government to draw private shareholders into making direct investments. But it has also inspired City institutions relatively new to venture capital to set up managed funds.

There were 34 approved BES funds in existence in 1984-85, according to Venture Economics, the London research consultancy. They raised about £44m between them, just ahead of the £41m raised by the 22

funds set up in the previous year.

Other less easily quantifiable encouragements to UK venture capital include the range of incentives for small firms introduced by the Government, an awareness among big investors like pension funds and insurance companies that long-term investments could play a more important part in their portfolios, and a general desire to repeat in the UK the large gains scored by North American venture capitalists, notwithstanding last year's experiences.

Perhaps the most important change in the UK venture capital scene over the past year or so has been the growing involvement of merchant banks. Some of these burned their fingers and jeopardised their reputations on unsuccessful small high technology investments in the early 1970s.

They have returned to the fray in force, partly because of a recognition that investing risk capital is a useful way to forge links with young companies that might grow into the important fee-earning corporate clients of the next decade.

A recent survey by Venture Economics showed that 12 of the 18 accepting houses are now "major players" in venture capital as fund raisers (like Morgan Grenfell, which acted for Advent) or as fund managers in their own right.

Merchant banks have been making direct unquoted investments for many years, though this has usually been with an emphasis on established businesses. Barclays Merchant Bank was the first to set up a formal venture capital unit separate from the rest of the group, with the formation of Barclays Development Capital in 1978.

Its example has been followed in the past 18 months with the establishment of similar units by County Bank—which has the largest development capital portfolio of all the merchant banks—Robert Fleming, Guinness Mahon, Klein-

wort Benson and Rothschilds. Lazard Brothers has also set up a specialist venture capital division, though the investments themselves are still handled by teams spread throughout the group.

Merchant banks raised almost half of the £145m which is estimated to have been subscribed for independent venture capital funds in 1984; a function which they are well equipped to perform in view of their position as advisers to £45bn of pension fund investments and the strong U.S. links forged by many of them.

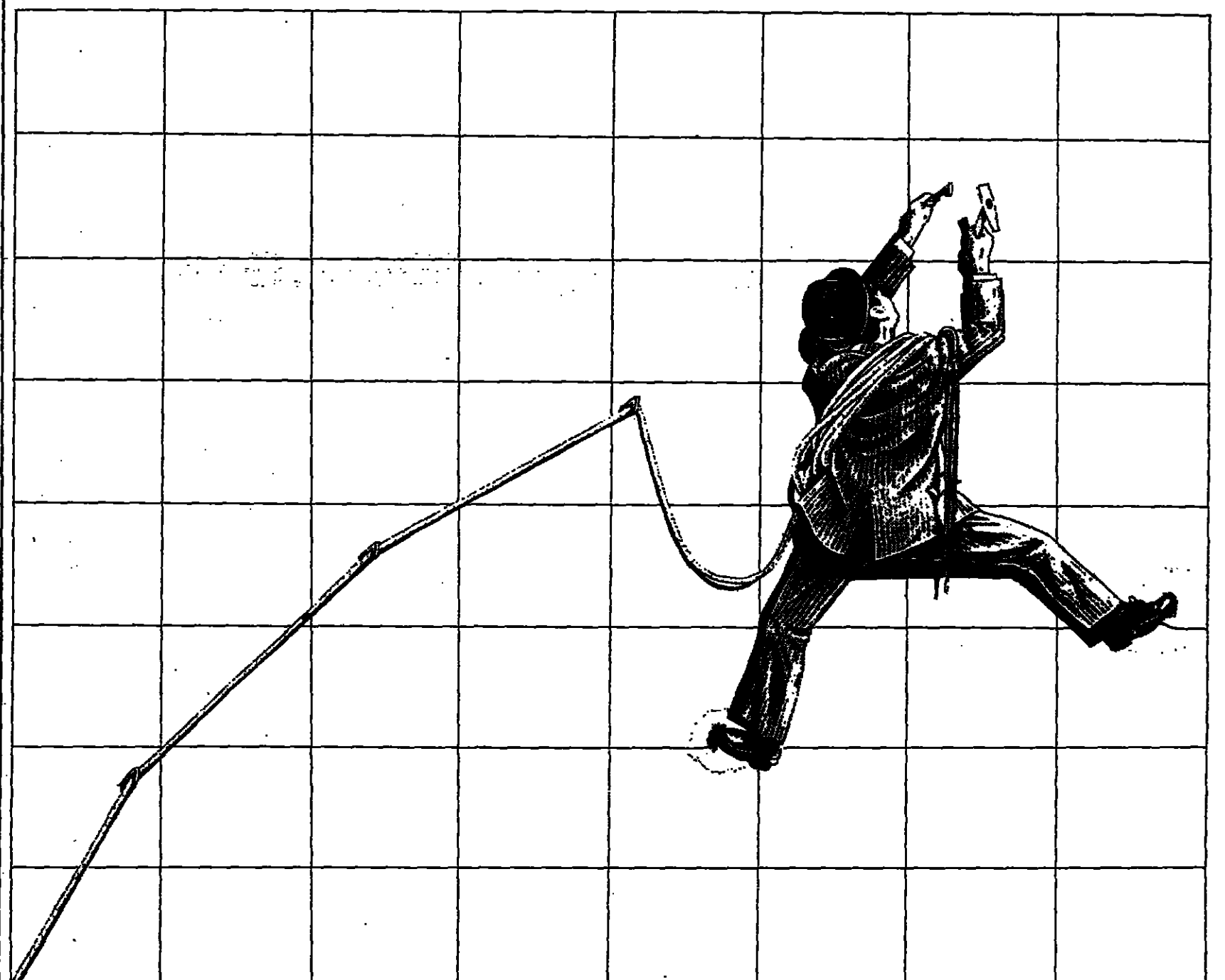
The trend they are showing towards setting up separate specialist venture capital units indicates their awareness of the fact that risk equity demands unusual skills outside the scope of most conventional fund managers. In this respect, the City is still divided between two quite different approaches to venture capital.

The oldest established players in the UK industry, like Charterhouse Development and St. James, tend to handle their portfolios on the basis of using investment and other financial expertise to pick successes—an approach advocated by many, though not all, merchant banks.

Newer protagonists, like Advent and Alan Patricot Associates, advocate the U.S.-style "hands off" discipline, which in theory at any rate means adding value to investments by contributing marketing, technical and general managerial skills to the companies concerned.

"Hands on" has become so over-used as to be almost meaningless in the UK. How many British fund managers are capable of following this approach with the same degree of success as their more seasoned U.S. counterparts is open to question.

Their strengths or weaknesses, however, will undoubtedly be exposed as the UK venture capital industry emerges from its first flush of enthusiasm to encounter the growing pains which surely lie ahead.



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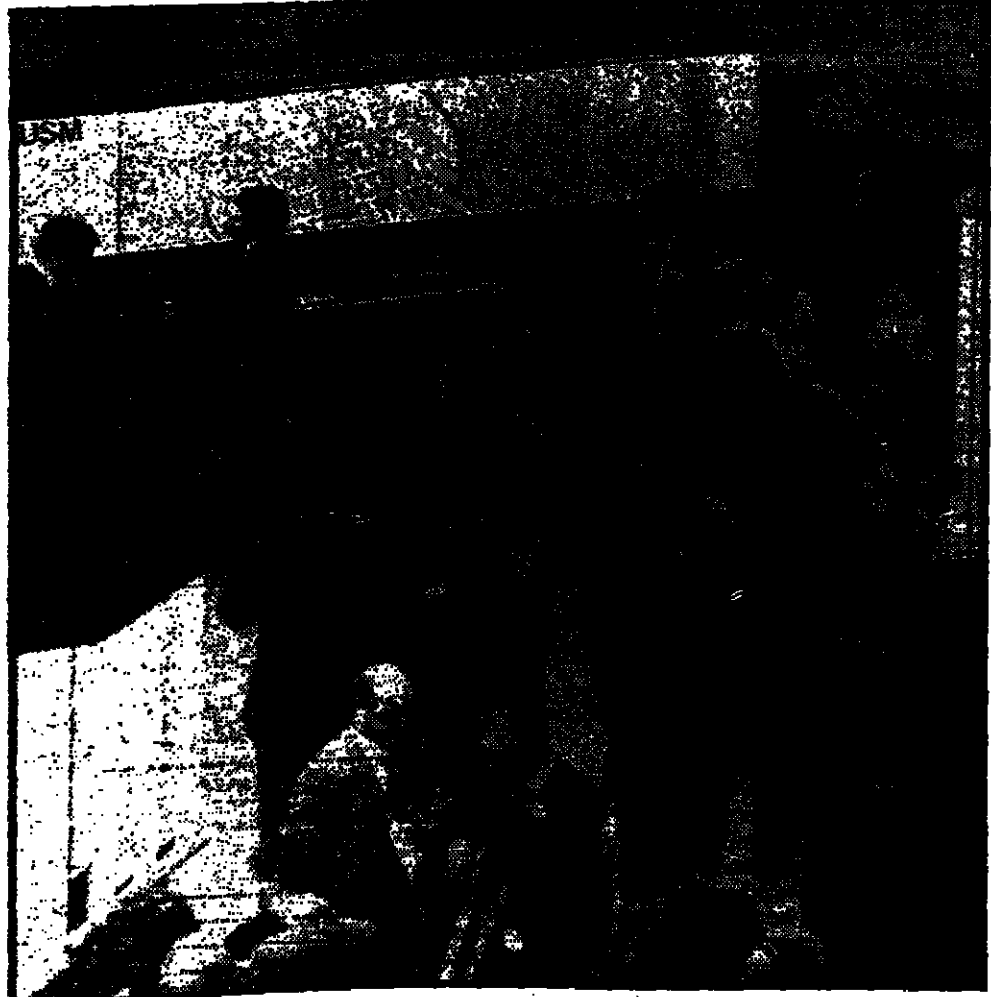
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The growing Unlisted Securities Market: well over 320 paper millionaires in its ranks and now the largest single source of equity in the UK for small businesses

SMALL BUSINESSES 10

Micro maze has many traps

Microcomputer market

(UK business systems valued at £1,500-£3,499)

Supplier	% value installed
ACT	16.4
Commodore	12.8
IBM	11.6
Apple	11.5
Sanyo Marubeni	5.1
Triumph Adler	2.6
Hewlett Packard	2.3
North Star	2.3
Intertec	2.3
Tandy	2.1
Others	20.5
100% = £300m	

Source: BIS-Podder Ltd

Popularity of leasing equipment

ALTHOUGH SMALL businesses are faced with a bewildering choice in the personal computer market, there is plenty of scope for costly mistakes by today's office equipment buyer.

A photocopier, for example, is usually the single most expensive item of equipment in the office, apart from a computer, but here the buyer is faced with a choice of more than 140 different models, with an ever-increasing range of desk-top machines from Japanese manufacturers.

Many small businesses choose to lease their office equipment; the leasing level of copiers, for example, may be as high as 80 per cent.

Leasing arrangements have a particular appeal to new companies, since the office environment is often an important factor in giving clients their first impression of the business. Its image, efficiency and management techniques may all be pre-judged from this initial contact.

BUYING a microcomputer can be one of the most confusing and risky decisions in the life of a small business.

With more than 300 different personal computers on sale in the UK from around 2,500 dealers, it can seem like steering through an expensive high-tech maze. And the final destination can make all the difference between improving your company's efficiency and creating a financial disaster.

According to trade surveys, approximately 80m is wasted every year by companies buying useless computers. Nobody has yet tried to measure the millions lost by businesses which went bankrupt partly because they bought systems which they failed to understand or which were inappropriate to their needs.

Meanwhile, computer dealers are striving harder than ever to make headway in the small business market. Most of the big corporations were computerised years ago, and an estimated 80 per cent of the small businesses which could benefit from buying a micro have not yet so.

Understandably, many first-time micro buyers find it hard to know where to turn for advice. It is well known that dealers' advice can be of distinctly variable quality. The magazine Which Computer? recently sent a fictional small company to 12 top computer chains only to find that none of them could suggest equipment which would precisely meet the company's fairly uncomplicated needs.

Yet small businessmen find it hard to justify paying anything from £40 to £100 per hour for expert advice from a consultant, especially when similar information seems to be available free from the dealers or from computer magazines. After all, their survival as entrepreneurs depends on trimming unnecessary costs.

If you do choose an independent consultant, you should be aware that his opti-

tions might be coloured by the discount deals he is likely to have with manufacturers. For that reason, specialist computer consultants are probably more appropriate for second-time buyers who already know roughly what they are looking for.

First-time buyers would do well to consider an independent guide like the National Computing Centre's Microsystems Centre and its 18 regional offices, where the uninitiated can try out different systems under expert advice, unbiased by any links with computer groups.

Choosing a computer

WILLIAM DAWKINS

Most of the big accountancy firms, and some of the smaller ones as well, have developed microcomputer advisory divisions as extensions of their management consultancy activities and as a way of making fuller use of their existing client base.

Their services do not come cheap—£800 will cover a basic four-day programme from Arthur Young, for instance. But it clearly makes sense to take the advice of your auditor's firm if you believe that buying a micro should do more for your financial controls than for any other part of your business.

So how can you negotiate the microcomputer maze without getting lost? Before you start, it is worth getting into perspective the likely cost of the exercise and what you expect to get out of it. A steep decline in hardware prices in recent years has made computers look deceptively cheap. But the price of software—the set of instructions which tell a computer what tasks to perform—has not gone the same way because it is

labour intensive to produce.

The hidden costs, like staff training, consultancy, and manually loading paper files into the computer's memory, can often be more than the cost of the equipment itself.

As for expectations, it is foolish to hope for too much from your micro. Its job is to automate the information you already use to run your business. So if you expect a micro to be a cheap way of solving management problems, you will be disappointed. It will only speed up the mess, and could even make matters worse.

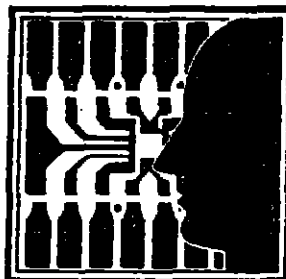
Indeed, it is because of the intimate links which often occur between management and computer problems that accountancy firms' computer advisory services tend to work very closely with their general management consultancies.

The first choice you need to make concerns software. There is very little to choose technically between different makes of hardware in a given price range, but not all hardware will accept the software you need. Most small companies will probably be able to use an off-the-shelf software package, which might need a little tailoring to suit their special needs.

Individually written software will cost many times more than a package, so think twice before accepting an entirely bespoke system.

To be able to make that decision, you need to write out in great detail what tasks your computer should perform. These might include stock control, financial planning (for which a spreadsheet package would be needed) or sales analysis. You should also give thought to the number of workstations required, bearing in mind the number of people who will be using the computer simultaneously, as well as printers and other accessories.

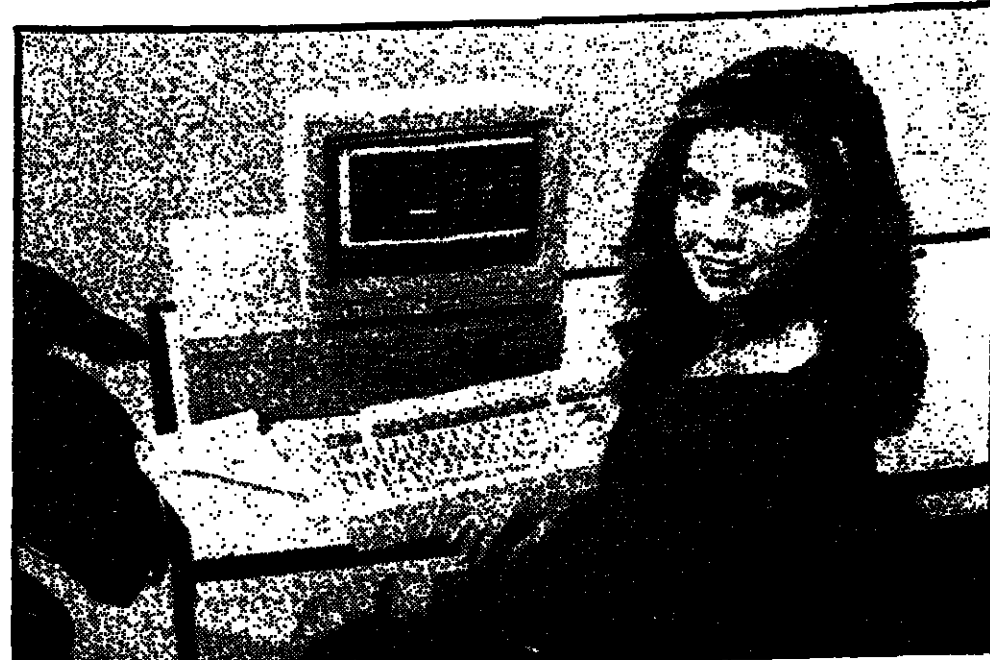
That information will enable your adviser or dealer to specify the software to suit your needs and a package to



Financial planning: the right computer and software package can do wonders for a company's financial control, but the wrong one can lead to disasters.

William Dawkins offers an overall guide to the products available in the over-crowded computer market, since many first-time micro-buyers find it hard to know where to turn for independent advice.

Other writers highlight developments in accounting services and pension schemes; a properly designed pension scheme plays an important part in business planning.



There are now more than 300 different models of personal computers on the market and the choice is growing continually; above, Triumph Adler's P50 microcomputer, which is due to be launched shortly. The makers claim that the new model is "two or three

times faster than the IBM PC." In the fast-growing software sector there are now at least 800 different accounting packages available for microcomputers. For many small businesses, choosing the right system involves steering through a high-tech maze.

Accountants seek wider advisory role

FOR MANY small businesses the accountant is merely their interface with the Inland Revenue but the Government would like to see them used much more as professional advisers playing a key role in business planning and development.

Recently it ran a campaign on this theme with the help of Lloyd's Bank and the Institute of Chartered Accountants. The campaign took the form of a £50,000 video film—paid for by Lloyd's—dramatising small business life and some typical calamities. The accountant, a sole practitioner specialising in small business work, gradually emerges as the hero.

The Government put up £16,500 to show the film at seminars at 50 venues during the early part of this year, with each seminar led by a chartered accountant—in most cases a sole practitioner or a member of a small firm, the implication being that such are the best advisers for small businesses.

One value of this sort of relationship is that the accountant is also a small business owner. In the majority of cases, where businesses are probably never going to be spectacular performers, this makes a great deal of sense. Among other things, fees are likely to be on a scale both businesses can easily relate to.

Increasingly, however, large accountancy firms are challenging this conventional wisdom. To some extent this has been prompted by market opportunity: big business has been hit by recession, hindering development of fee income, while the small business sector has been burgeoning. But do small businesses need big business accountants?

John Smith, national director of the business services group (BSG) of the accountants Arthur Young, thinks that the large practices have one unique selling point: "We can solve big problems quickly with any specialised service you might need," he says. "While the high street practitioner should eventually be able to obtain similar advice, it will take longer and cost more."

Mr Smith says that Arthur Young was the first of the top ten accountancy firms to move into the small business market. It started in 1978, when Mike Davis returned from two years' secondment to the Industrial Development Unit and produced a report suggesting that the market was worth pursuing.

Mr Davis now runs the BSG—as Arthur Young calls its small business department—in Manchester. The market has certainly materialised: when the BSG started it had 20 staff, all in London. In six years it has grown to a national strength of 250, with 110 of them in the capital.

Crucially for Arthur Young, its BSG contributes 10 per cent of the practice's fee income. The development of the market has led to the BSG having a career development structure of its own within Arthur Young, which Mr Smith says the other large accountancy firms have yet to emulate.

Nevertheless, small business departments are run under various titles at Peat Marwick, Coopers and Lybrand, Deloitte Haskins and Sells, Price Waterhouse, Ernst and Whinney, Touche Ross, Thorburn Baker, Arthur Andersen, and Thomson McLintock.

Benefits may be indirect: for example, John Ormerod, the man in charge of Arthur Andersen's small business

one that is crucial for many small businesses—computer selection—although the way costs are kept down to the £1,000-£1,500 range is to use as much do-it-yourself technique as possible for the small business to work out its own needs. However, that analysis is no bad thing in ensuring that the computer's capabilities are fully understood.

Other examples include dealing with VAT queries: a senior VAT manager within a large practice can deal with a complicated query in minutes while a general practitioner would take half a day. "In effect, that advice costs the client nothing," Mr Smith says.

Tax planning is also cheaply available, as is advice on recruitment of key staff, though in the latter case Arthur Young can also do all of the donkey work and present a client with a short list for final interview. Economies of scale mean that this latter service could be available at only a fifth of the cost of a small business using a recruitment agency for the same thing.

The large practice's network can also be useful, particularly to small businesses trying to sell to such customers as the Ministry of Defence or, as in one Arthur Young example, the U.S. Navy. "We can open a lot of doors. We have nearly always got someone here who knows someone," Mr Smith says.

Is it more expensive to use the big firms? In absolute terms the answer is probably yes; but that can mean good value for money if a small business can make effective use of those specialised services.

Arthur Young likes to see its clients growing and profitable, which will usually mean no problems over affording fees, and a definite need for specialised advice anyway. Such clients are then the most likely to need help raising more capital for growth—the big firms have excellent City contacts or advice on how to proceed towards public flotation, where the big firms again come into their own.

All this means that there is a definite profile for the most suitable type of client: growing, probably rapidly, probably in high technology, with reasonable prospects of making the Unlisted Securities Market in the medium term. But the run-of-the-mill small business will almost certainly find it harder to get value for money.

Consultancy services

IAN HAMILTON-FAZEY

group, has produced some useful publications, including one with the British Venture Capital Association on preparing business plans. The association has plans to produce other practical booklets with its associate members in the accountancy profession. Modestly priced, such information is useful to the whole small business sector, whether clients of the big firms or not.

Deloitte Haskins and Sells, like Ernst and Whinney, use the title "general practice" for their small business sections. This is probably the most descriptive label for what any small business's accountant actually does.

Mr Smith says: "Most people in our BSG are general practitioners. They only deal with small clients but can call on the full range of Arthur Young specialist services as and when required."

He believes that this scotches fears that big practices may not give value for money, are impersonal or care only for big clients.

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Services

SMALL BUSINESSES 11

Stay-as-you-are budget decision on tax structure of pension schemes wins chorus of approval

Industry sighs with relief

Pension schemes

ERIC SHORT

WHEN MR NIGEL LAWSON, the Chancellor, announced that he was not making any changes to the tax structure of pension schemes, it was not only the pension industry that heaved a sigh of relief.

The whole small business industry, or at least those who understand and appreciate the role of pension schemes in their business affairs, also joined in the chorus of approval.

The state pension scheme does nothing for the self-employed and very little for the directors of small corporate organisations.

So if the self-employed and controlling directors want to look forward to an adequate income in their retirement then they need to make their own pension provision.

However, most entrepreneurs are too busy building up their businesses to devote much attention to setting aside assets into a pension scheme and most of them regard their business as their pension.

They tend to regard money put into any pension arrangement as money lost to them forever, or at least for long enough to be of no use to them.

Cash drain

National Insurance contributions into the state pension scheme are effectively a payroll tax. But the same is not the situation for a private pension arrangement. This should form part of the overall corporate financial planning of the small businessman.

For many businesses, once established, their main source of finance is money generated within the business. However, retained earnings have to be made out of after-tax earnings. Although tax rates are coming down, they still represent a drain on resources. And the money put aside is accumulated on a net basis.

Pension contributions in contrast are paid out of gross earnings, and the accumulation is on a gross basis. Thus, money put into a pension scheme can be retained in the business. But then comes the question of using the assets of the pension fund to finance the business. In theory, those assets



To enjoy the good life in later years it is essential to plan well ahead on pension arrangements. Above: dinner at sea, aboard Cunard's M.S. "Vistafjord"

are locked away. In practice, there are ways of unlocking those assets.

First there is the straightforward method of the businessman taking a loan from his pension arrangement. However, there are different loanback arrangements varying with the type of pension scheme.

If the businessman operates on a corporate basis with his own self-administered pension scheme, he simply arranges a loan with the scheme. Since he will certainly be one of the trustees of the scheme, he is in effect borrowing from himself. Thus, loans are effectively automatic.

The Superannuation Funds Office (SFO) of the Inland Revenue, which monitors pension schemes, permits these executive pension arrangements to lend up to 50 per cent of the scheme's assets back to the parent company at commercial rates of interest. Such loans then form part of the underlying assets of the pension scheme. Redemption terms have to be agreed with the SFO. But although a commercial interest rate has to be paid, the businessman does not have to add the other criteria, as with loan facilities from a bank. He does not have to justify the purpose of the loan or demonstrate the financial health of his company.

This is of prime importance

if the company is having a bad financial experience. The company can borrow from the executive pension scheme to tide itself over that bad patch.

The Leicester-based firm of employee benefit and financial services, Pointon York, a pioneer in small self-administered executive pension schemes showed in a recent survey that one-in-five had successfully used loanbacks from the pension scheme to get themselves out of trouble.

If the executive scheme is with a life company, similar arrangements apply. The loan facility is automatic with no reliance on financial health or purpose of the loan.

With the self-employed situation is a little different. Self-employed pension contracts can only be arranged with life companies. But all the companies now offer loanback arrangements on these contracts.

One version is for the life company to offer automatic loan facilities to the self-employed up to the accumulated value of the hi-pension contract. The loan becomes part of the underlying assets for the pension scheme.

Under the other version, the life company has an arrangement with a banking institution whereby that institution lends a multiple of the annual premium paid into that pension scheme—up to 21 times the

premium. Security will have to be lodged with the institution, but the loan facility is often automatic for professional self-employed persons.

The parent company gets tax relief on the loan interest, while the pension fund, being tax exempt, can reclaim the tax paid. This adds to the efficiency of these loanbacks. If the loan is arranged correctly the company should be able to pay the loan interest gross and claim the tax in its overall tax bill.

Similar considerations apply to loanbacks on self-employed pension schemes. If the loan is for business purposes, it is tax deductible but, all too often, the self-employed get their business arrangements mixed in with their private requirements.

The second method of unlocking assets is for the pension scheme to use its money to finance capital projects for the parent company and then rent or lease it to that company.

For instance, a firm looking for expansion could have the pension scheme finance the building of a new factory and then rent the factory to the company.

If development grants are involved, it may be tax efficient for the company to build the factory using money borrowed from the pension scheme, then at a later date, when the grants are received, back arrangement with the pension scheme to repay the loan.

Like loan interest, the rents paid by the parent company are tax deductible, while the pension scheme can reclaim that tax. In addition the pension fund could purchase the equipment for the new factory and lease it to the parent company. The tax implications need to be considered carefully to decide which method to use.

Finally, as far as the corporate controlling director is concerned, his own self-administered pension scheme can provide financial help when a member of the family wants to sell his or her shareholdings. The pension scheme can buy the shares on a stake basis, and avoid those shares going to an outsider, without the director having to find the cash.

All these exercises would imply that the pension scheme has quite large resources, a point that many directors cannot visualise. Since the contributions paid obtain tax relief and the roll-up is gross, it is usual after a few years for the pension scheme to be worth a substantial sum, and a useful source of finance in future years.

Another difficulty is the comparative rigidity of the union structure. Work a 60 or 70 hours week, but have the trade unions insisting their members put in no more than 38.5 hours, is a typical comment to be heard from small entrepreneurs.

A measure of the difficulties small companies face was the forecast in early April by the National Crafts Federation, whose members are overwhelmingly small companies employing no less than 3.9m people, that up to 40,000 jobs in the sector will vanish in 1985.

But a more hopeful portent, perhaps, was the fact that for the first time since the war, the number of craft or "handmade" companies rose in 1984—by 0.3 per cent to 488,800. This may still be a far cry from the 888,500 officially registered back in 1950, but it is at least a step in the right direction.

RUPERT CORNWELL

Here and on the following page FT writers highlight the fresh focus of attention in individual countries on the small business sector.

Sprinkling of new benefits



W. Germany

IN WEST GERMANY, as elsewhere in Europe, a political swing to the Right has brought a new focus of attention on small and medium-sized companies, those supposed repositories of the virtues of free enterprise to which liberals, conservatives and, in the case of this country, Christian Democrats proclaim themselves attached.

And it is fair to say that in the 24 years it has been in office, the CDU-CSU-FDP Government of Chancellor Helmut Kohl has been as good as its word. Budgetary aid, tax concessions and the like have been sprinkled upon the sector as liberally as

a fiscal policy committed to "consolidation" has allowed. In addition some scant progress has been made towards a new focus of attention on small and medium-sized companies, those supposed repositories of the virtues of free enterprise to which liberals, conservatives and, in the case of this country, Christian Democrats proclaim themselves attached.

The reasons for the enthusiasm of the Centre-Right for small business are evident enough. Some 90 per cent of the 1.8m companies in West Germany employ 50 people or less. But they provide two-thirds of all jobs and 60 per cent of apprenticeships, under the country's long-established job training system.

Overall the Federal and regional governments provided some DM 1.1bn of assistance to the sector in 1983, in the shape of loans, interest rate subsidies, guarantees and other incentives, and that figure is likely to have climbed further during 1984. On top of this come broader initiatives, such as the recent

moves to stimulate venture capital companies, tailored to give smaller, innovative companies a more direct access to West Germany's markets, and to make DM 500m of public money available for these to take on extra research and development staff.

In this way, the Government hopes small enterprises will be able to generate new jobs and make a dent, at least, in an unemployment total of some 2.5m, or nearly 10 per cent of the workforce. But substantial obstacles still stand in its way.

One specific problem has been the collapse of the domestic construction and building industry, which alone is involved with around one-third of the total output of the national economy. Another is the chronic under-capitalisation of industry in West Germany—not unconnected with one of the West's most lavish social security systems. Most companies are 15 per cent or less self-financed, compared with 40 per cent in the U.S. to give but the most glaring comparison.

Another difficulty is the comparative rigidity of the union structure. Work a 60 or 70 hours week, but have the trade unions insisting their members put in no more than 38.5 hours, is a typical comment to be heard from small entrepreneurs.

A measure of the difficulties small companies face was the forecast in early April by the National Crafts Federation, whose members are overwhelmingly small companies employing no less than 3.9m people, that up to 40,000 jobs in the sector will vanish in 1985.

But a more hopeful portent, perhaps, was the fact that for the first time since the war, the number of craft or "handmade" companies rose in 1984—by 0.3 per cent to 488,800. This may still be a far cry from the 888,500 officially registered back in 1950, but it is at least a step in the right direction.

RUPERT CORNWELL

A key sector of the economy



Italy

THE standard article on Italian business used to begin by listing the sluggish performance of the major Italian industrial companies, and then contrast this with the extraordinary dynamism of the little companies, especially those in recently industrialised areas which hardly anyone had ever heard of.

Times have changed. The major private Italian industrial concerns are, in their different ways, European leaders—in profits, or efficiency, or market share or in simply having survived. The little companies have passed out of the limelight.

Their existence has ceased to be a curiosity, and in fact many concerns which had a semi-legal backstreet existence in the 1970s are now legitimate companies

with a brass plate and full registration with the tax and other authorities. But small business still thrives in Italy, as figures showing 285,000 start-ups and 183,000 shutdowns just in 1984 indicate.

Indeed, the emergence of many businesses from the grey into the official economy produced a jump in the studies on workplaces between 1971 and 1981 that may have been misleading. It suggested that the number of employees per company was actually declining, which even given Italian industrialism was hardly plausible.

Small businesses are probably more important to the Italian economy than to that of any other European country. There are whole areas of central Italy where industrialisation, which is extensive, consists almost entirely of businesses employing less than 100 or even 50 people, and most of them far fewer than that.

But unlike, for example the UK, the drive to create small businesses has come from the bottom rather than the top. Rather than governments, large corporations and those who

work for them feeling the need for smaller concerns and abandoning bigger ones to start them up, in Italy the process is usually different.

Although there was a drive to decentralisation in the 1970s, many of the classic Italian small businesses are the creation of people who have never been in industry before, in areas where industry barely existed—often farming areas where peasants have turned into successful industrialists while keeping their small farms and their land.

This is why Italy does not offer as many useful lessons on small businesses as one might expect in a country like Britain, as it tries to decentralise. In fact while Britain is seeking ways to deregulate, Italy is now moving in the opposite direction. There have been relatively few active aids for small business in Italy—few grants, many subsidised loans and so on. Instead Government has allowed small businesses to develop on their own. It has not interfered much with where these businesses are sited—so that much of the Italian countryside has been scarred by miles

of little roadside factories and warehouses. It has allowed firms employing less than a certain number of people to avoid certain employment regulations, while family members have had very generous tax treatment and family members excused social security and pension contributions.

That is now beginning to change. Early this year Parliament approved a law which will allow the taxpayer to export far more tax from small businesses, whether shops or artisanal concerns. The taxpayer will be allowed to make assumptions about a business's profits on the basis of its turnover, and the payment of value added tax is going onto a forfait system.

Family businesses will no longer be allowed to divide up their profits among a large number of family members in order to evade tax—the boss must declare 51 per cent of all the business's profits.

It is a harsh law, but one which is expected to change the Italian business scene, and Italian life with it.

JAMES BUXTON

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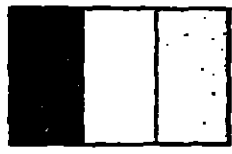
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SMALL BUSINESSES 12

New measures to stimulate venture capital



France

THE FRENCH Government has continued to increase the battery of support measures to encourage the country's small business sector and the creation of new small and medium-size enterprises.

Just after Easter, it announced new legislation to stimulate venture capital in France by making it easier, and financially more attractive, to set up venture capital groups.

This legislation follows a panoply of new measures that have been introduced in dribs and drabs over the past 18 months. The Government is keen to encourage the creation of small enterprises because it sees this as a key component in its efforts to offset job losses in traditional large industrial sectors, which are at present undergoing profound restructuring.

Moreover, the outlook for the small business sector is not as encouraging as statistics might suggest. While growth in small business creation has continued at around 3.8 per cent during the past year, the rate of bankruptcies has been higher at some 9.2 per cent. At the same time certain sectors have been badly hit by recession, particularly the building industry.

After the first package of support measures for small businesses and venture capital were announced in the spring of 1984, the Government announced a second package at the end of last summer.

Following up the earlier financial and fiscal incentives, it was decided to cut through some of the red tape involved in setting up a new business; the aim being to cut administration and procedural delays in registering a new company to a maximum of one month, compared with several months previously.

Under the new simplified rules, company statutes can be contained in a two-page document instead of 40 or more in the past. A salaried employee of a large company wishing to create his own enterprise can now domicile his new venture in his existing place of work or his home.

These measures reducing the amount of red tape involved in striking out on your own have now been followed by further financial and fiscal incentives. Among these is a financial scheme intended to assist those starting their own business. This involves a new Business Savings Certificate which provides similar advantages to those wishing to start a company as a building society does for those wanting to buy a house.

The new certificate gives the budding entrepreneur access to cheaper longer term loans after an initial period of low remuneration savings. The entrepreneur must in fact save for a minimum of two years to be entitled to the lower cost loans.

Stimulus

The French economic authorities hope that the new scheme will be widely used by those wanting to set up business in farming, the liberal professions, commerce and tourism, as well as by founders of small industrial enterprises. However, its principal aim is to encourage executives or company employees seeking to start a business of their own but who do not have the necessary capital.

A further stimulus recently announced is the Finance Ministry's decision to simplify the system of soft loans to small businesses.

Under the new system, commercial banks will also be able to advance soft loans to cottage industries (which employ some 15m salaried workers in France). Up to now, only special co-operative credit institutes, like the Credit Agricole, the Banques Populaires and the Credit Co-operatif, were able to grant such loans.

PAUL BETTS



Above: Hewlett-Packard engineering graphics system being used in micro-computer research. Advanced technology in the U.S. has stimulated the growth of the venture capital business.

Big increase in volume of funds raised by venture capital groups

WHEN SENATE Republican leaders and President Ronald Reagan reached agreement last month on a compromise package of spending cuts to reduce the federal budget deficit, the spirits of employees of the Small Business Administration in Washington sank.

In his budget message to Congress at the beginning of the year, President Reagan had singled out the SBA as one of his targets for elimination as he and his advisers searched for savings.

Although the SBA has its supporters in Congress, it was widely admitted that if the agency and the grants it gives to small business were to survive, its best chance lay in a congressional deadlock in which no major budget-cutting action was achieved.

The outlook for substantial progress in reducing the \$213bn budget deficit expected for this year remains cloudy, but the compromise package agreed by the Republicans and the President includes, once again, the elimination of the SBA and the \$1.6bn a year of federal budget funds it spends and the \$3.5bn of federal loan guarantees it disburses.

As a symbol of the impact of Reaganomics on the small business sector, however, the attack on the SBA hardly presents a fair picture. As the administration pointed out in 1983, the SBA provided finance for only 21,500 of the over 17m small businesses from which the Internal Revenue Service receives tax returns.

Moreover, much of the money goes to companies which are already borrowing from the SBA and so, it is claimed, the Government is merely propping up companies which are performing badly. A 20 per cent

fast-expanding service sectors, which tend to hit small businesses hardest were declining and that, in sum, "the American small business sector shows a strong ability to adapt and grow in times of both economic stress and prosperity."

Now that the expansion of the economy is showing signs of slowing down, particularly as a result of a rising tide of manufacturing imports, the manufacturing sector's small businesses will be facing a tougher climate.

For the time being, however, the services sector is still showing strong employment growth which implies that smaller companies are still doing well.

The next recession, whenever it comes, will no doubt test the resiliency of the small business sector. Administration claims that some of its policies have had more than short-term cyclical spin offs for entrepreneurs ring true. Efforts to reduce federal regulation and form-filling have undoubtedly saved small businesses time and money. Other changes have also been advantageous.

The Joint Economic Committee of Congress recently completed a first comprehensive study of the American venture capital market, a phenomenon which admiring industrial competitors of the U.S. see as one of the keystones underpinning the vitality of the U.S. economy and its responsiveness to technological change.

The study came to the conclusion that there has been a quite dramatic increase in the volume of funds being raised by venture capital companies and in the size of the venture capital pool. The amount of money available to venture firms increased from around \$3.5bn in 1978 to \$11.5bn

by 1983, despite the deep recession and the high interest rates during 1980-82.

A survey by the Joint Economic Committee (JEC) came to the conclusion that public policy had had a major impact in stimulating the availability of venture capital. In particular, it cited reductions in capital gains tax in 1978 and 1981, reforms in pension fund requirements, the reduction in taxation in 1981 reduced securities and exchange commission regulation, and a revival in stock market interest in new public equity issues, as important factors.

There has also been a rapid growth in the number of corporations who have started their own venture capital subsidiaries in order to try to tap more effectively into technologically innovative segments of the economy.

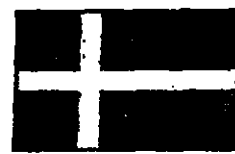
The JEC points out that the sense that the U.S. economy is highly innovative, technologically is one of the factors which has stimulated the growth of venture capital businesses.

Summarising its findings, the JEC says that the surge of available venture capital since 1978 has helped to remove a barrier to entrepreneurial activity, a barrier which exists, in part, because large financial institutions are conservative in their risk taking and financing awareness of the availability of venture capital funding appears to have stimulated the demand for such funds.

The "greater availability of venture capital funds also seems to have broadened the palette of financing opportunities increasing the volume of money available for early stage and start up financing."

STEWART FLEMING

Sector hit by high taxes



Sweden and Nordic Regions

THE general situation for small businesses in Sweden continues to deteriorate, according to the Small Business Association in Stockholm.

High tax rates and over-regulation are most often cited as causes for the current problems. Moreover, the combination of large cash reserves in booming export industries with foreign exchange controls has meant that the number of corporate takeovers of independent dent businesses has risen sharply in the last year.

Another major complaint has been the lack of opportunity in the public sector, which remains responsible for such tasks as garbage collection and road work at a time when the service sector of the economy holds the biggest potential for expansion.

Small businesses, defined as those with fewer than 200 employees, still constitute an important sector of the Swedish economy. The proportion of the total employment generated by the these companies has dropped from 38 to 32 per cent in the past decade, according to Statistics Sweden. Heavy social costs and paperwork associated with employment are two reasons given for this decline.

More failures

In addition, bankruptcies in Sweden jumped 21 per cent in 1983 and 12 per cent in 1984, with the bulk of the increase being centred on the small business sector.

A Government programme for Industrial Growth and Renewal, aimed at promoting small and medium-sized businesses, has been greeted sceptically by industry. The Government measures include SKR 136m in special aid for expansion of small business, and state development aid is sometimes available for high technology development.

The major demand of the industry, however, has been for tax relief to allow the formation of start-up capital and cut the burden on private wealth tied up in plant and equipment. The Government has promised to introduce legisla-

tion to allow earlier write off of start-up costs, but this is viewed in the business community as inadequate.

The formation of a new over-the-counter (OTC) stock market in late 1983 created an important new source of capital for small and medium-sized businesses. On the other hand, the widely touted regional stock markets have proved to be a disappointment.

Meanwhile, Sweden's relatively young venture capital market has seen the heady days of optimism give way to more experienced caution, making fund raising more difficult, especially for those smaller companies not engaged in the most promising high-technology areas.

The overall atmosphere in the other Nordic countries is quite different. Finland, for example, where small businesses account for some 43 per cent of the total workforce, has seen a sharp upturn in the number of business start-ups. Loans, loan guarantees and grants are available, and the regulatory environment has been improved.

Discouragement

However, the high tax rate—common to all Nordic countries—has tended to discourage capital formation in Finland. The Finnish Government has made adjustments in the basis for calculating both income and corporate tax for small businesses, and this has been greeted positively. A small OTC market, operated by individual banks, has just started and is yet to pick up momentum.

The real interest rate on bank loans is at its highest rate in a decade, however. Small businesses in both Denmark and Norway have enjoyed highly positive development under Conservative Governments. One Norwegian industry representative speaks of "An entrepreneurial renaissance."

In both countries the number of new business start-ups well exceeds bankruptcies and closures. Public and private capital is generally easily available, and both the tax and regulatory burden have been significantly eased.

Norway is expected to introduce legislation shortly allowing companies to write off losses, incurred in the early phase of business life, against future profits, while Denmark recently passed bill making it easier for individuals to accumulate start-up capital.

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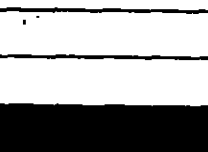
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Moving towards modernisation



Netherlands

TUCKED into one of Amsterdam's fashionable turn-of-the-century townhouses is a young Dutch company named Ores, a computer-software boutique that exemplifies Holland's drive to promote small business.

Ores was founded in 1982 by a handful of Imperial College professors who wanted to commercialise their academic expertise in operations research, which mathematically calculates the optimal way of distributing or mixing things.

The professors set up shop in Holland, the home of group member, and are now selling software systems that determine the most efficient physical distribution route, mixture of animal fodder and type of petrochemical feedstock.

As a new and innovative company, Ores has attracted £1.2m in private venture capital and a £1.750,000 contract under a Dutch Government programme to automate agriculture.

In recent years, the Netherlands has awakened to a fresh need for technological innovation and modernisation following the industrial and economic stagnation of the late 1960s and 70s. During that time Holland was plagued by the "Dutch disease," a self-satisfaction that stemmed from the burgeoning social-security system built on ample natural gas revenues.

The generous array of unemployment, sickness, pension and housing benefits available to nearly everyone now is criticised as having stunted initiative and enterprise.

By the end of the 1970s alarms were sounded about the need for industrial renewal and innovative technology, particularly among small and middle-size companies. An "innovation bill" in 1979 sowed the seeds of re-industrialisation and the Government-sponsored Wagner Commission was later formed to sketch ways of achieving this rejuvenation.

comparison, venture capital provided under the guarantee scheme doubled last year to £1.74m. An equal amount of venture capital is thought to have been furnished outside the guarantee scheme.

Growing rapidly alongside venture capitalism is the three-year-old parallel market, the securities market, which has more lenient listing requirements than the official Amsterdam Bourse.

The number of companies introduced on the parallel market tripled in 1984 and the accelerated pace has continued in the first part of this year. About three dozen companies are now listed on the parallel market, including several young high-tech Dutch concerns.

Co-operation

Small and medium-sized companies (less than 200 workers) account for an overwhelming 97 per cent of all Dutch concerns and are getting renewed attention. In part, this is because domestic-oriented companies, many of which are smaller, have lagged behind the international concerns as the economy has picked up.

Attention is being paid to co-operation between the business community, particularly small companies and educational institutions, with the hope of shifting research more toward commercial applications.

Universities and technical schools have been offered nearly £1.15m between now and 1985 to establish so-called transfer points with industry, where expertise can be shared. About 10 transfer points have been founded since the early 1980s, thus availing young companies of academic research for product and process development.

Similar to the transfer points are three micro-electronic centres that were established to advise small and medium-sized companies about automation. Prompted by a Government report warning of a lag in Holland's industrial computerisation, the three centres were set up in Eindhoven, Delft and Twente—all with access to nearby academic institutions.

Efforts are also being made to consolidate and simplify the plethora of existing aid schemes for smaller companies. In some cases, however, the streamlining has prompted bureaucratic agencies trying to protect their own programmes.

A new innovation-stimulation scheme will provide £1.15m over the coming five years to cover companies' labour costs involved in research and development. Small companies, which are to get around 70 per cent of the funds, can receive up to £145,000 per half year to develop new products, processes and services.

The 75-year-old Government Industrial Service, which promotes small business, argues that the innovation-stimulation scheme is more bureaucratic than the contract-research scheme it replaced.

A subsidy scheme to promote better management in small companies was reshaped last year to emphasise skills in marketing and quality. The economic Ministry has plans for a similar £110m a year pro-

gramme to subsidise professional management advice for smaller companies, particularly young and innovative ones.

Mr. G. van Aardenne, the Economics Minister, has reserved £14m for an experimental new-product research programme similar to the U.S. Small Business Administration's Scheme.

The new plan, in which profit no longer is a dirty word, coupled with the economic recovery and Government aid, have apparently led more entrepreneurs to step out on their own. Mr. van Aardenne recently said that the number of new companies started each year has escalated to about 15,000 (2,000 of them industrial) from 12,000 a year in 1980.

LAURA RAUN

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